



**A Comprehensive, Multi-Year Review of the Revenues,
Expenditures, and Financial Position of All Community-Based
Care Lead Agencies with System of Care Analysis**

Department of Children and Families
State Fiscal Years 2023-2024 and 2024-2025

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Community-Based Care
Review of Lead Agency Financial Position and
Comprehensive System of Care Analysis

The Department of Children and Families (Department) contracts with Community-Based Care Lead Agencies (Lead Agencies) to provide child protection and child welfare services to children and families in Florida. Section 409.996(3), Florida Statutes (F.S.) states:

The department shall annually conduct a comprehensive, multiyear review of the revenues, expenditures, and financial position of all community-based care lead agencies which must cover the most recent 2 consecutive fiscal years. The review must include a comprehensive system-of-care analysis. All community-based care lead agencies must develop and maintain a plan to achieve financial viability. The department's review and the agency's plan shall be submitted to the Governor, the President of the Senate, and the Speaker of the House of Representatives by December 1 of each year.

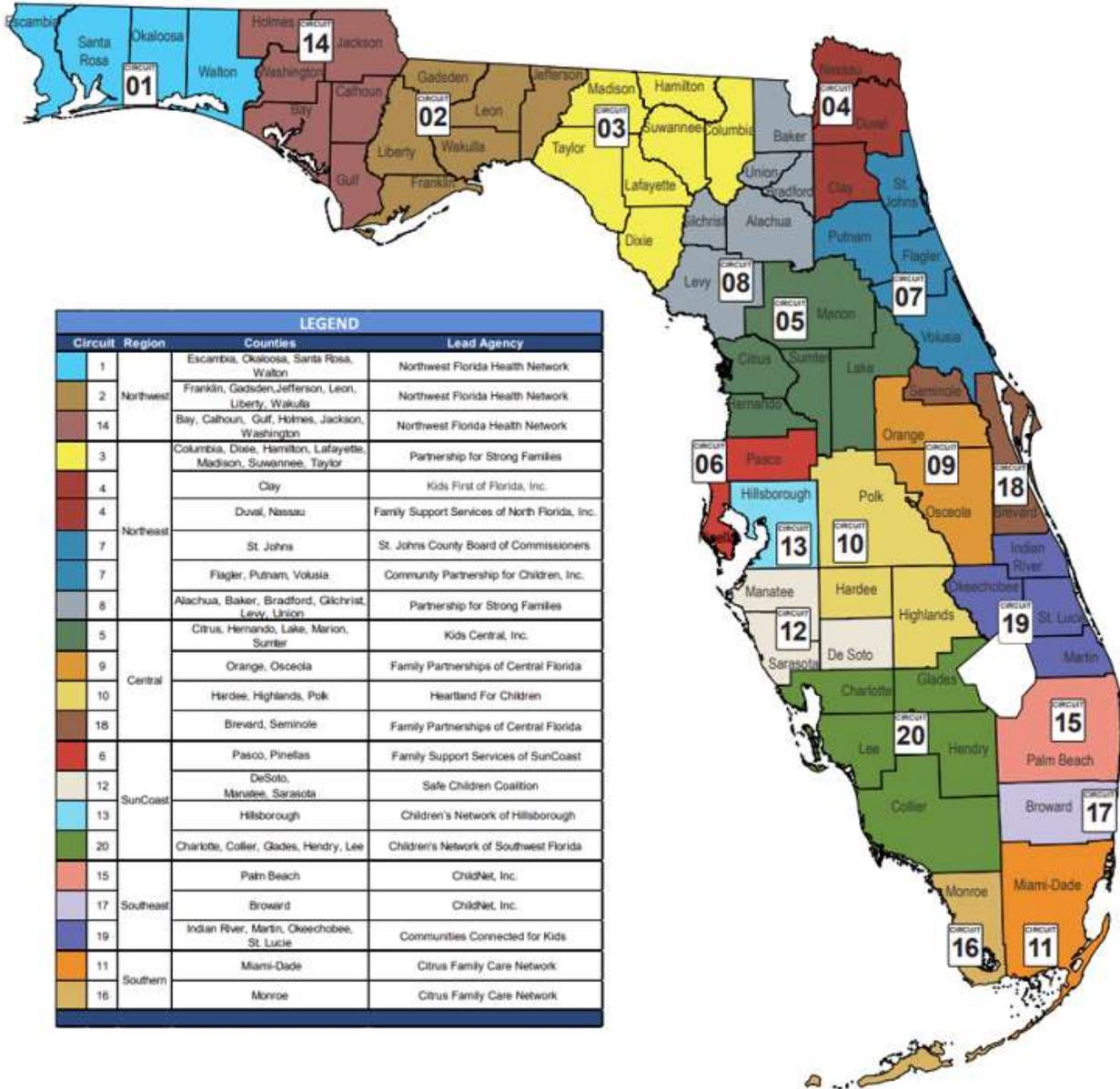
Information by the Lead Agency or other sub-state area focuses on the most recent two fiscal years as specified in section 409.996(3), F.S. Statewide financial information and statewide program measures are shown for the past five years to provide historical context.

Analysis includes statewide and Lead Agency-level financial information as well as trends in key measures of the entry of children into the child welfare system, measures related to children in care, and measures related to exits from the child welfare system. The system of care information shown in the report focuses on variables that are most likely to influence expenditures which affect the financial position of the Lead Agencies. Historical trends are shown as well as performance by the Lead Agencies and other entities that are part of the system of care. Additional information in this report provides a profile of each Lead Agency with five-year historical trends showing funding, core services expenditures, and child counts.

COMMUNITY-BASED CARE

There are 15 Lead Agencies that each cover specific geographic areas within the 20 Judicial Circuits in Florida. Several Lead Agencies cover more than one geographic area, and areas may include one or more counties. In three instances, the Lead Agency serves two geographic areas under separate contracts, therefore the charts and tables in this report that display Lead Agency information show 18 separate entries, one for each of the geographic service areas. The following map shows the Department Regions, Judicial Circuits, and Lead Agency geographic areas.

**Chart 1
DCF Regions, Judicial Circuits, and Lead Agencies**



In the various tables and charts contained in this report that are not statewide, information is shown by geographic areas based on the relevant organization. In many cases, the areas shown are the Lead Agencies. For others, the relevant organizational entity may be the child protective investigations or the judicial circuit. When referencing the Lead Agencies, reports may use slightly different terminology for some organizations. In this report, Lead Agencies with long names may be referenced by a shorter descriptive name. An appendix to this report contains a table that shows the Lead Agency names from fiscal reports which is often the legal name of the entity, the caseload reports, and the descriptive name used in the narrative of this report.

REVENUES

The revenue for Lead Agencies largely consists of federal and state funds appropriated by the Florida Legislature. The federal funds include sources dedicated to child welfare purposes including funds authorized by provisions of the Social Security Act through Title IV-B child welfare services, Title IV-B Promoting Safe and Stable Families, Title IV-E funds for Foster Care, Title IV-E funds for Adoption Assistance, Title IV-E funds for Guardianship Assistance, Chafee Foster Care Independence Program and Education and Training Voucher funding, and other federal funds from sources such as the Child Abuse Prevention and Treatment Act (CAPTA). Each of these federal sources generally require state matching funds, and local match is required for the Promoting Safe and Stable Families funds.

In addition to federal funds that are dedicated to child welfare, there are additional federal funds that may be used for child welfare based on decisions made by the legislature. These include the Temporary Assistance for Needy Families (TANF) block grant funds authorized by Title IV-A of the Social Security Act and the Social Services Block Grant (SSBG) authorized by Title XX of the Social Security Act. The TANF funds require a commitment of state maintenance of effort funds while SSBG does not require state match.

A significant factor in the ability of Lead Agencies to use federal funds with flexibility was the child welfare waiver approved for Title IV-E foster care funds. Normally, federal rules restrict the use of Title IV-E foster care funds to costs associated with out-of-home care. Historically, funds could not be used for services to prevent entry into out-of-home care. In 2006, Florida requested and received federal approval to receive a capped allocation of federal funds in lieu of the normal state match funding relationship. The waiver enabled the state to use the funds with great flexibility for a variety of child welfare purposes including family-based services to prevent or divert entry into out-of-home care. The waiver was subsequently extended through September 30, 2019. Florida was the first state in the country to be approved for a statewide capped allocation waiver.

With the flexibility provided by the Title IV-E waiver, the TANF block grant, and SSBG funding, as well as state funding, most of the funds available to the Lead Agencies were used as best determined by the Lead Agencies to meet the needs of children and families in their communities for in-home and out-of-home care, as well as prevention services. However, the Title IV-E waiver and those related funding flexibilities ended on September 30, 2019.

Using appropriated state and federal funds, the Department contracts with each Lead Agency to provide child welfare services. Collectively, Lead Agencies were appropriated \$997 million in Fiscal Year (FY) 2018-19. This has grown to over \$1.4 billion in FY 2025-26. Table 1 below shows the total funds available by fiscal year for the most recent five years. These include funds appropriated for the year and funds carried forward from the prior year. An additional \$3 million in risk pool funding was appropriated for FY 2024-25, with the Legislature providing additional funding to the Lead Agencies at the end of FY 2024-25 of \$19.7 million, through the

Back of the Bill process. An additional \$3 million in risk pool funding was also appropriated for FY 2025-26. As prescribed in section 409.990(8)(c), F.S., “The purposes for which the community-based care risk pool shall be used include:

1. Significant changes in the number or composition of clients eligible to receive services.
2. Significant changes in the services that are eligible for reimbursement.
3. Continuity of care in the event of failure, discontinuance of service, or financial misconduct by a Lead Agency.
4. Significant changes in the mix of available funds.”

The appropriated state and federal funds include funds which are restricted in their use, with some of the funding having more flexibility in how they are used. For example, funds for Maintenance Adoption Subsidies are restricted and can only be used for that purpose. While these restricted funds are part of the Lead Agency contracts, they are managed at the state level by the Department. Similarly, funds for Independent Living are restricted to that purpose and the Lead Agency can only use these designated funds for that purpose.

Consistent with the flexibility and restrictions outlined above, section 409.991, F.S., defines all funds allocated to Lead Agencies as “core services funds” with specified exceptions. Core services funds can be used by Lead Agencies in the various expenditure categories identified within Table 2, located on page 8. Funding not included in core services funds are the funds used to support Maintenance Adoption Subsidies, Guardianship Assistance Program, Level I Licensed Foster Home out-of-home placements, Child Care Subsidies, Extended Foster Care, Road To Independence Program, as well as funds provided for child protective services training, designated mental health wrap-around services funds, and funds which have been designated for special projects. The statute also lists nonrecurring funds as an exception to the definition of core services funds; however, in practice most of the nonrecurring funds which have been appropriated have been used for the same type of services as the recurring core services funds. Examples of nonrecurring funds, which would be used like core services funds, include risk pool appropriations and “back of the bill” authorizations designated in the General Appropriations Act.

The following table, Table 1, summarizes the funds available for Lead Agencies and differentiates the core services funds from the funds not defined as core services.

Table 1
Lead Agency Funds by State Fiscal Year
FY 2020-2021 through FY 2025-2026 (in \$ millions) *

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services	\$708.6	\$741.7	\$871.4	\$880.6	\$882.2	\$883.2
Amendments to Initial Allocation	\$24.2	\$29.1	\$3.1	\$27.5	\$22.8	\$0
Amended Core Funding	\$732.8	\$770.8	\$874.5	\$908.2	\$905.0	\$883.2
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$38.2	\$38.2	\$53.9	\$53.9	\$58.9	\$64.2
Children's Mental Health Services (Cat 100800/100806)	\$8.9	\$8.9	\$8.9	\$8.9	\$8.9	\$8.9
PI Training, Casey Foundation or Other Non-Core Services*	\$1.4	\$30.5	\$99.6	\$76.2	\$95.1	\$98.0
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$781.3	\$848.4	\$1,036.9	\$1,047.2	\$1,067.9	\$1,054.3
Maintenance Adoption Subsidy (MAS)	\$249.6	\$262.3	\$272.7	\$292.8	\$309.6	\$320.0
Guardianship Assistance Payments (GAP)	\$1.8	\$5.1	\$10.8	\$20.5	\$28.2	\$38.3
MAS Prior Year Deficit	\$0	\$0	\$0	\$0	\$0	\$0
Carry Forward Balance from Previous Years	\$21.9	\$42.7	\$35.3	\$48.0	\$63.4	\$84.7
Total Funds Available	\$1,054.7	\$1,158.5	\$1,355.7	\$1,408.5	\$1,469.1	\$1,497.3

*Other non-core services include CARES Act Division B Title IV-B Safe & Stable Families Act Grant, Division X Chafee Grant, and Division X Education & Training Voucher Grant in response to COVID-19 for State Fiscal Years 21-22 and 22-23.

The amendments to the initial core services allocation include items such as risk pool funding, appropriations provided in “back of the bill” sections to the General Appropriations Act, Legislative Budget Commission (LBC) actions, or prior year excess federal earnings. In the Lead Agency profiles included at the end of this report, a five-year historical summary is shown which includes more detail pertaining to risk pool funding and other adjustments received. In addition to the federal and state funds appropriated by the legislature and incorporated into the contracts between the Department and Lead Agencies, some of the Lead Agencies receive revenue from local sources such as local government, private businesses, and not-for-profit foundations. Since these additional funds are not state appropriations, more information on these types of funding would be found in the individual Lead Agency annual financial CPA audits, which are publicly available.

EXPENDITURES

Given the restrictions on Maintenance Adoption Subsidies, Guardianship Assistance Program, Level I Licensed Foster Home out-of-home placements, Child Care Subsidies, Extended Foster Care, Road To Independence Program, and other non-core services outlined above, as well as the fact that these funds are largely managed and coordinated at the state level, the expenditures which are most relevant for this report are the core services expenditures. These expenditures include the use of both recurring core services funding and carry forward balances, as well as any nonrecurring funds from sources such as the risk pool or “back of the bill” provisions from the appropriations act.

The following table, Table 2, shows the expenditures for administrative costs and core services, by category, for the past five fiscal years.

Table 2
Administrative Expenditures and Core Services Expenditures by State Fiscal Year
 FY 2020-2021 through FY 2024-2025 (in \$ millions) *

Reported Expenditures by Fiscal Year (including Carry Fwd)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$33.4	\$36.8	\$40.8	\$40.8	\$42.4
Admin Cost Rate (Exp as % of Total Allocations)	3.2%	3.3%	3.1%	3.0%	3.0%
Core Services Expenditures					
Dependency Case Management	\$388.4	\$411.4	\$487.5	\$491.2	\$469.7
Adoption Services Promotion & Support	\$21.6	\$21.3	\$30.7	\$31.8	\$35.9
Prevention/Family Support/Family Preservation	\$37.9	\$39.0	\$43.5	\$38.2	\$42.5
Client Services	\$40.1	\$48.4	\$58.8	\$50.3	\$41.0
Training - Staff and Adoptive/Foster Parent	\$10.9	\$11.6	\$13.4	\$10.8	\$10.2
Licensed Family Foster Home (Level II-V)	\$70.3	\$80.1	\$86.4	\$83.3	\$76.7
Licensed Facility Based Care	\$104.4	\$117.3	\$151.7	\$177.6	\$196.3
Services for Victims of Sexual Exploitation	\$3.7	\$3.6	\$3.1	\$3.5	\$4.2
Safety Management Services	\$17.8	\$15.7	\$14.6	\$9.8	\$9.1
Other	\$0	\$2.3	\$12.2	\$16.1	\$13.4
Total Core Services	\$695.0	\$750.6	\$901.9	\$912.7	\$899.0

*Expenditures include Carry Forward expenditures reported by CBC Lead Agencies; therefore, total Core Services expenditures may exceed the Core Services funding reflected in Table 1 above.

Note: Total Core Services sum is correct but may not add up as each category is rounded to the nearest 100K.

Prior to FY 2022–23, reported expenditures for core services, by category, remained generally stable in the aggregate. In FY 2022–23, the Legislature appropriated an additional recurring \$150 million to select Lead Agencies, and the Lead Agency profiles reflect the impact of this increased funding beginning in that fiscal year.

Administrative costs are reported separately from core services expenditures, although core services funding is used to support them. Administrative costs increased by 27 percent from FY 2020–21 to FY 2024–25; however, when viewed as a proportion of total core services funding received by the Lead Agencies, administrative costs declined. In FY 2020–21, administrative costs represented 3.2 percent of core services funding, compared to 3.0 percent in FY 2024–25.

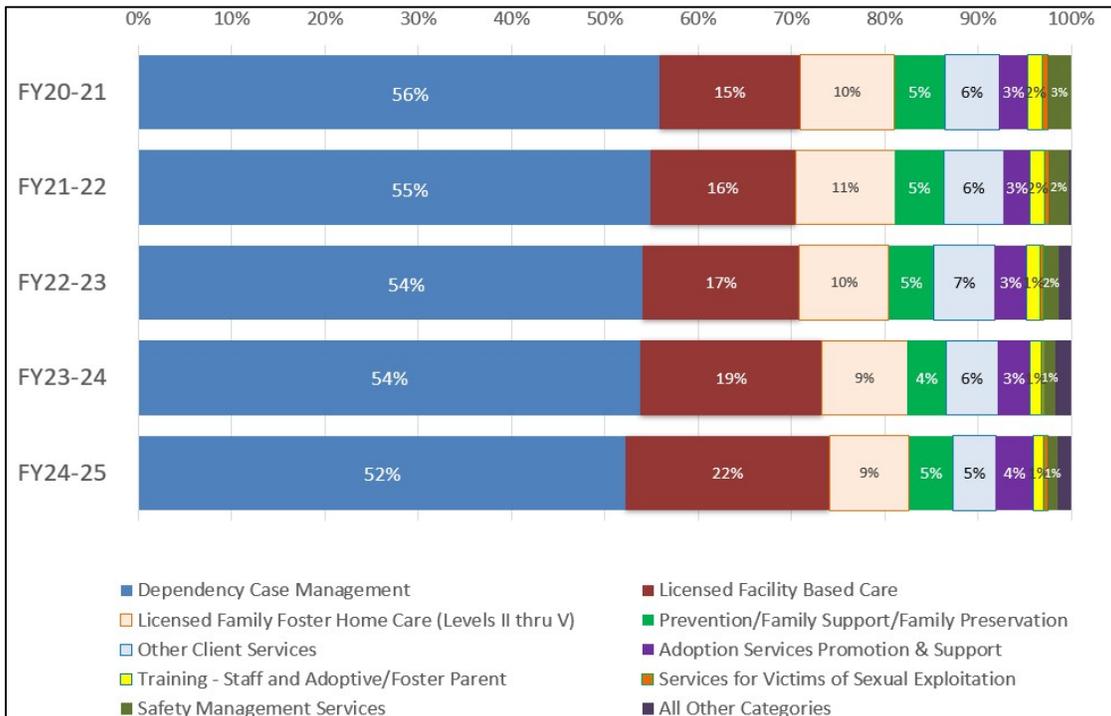
The following chart, Chart 2, shows the total amount of administrative costs reported by all Lead Agencies for the past 5 years.

Chart 2
Lead Agency Administrative Costs by State Fiscal Year
with Percentage of Total Allocation



The following chart, Chart 3, provides a statewide breakout by category for how the Lead Agencies reported core services expenditures for the past five fiscal years. Each of these categories are shown here as a percentage of the total core services expenditures per fiscal year.

Chart 3
Core Services Expenditures by Fiscal Year
Percentage by Category

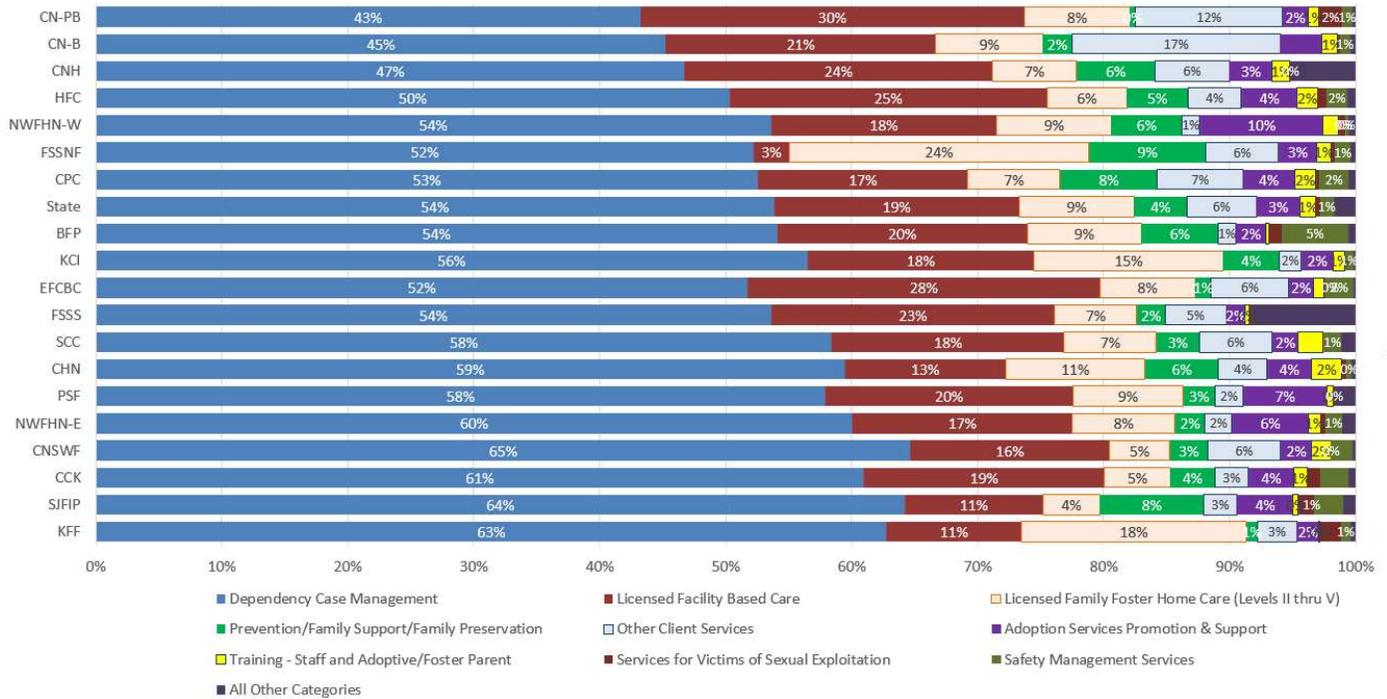


Core Services Expenditures	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Dependency Case Management	56%	55%	54%	54%	52%
Licensed Facility Based Care	15%	16%	17%	19%	22%
Licensed Family Foster Home Care (Levels II thru V)	10%	11%	10%	9%	9%
Prevention/Family Support/Family Preservation	5%	5%	5%	4%	5%
Other Client Services	6%	6%	7%	6%	5%
Adoption Services Promotion & Support	3%	3%	3%	3%	4%
Training - Staff and Adoptive/Foster Parent	2%	2%	1%	1%	1%
Services for Victims of Sexual Exploitation	1%	0%	0%	0%	0%
Safety Management Services	3%	2%	2%	1%	1%
All Other Categories	0%	0%	0%	2%	1%
Total	100%	100%	100%	100%	100%

The proportion of core services funding allocated to case management, the largest expenditure category within core services, has shown a downward trend since FY 2020–21. Overall, case management percent of expenditures declined by 7 percent between FY 2020–21 and FY 2024–25. In contrast, the share of core services funds spent on licensed facility-based care, the second-largest expenditure category, has increased steadily over the same period. From FY 2020–21 to FY 2024–25, the percent of expenditures in this category rose by 47 percent. Expenditures for Level II–V licensed foster homes decreased from FY 2022–23 to FY 2023–24, and the proportion of spending in this category remained unchanged in FY 2024–25.

Charts 4 and 5 reflect the expenditure patterns by Lead Agency for each of the past two fiscal years.

Chart 4
Core Services Expenditures Percentage by Category
FY 2023-2024 by Lead Agency – Sorted by Dependency Case Management
(an acronym list can be found on page 50)



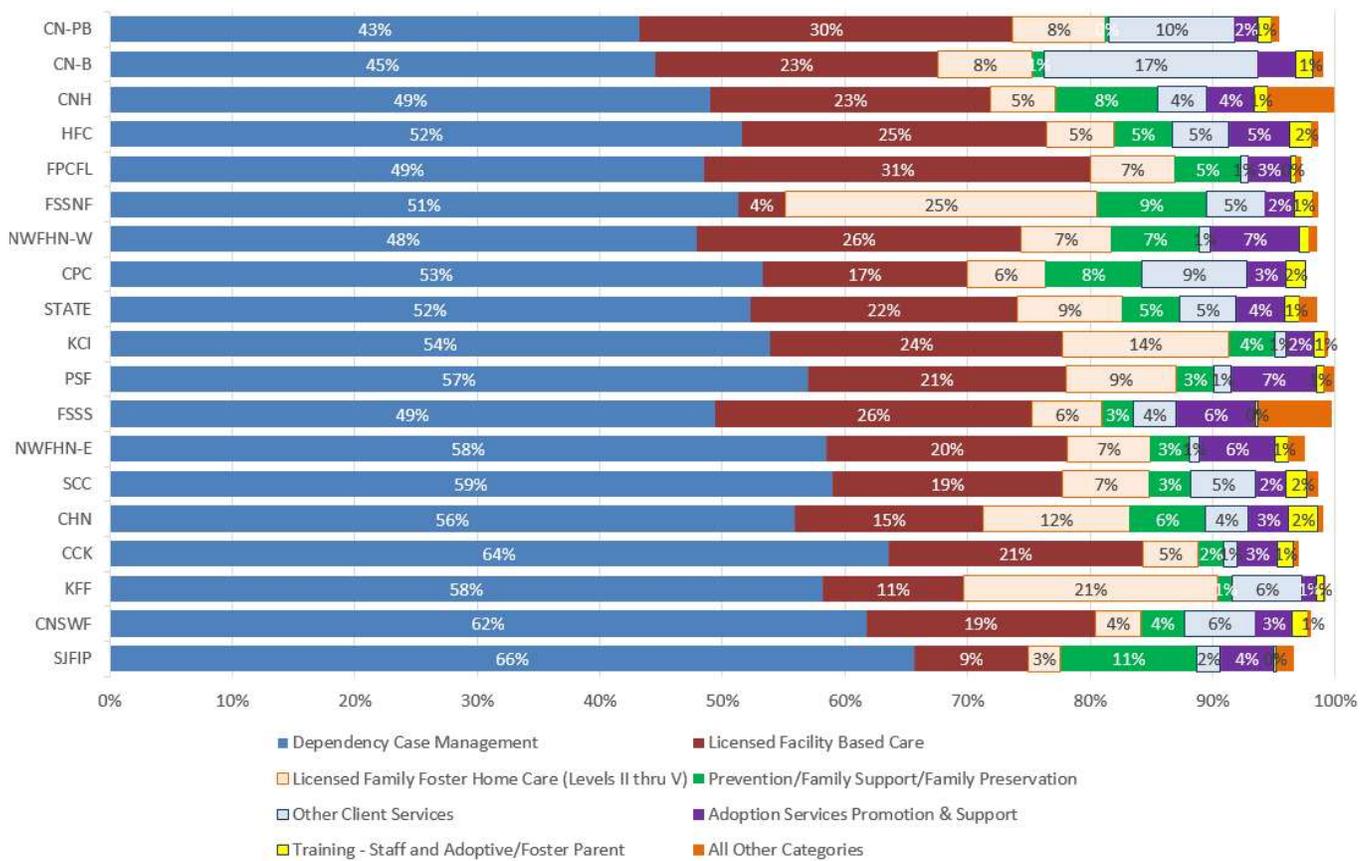
In FY 2023-24, Lead Agencies varied significantly in their expenditure patterns by category. For all Lead Agencies, the largest category of reported expenditures was case management with the percentage ranging from a high of 65 percent of core services expenditure total, by Children’s Network of SW Florida, to a low of 43 percent by ChildNet – Palm Beach. However, ChildNet – Palm Beach did have the highest percentage of licensed facility-based care expenditures of 30 percent, while Family Support Service of North Florida was the lowest percentage of licensed facility-based care expenditures of 3 percent. While under 30 percent, the use of licensed facility-based care was still high among the Lead Agencies, with only four Lead Agencies reporting expenditures which were less than 16 percent of their total reported core services expenditures used for licensed facility-based care.

Kids First of Florida, Embrace Families, Family Support Services of Suncoast, Northwest Florida Health Network-East, ChildNet-Broward, and ChildNet-Palm Beach all had 2 percent or less reported expenditures for prevention services during FY 2023-24. In some cases, the use of core services on prevention services may be influenced by community funds outside of the Lead Agency budget. In Broward County, for example, the Children’s Services Council provides funds for prevention and diversion services for children involved in the child welfare system.

In. However5, statewide, the percentage spent on licensed facility-based care as a percentage of total core services funding was at 22 percent, which was an increase from the prior FY 2023-

24. However, the total spent in this category increased by \$18.7 million as a result of the increased expenditures reported by Lead Agencies. The information presented in Table 2 indicates that from FY 2020–21 through FY 2024–25, expenditures for licensed facility-based care increased by 88 percent, representing a growth of \$91.9 million. During this same period, case management accounted for 52 percent of core services funding in FY 2024–25, and expenditures reported by Lead Agencies rose by 21 percent, between FY 2020-21 and FY 2024-25 resulting in an additional \$81.3 million in reported spending. The programmatic implications of these expenditure patterns will be discussed in more detail in later sections of this report. Of note, CBC of Brevard, dba Family Partnerships of Central Florida, was awarded the Lead Agency contract for Circuit 9 and part of Circuit 18, formerly held by Embrace Families, with an effective date of May 1, 2024. Chart 5 below reflects spending for the two Lead Agencies combined, identified as “EFCBC” in FY 2023-24, and should not be considered a reflection of the new Lead Agency alone. In FY 2024-25, Family Partnerships of Central Florida reflects a full year of funding received and reported expenditures.

Chart 5
 Core Services Expenditures Percentage by Category
 FY 2024-2025 by Lead Agency – Sorted by Dependency Case Management



THE SYSTEM OF CARE

The child welfare system of care includes several elements. Reports of allegations of abuse neglect, or abandonment are made to the central Florida Abuse Hotline operated by the Department. Calls are screened to determine if the criteria are met to initiate an investigation. If so, the report is referred to a Child Protective Investigator (CPI) for investigation. As of August 11, 2023, all child protective investigations are performed by the Department. Prior to this point, the local sheriff's office performed this function in seven counties, including Broward, Hillsborough, Manatee, Pasco, Pinellas, Seminole, and Walton counties.

Families with children who can safely remain in the home but may benefit from interventions may receive services designed to support the family unit and reduce the likelihood of deeper entry into the child welfare system. These services are intended to address identified risks while maintaining the child's safety and well-being within the home environment. When a Child Protective Investigator (CPI) assesses a child's safety, the determination guides the level of intervention required. If a child determined to be unsafe without further intervention can be safely maintained in the home, services may be provided through a safety plan to ensure ongoing protection while addressing the conditions that contributed to the safety concern. When a CPI determines that a child is unsafe in the home and there are not suitable services that can be provided in-home to ameliorate the safety concern, the child may be removed to ensure immediate safety. Following removal, a shelter hearing is held before a dependency judge, and if the court approves continued shelter, the child remains in a placement setting other than the home from which they were removed.

Children who enter out-of-home care may be placed with a relative or a nonrelative caregiver who has an established relationship with the child. These caregivers may apply to become licensed in order to receive foster care maintenance payments. When an appropriate relative or nonrelative placement is not available, the child may be placed in licensed foster care. Licensed placements may include family-based foster homes, facility-based homes, or treatment-based settings, all of which are eligible to receive foster care maintenance payments. When the conditions that led to the child's removal have been mitigated, the child may be reunified with the family. If reunification is not possible, the child may achieve permanency through placement with a guardian or, if parental rights are terminated, through adoption.

This report analyzes the dynamics that are part of the system of care, with specific focus on how these have changed over time and the differences among Lead Agencies on key measures of system of care performance. This report emphasizes the factors that most directly affect the financial circumstances of Lead Agencies and will most significantly affect their future financial viability.

THE CHILD PROTECTION AND CHILD WELFARE CONTEXT

Florida is home to more than 4.2 million children.¹ Fortunately, most children in Florida do not come to the attention of the child welfare system. During FY 2024-25, the Florida Abuse Hotline (Hotline) received 530,968 contacts, including calls, faxes, and web-based reports. Of these, 319,775 involved allegations of child abuse, neglect, or abandonment or special condition concerns related to children.

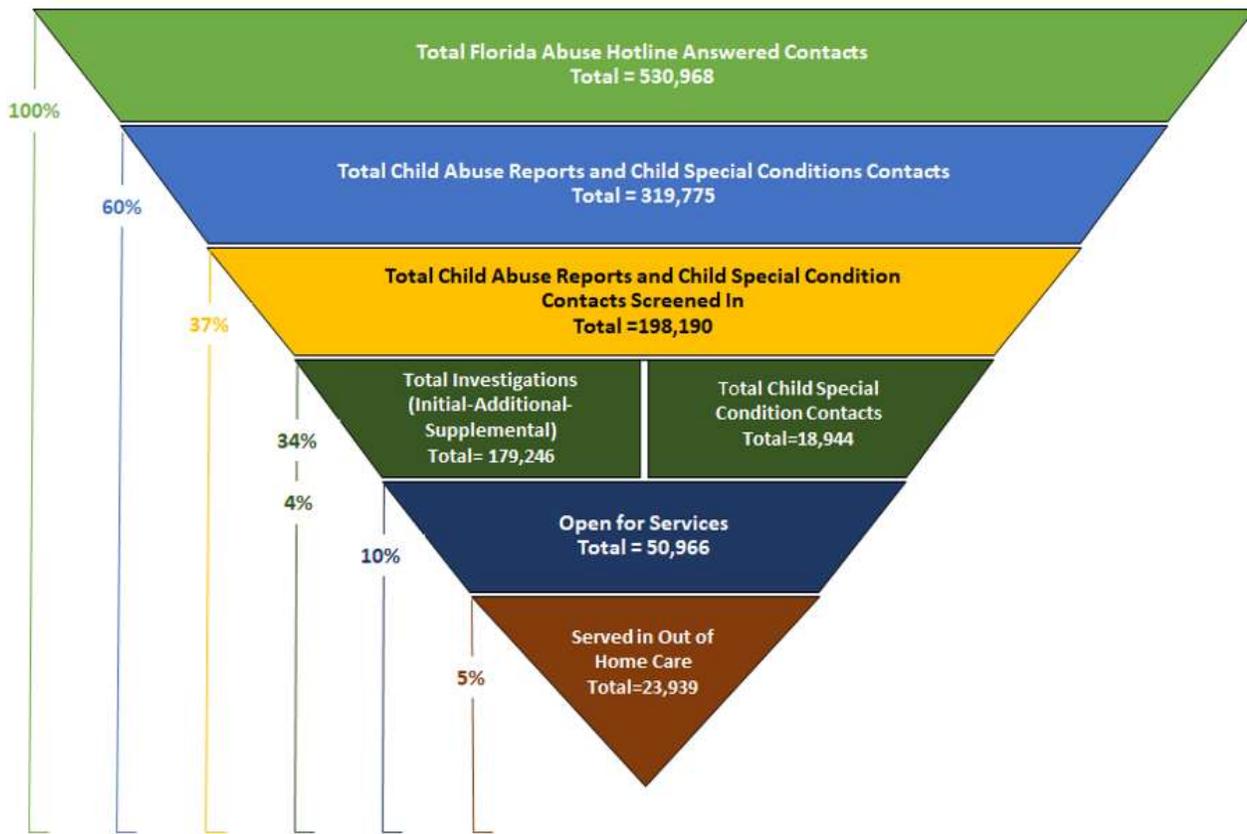
Following initial screening, 198,190 contacts were accepted for further action. This included 179,246 reports that met statutory criteria for investigation and 18,944 special condition referrals. Special condition referrals address concerns that do not meet the threshold for abuse, abandonment, or neglect but indicate that a child or family may benefit from services or supports. As a result of investigations, 50,966 children received services through family support programs, in-home child protective services, or out-of-home care. Over the course of the fiscal year, 23,939 children were served in out-of-home care.

The following diagram shows the relationship between the volume of reports to the Hotline and the numbers that result in entry into care.

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¹ The Florida Office of Economic and Demographic research (<http://edr.state.fl.us>)

Chart 6
 Florida Child Protection System Overview
 FY 2024-2025

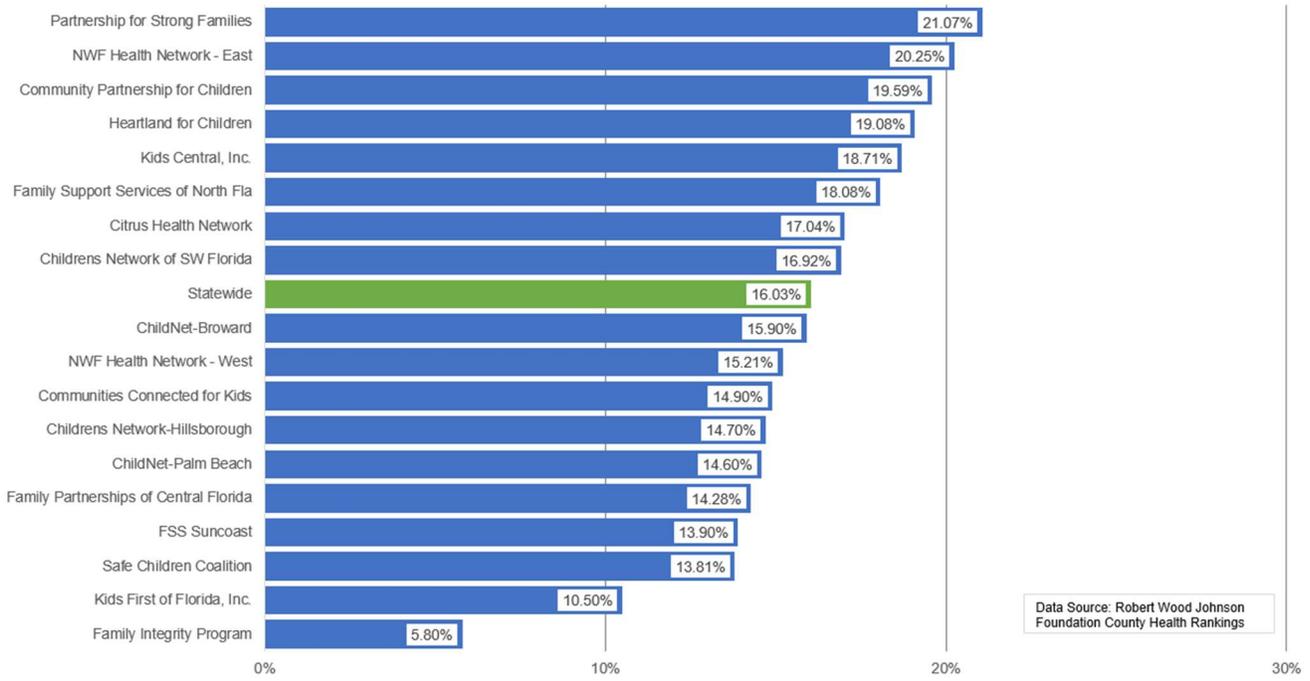


Among calls received by the Florida Abuse Hotline, the majority of allegations involve neglect, a pattern consistent with national trends. In some instances, reports of neglect intersect with issues related to poverty. It is important to emphasize, however, that most children living in poverty are not abused or neglected, and there is no evidence of a causal relationship between child poverty and involvement in the child welfare system.

At the same time, many of the stressors and adverse childhood experiences observed among children and families who do come into contact with the child welfare system are exacerbated by economic hardship. Financial instability can intensify existing challenges, increasing family stress and vulnerability even in the absence of abuse or neglect.

The child poverty rate varies substantially among counties. The Robert Wood Johnson Foundation prepares county health ranking profiles each year using U.S. Census, Small Area Income and Poverty Estimates (SAIPE) data to estimate child poverty rates for each county in Florida. In 2025, based on the statewide estimate, 16.03 percent of children under age 18 are below the poverty level. However, county rates ranged from a low of 5.8 percent in St. Johns County to a high of 43.30 percent in Jefferson County. Chart 7 shows the estimated child poverty rate for each of the Lead Agency areas in 2025.

Chart 7
Child Poverty Rate – By CBC Lead Agency Area
2025



The Department recognizes that families experiencing stressors associated with poverty need a different path to access services. In 2019, the Department initiated care coordination in the Office of Economic Self Sufficiency for public benefit recipients. In 2021, First Lady Casey DeSantis spearheaded the launch of the Hope Florida- A Pathway to Prosperity program, which utilizes Hope Navigators to guide Floridians on an individualized path to prosperity, economic self-sufficiency, and hope by focusing on community collaboration between the private sector, faith-based community, nonprofits, and government entities. This program takes a holistic approach to helping individuals identify their unique and immediate barriers to prosperity, developing long-term goals, map out a strategic plan, and work to ensure all sectors of the community are a part of the solution.

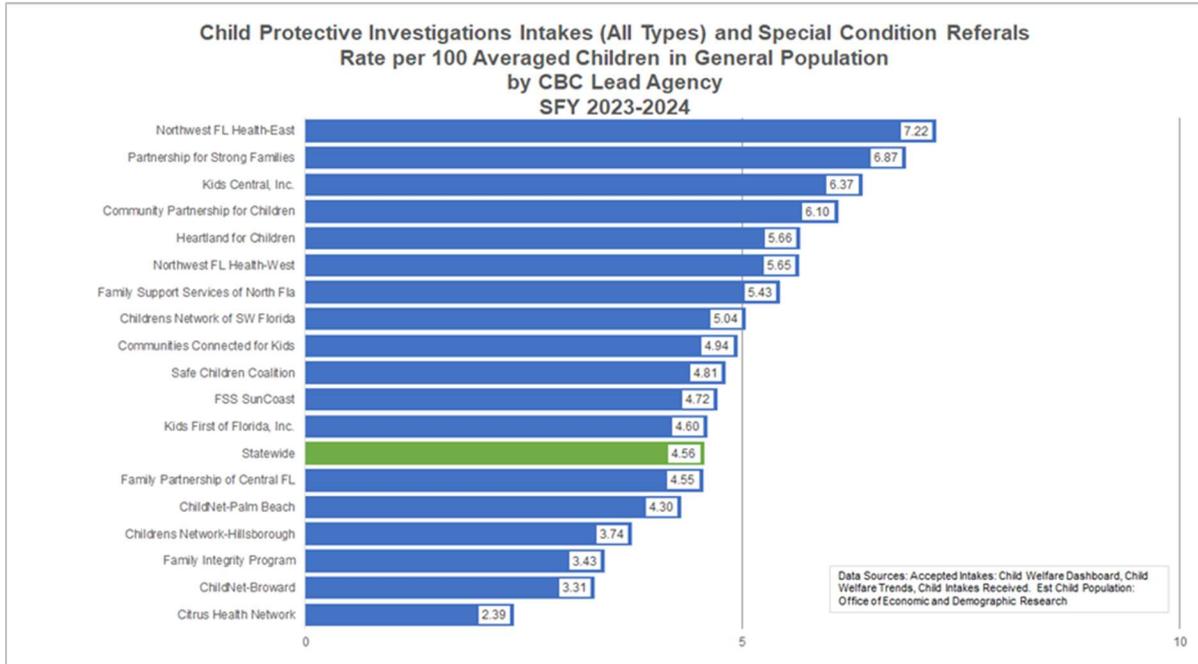
CHILD PROTECTIVE INVESTIGATIONS

From FY 2020-21 to FY 2024-25, the total number of accepted child abuse reports (initial, additional, supplemental, and special conditions) has seen steady decline from 213,685 to 198,190. This represents a decrease of 7.25 percent over the past 5 years.

Just as poverty varies among Lead Agency areas, the volume of child protective investigations also differs from area to area. Chart 8 below shows the rate of child protective investigations per 1,000 children in the population. The child population data is based on estimates from the Florida Office of Economic and Demographic Research.

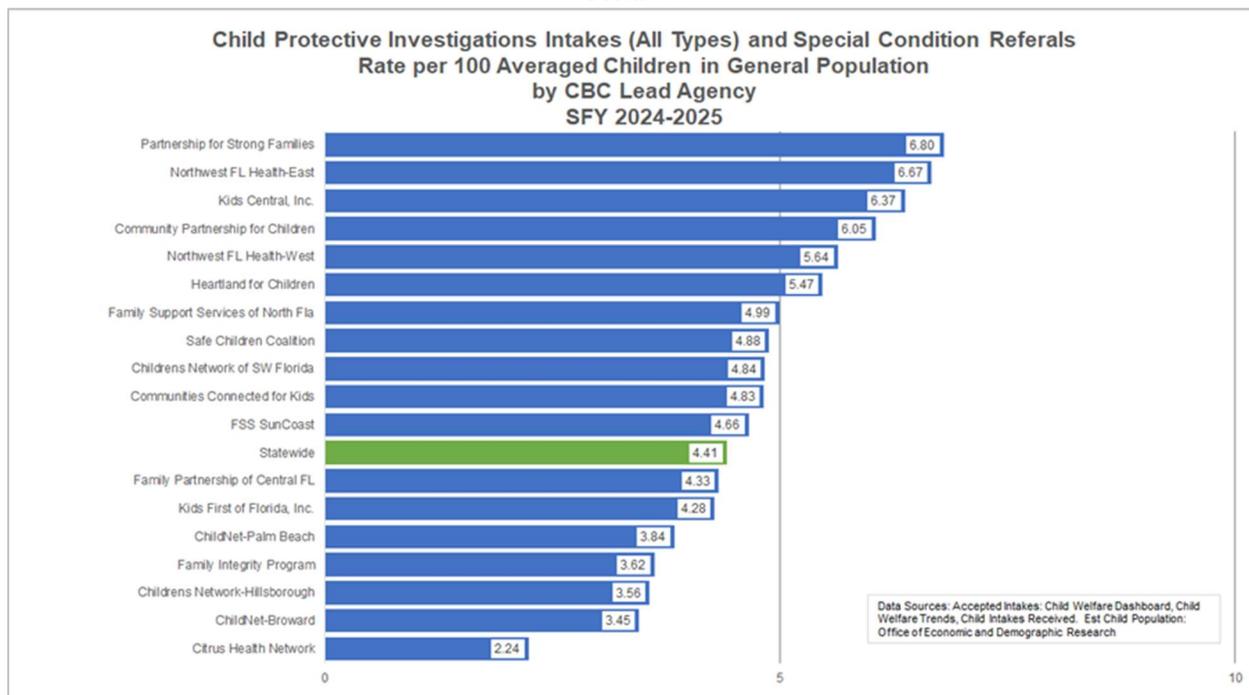
Chart 8 shows the information for FY 2023-24 followed by the same calculation for FY 2024-2025 in Chart 9.

Chart 8



Charts 8 and 9 show that while the rate varies by area, the patterns are consistent in the two years shown. In both years, three of the five Lead Agency areas with the highest rates of CPI intakes and the five Lead Agencies with the lowest rates of CPI intakes are the same.

Chart 9



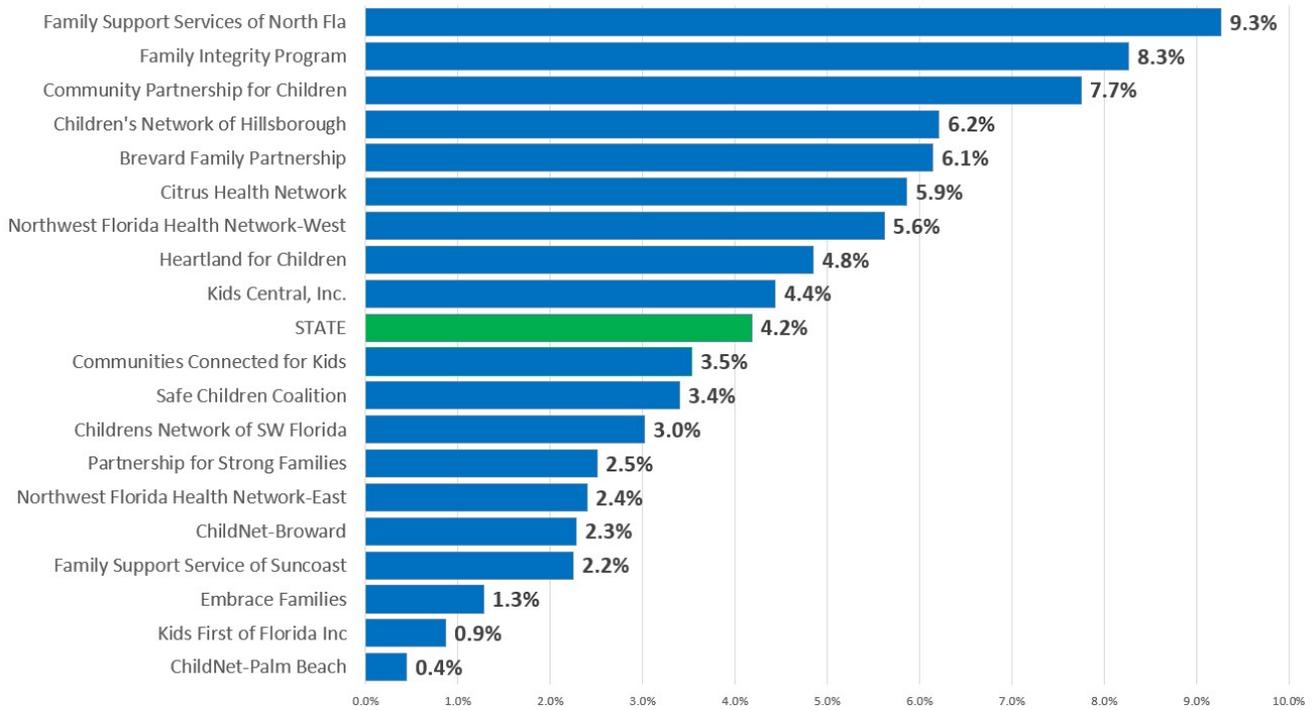
PREVENTION SERVICES

When children are the subject of an allegation of abuse or neglect and the investigation determines that there is risk to the child, one of the first decision points faced by CPDs is whether that risk can be mitigated through the timely provision of services, allowing the child to safely remain in the home and avoid deeper involvement in the child welfare system. In making this determination, the CPI must assess what support and services are necessary to preserve the family unit and address identified concerns.

The ability to deploy prevention services relies on close coordination between the CPI and the Lead Agency. Many Lead Agencies support CPDs by making prevention services available through core services funding, including expenditures for families whose children have not been adjudicated dependent.

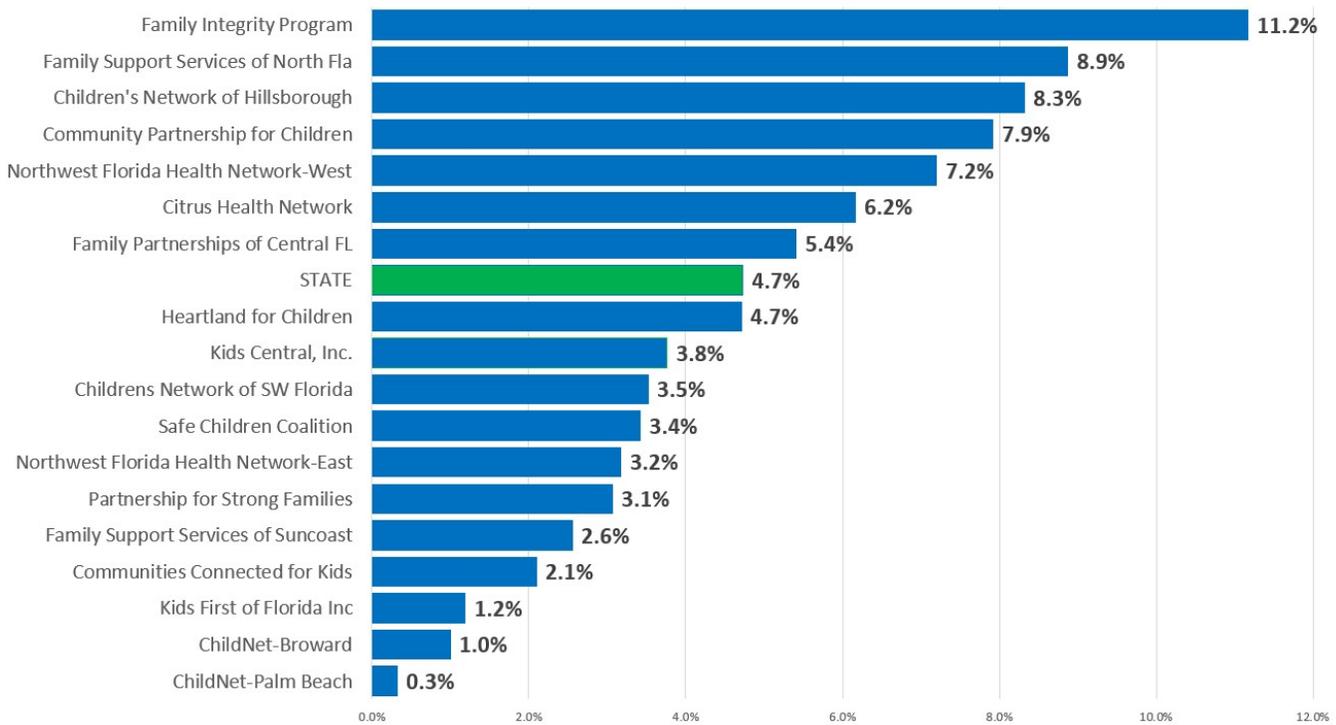
In FY 2023-24, 14 Lead Agencies spent less than six percent of core services funding for prevention services. In some areas, the commitment of core services funds may be influenced by other community funding outside of the Lead Agency budget. For example, Local Children’s Services Councils (CSCs) may provide funding for prevention services for dependent children.

Chart 10
Prevention Services Expenditure Percentage
Fiscal Year 2023-2024



In FY 2024-2025, 12 Lead Agencies spent less than six percent of core services funding for prevention services. For both FYs 2023-24 and 2024-25, Family Support Services of North Florida and St. Johns Family Integrity Program Lead Agencies spent the highest percentage of core services funding for prevention services than any other Lead Agency.

Chart 11
Prevention Services Expenditure Percentage
Fiscal Year 2024-2025



REMOVALS, DISCHARGES, AND OUT-OF-HOME CARE

Chart 12 illustrates five-year statewide trends in removals, discharges, and the total number of children in out-of-home care. The left vertical axis reflects the monthly number of removals and discharges, while the right vertical axis shows the number of children in out-of-home care at the end of each month. For removals and discharges, the dotted lines represent 12-month moving averages, highlighting longer-term trends.

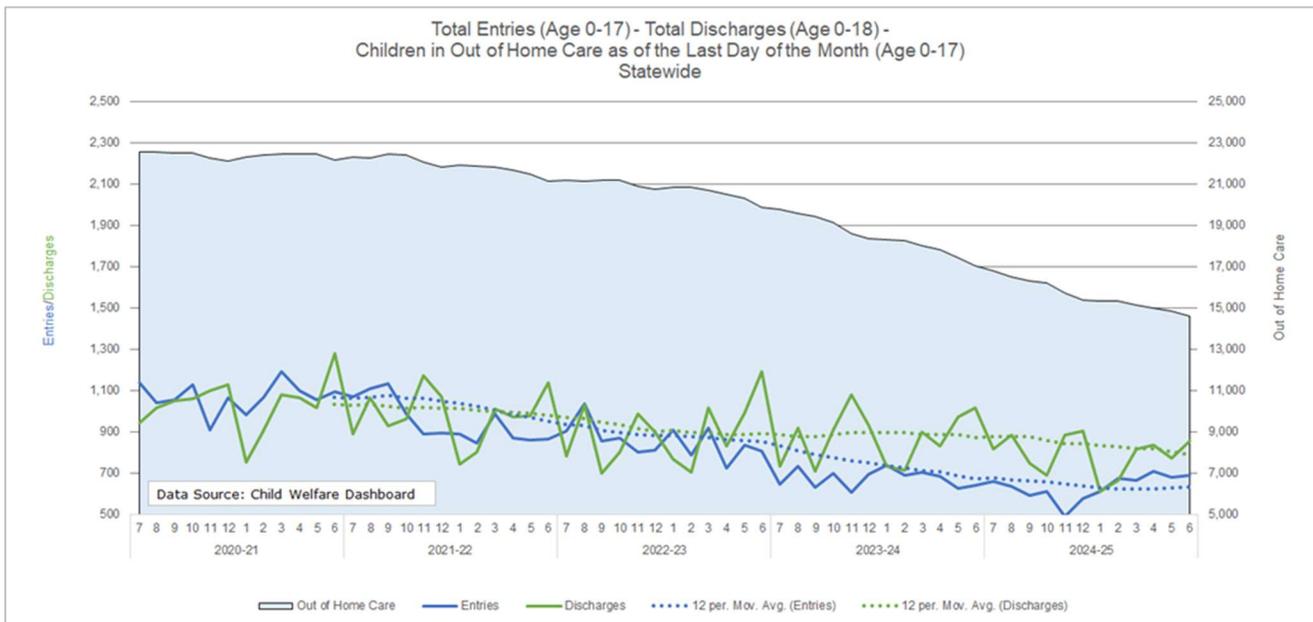
The chart shows that the total number of children in out-of-home care declined substantially over the period, from 22,558 children at the end of July 2020 to 14,525 children at the end of June 2025.

Monthly removals decreased from 1,135 children in July 2020 to 686 children in June 2025, while discharges declined from 944 children to 705 children over the same period.

The trend lines demonstrate that when discharges exceed removals, the overall population of children in out-of-home care declines; conversely, when removals exceed discharges, the out-of-home care population increases. Statewide, both removals and discharges have trended downward, with discharges modestly outpacing removals, contributing to the overall decline in the out-of-home care population.

While statewide trends are declining, variation in removal and discharge patterns across Lead Agencies remains a significant driver of cost differences. An additional key cost factor is the cost per child, which is largely influenced by the child’s placement setting.

Chart 12



This chart summarizes some of the key statewide trends. In the later profiles for each Lead Agency, this chart is shown individually.

The next section of this report focuses on the key variables in the system of care. These include removals, type, and costs of settings for children in out-of-home care, discharges, and the timeliness of legal processes that affect the movement of children through the system.

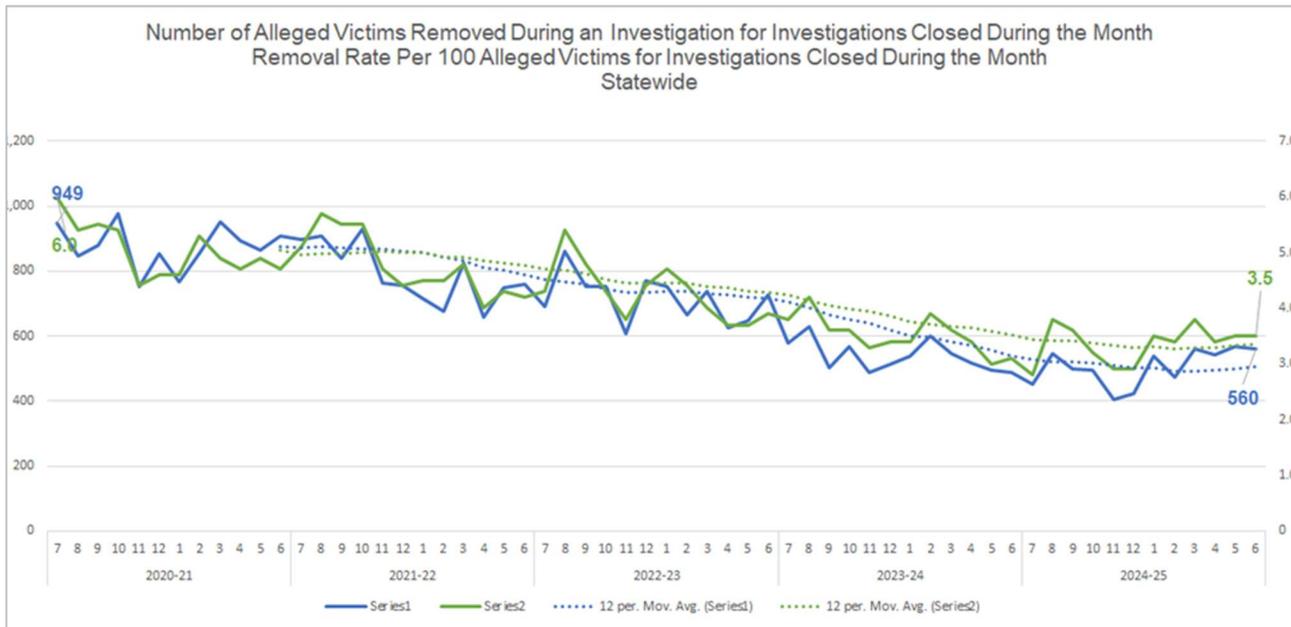
REMOVAL RATES

A critical factor affecting each Lead Agency is the rate at which children are removed from their homes.

Chart 13 displays monthly removals resulting from closed investigations over the past five state fiscal years, consistent with the timeframe shown in Chart 12. The solid green line represents the monthly number of removals, while the dotted green line reflects the 12-month moving average, illustrating the overall trend.

As shown in the chart, removals have steadily declined over the period, decreasing from an average of 949 removals per month in July 2020 to 560 removals per month in June 2025.

Chart 13



Because Lead Agencies vary significantly in size, removal trends are more appropriately compared using a removal rate per 100 children investigated in closed investigations. In Chart 13, the solid blue line shows the monthly removal rate through June 2025, while the dotted blue line represents the 12-month moving average, highlighting the longer-term trend.

Statewide, the removal rate per 100 children has declined steadily since January 2022. However, during FY 2024–25, the trend appears to have leveled off, suggesting a stabilization in removals following earlier declines.

REMOVAL RATES BY COMMUNITY-BASED CARE LEAD AGENCY AREA

Charts 14 and 15 show the removal rates by Lead Agency. Removals can play a significant role in the financial viability of a Lead Agency.

Chart 14

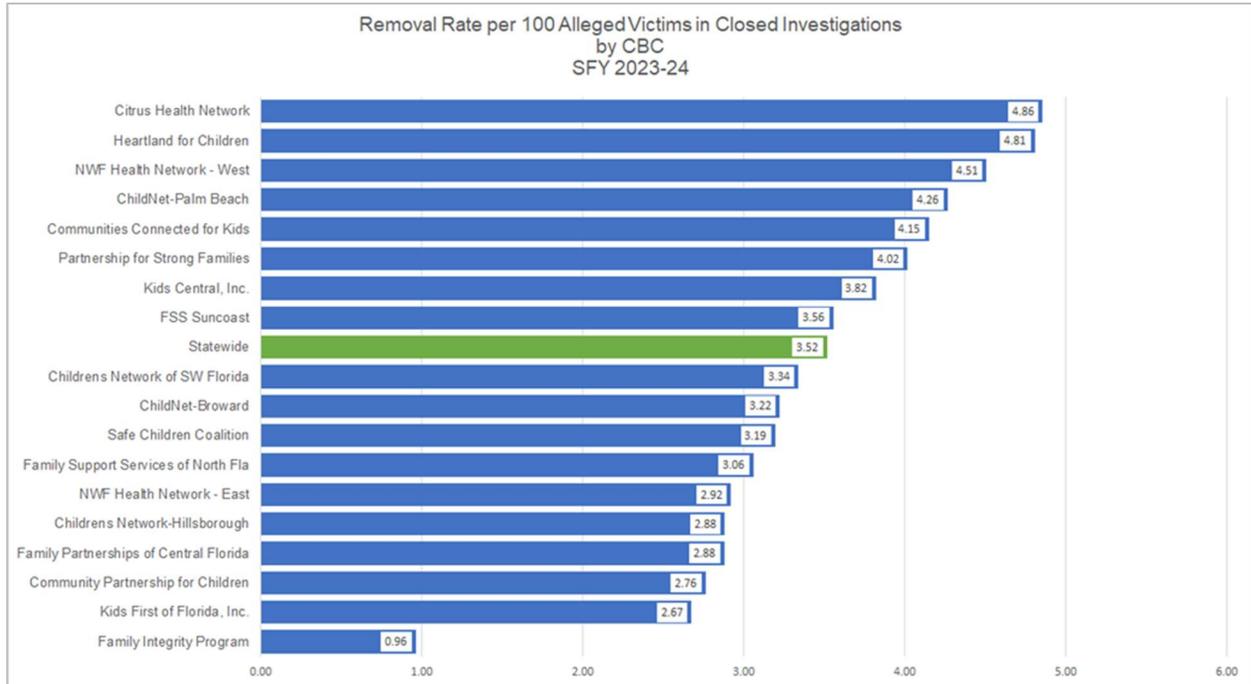
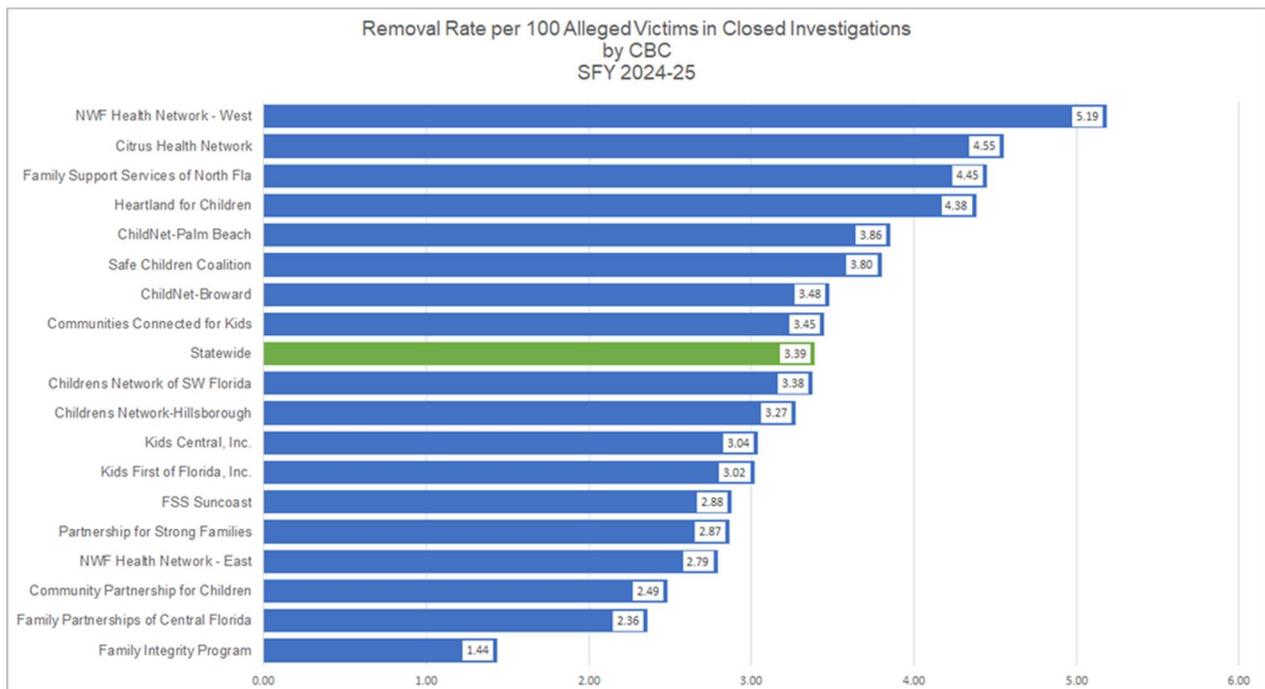


Chart 15



Overall, the statewide removal rate in FY 2024–25 is slightly lower than in FY 2023–24. As shown in the preceding charts, individual Lead Agencies experienced variation in removal rates between the two fiscal years. Partnership for Strong Families recorded the most significant decrease in its removal rate during this period.

In contrast, Family Support Services of North Florida experienced the largest increase in removal rate. NWF Health Network – West and Citrus Health Network also saw increases, and both remained among the three Lead Agencies with the highest removal rates across the two fiscal years displayed.

Despite these year-to-year fluctuations at the Lead Agency level, a longer-term view shows that removal rates have declined steadily across the state over the past five fiscal years, reflecting a sustained downward trend statewide.

CHILDREN IN CARE

The workload of Lead Agencies and their contracted providers include children receiving services in the home as well as those placed in out-of-home care. Children receiving in-home services include those participating in voluntary or court-ordered in-home protective services, as well as children who have been reunified with their families but remain under supervision. Chart 16 illustrates long-term trends for both populations.

As shown in Chart 16, the number of children receiving in-home services declined from 10,765 in July 2020 to 6,889 in June 2025, reflecting a steady decrease over the period. During the same timeframe, the number of children in out-of-home care fell from 22,558 in July 2020 to 14,576 at the end of June 2025.

While children in both in-home and out-of-home care receive case management services, the costs associated with services beyond case management are significantly lower for children served in the home, making in-home services a less costly intervention overall.

Chart 16

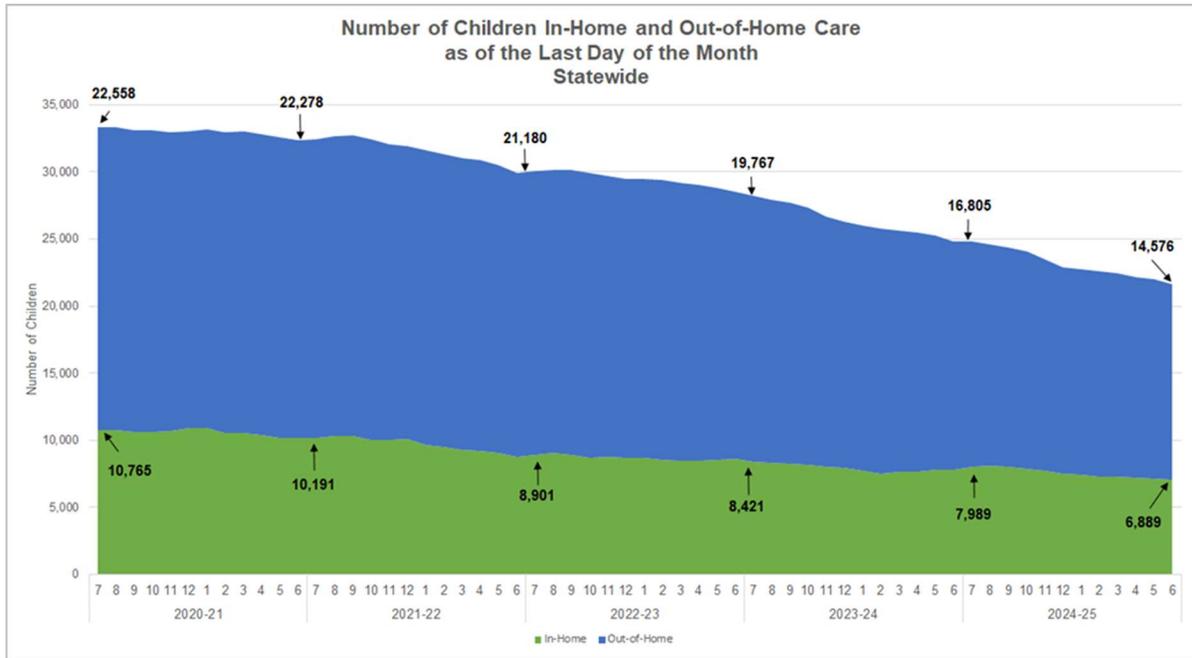


Chart 17 shows the number of children receiving in-home services per 1,000 children in the population for FY 2023-24. Chart 18 displays the same information for FY 2024-25.

Chart 17

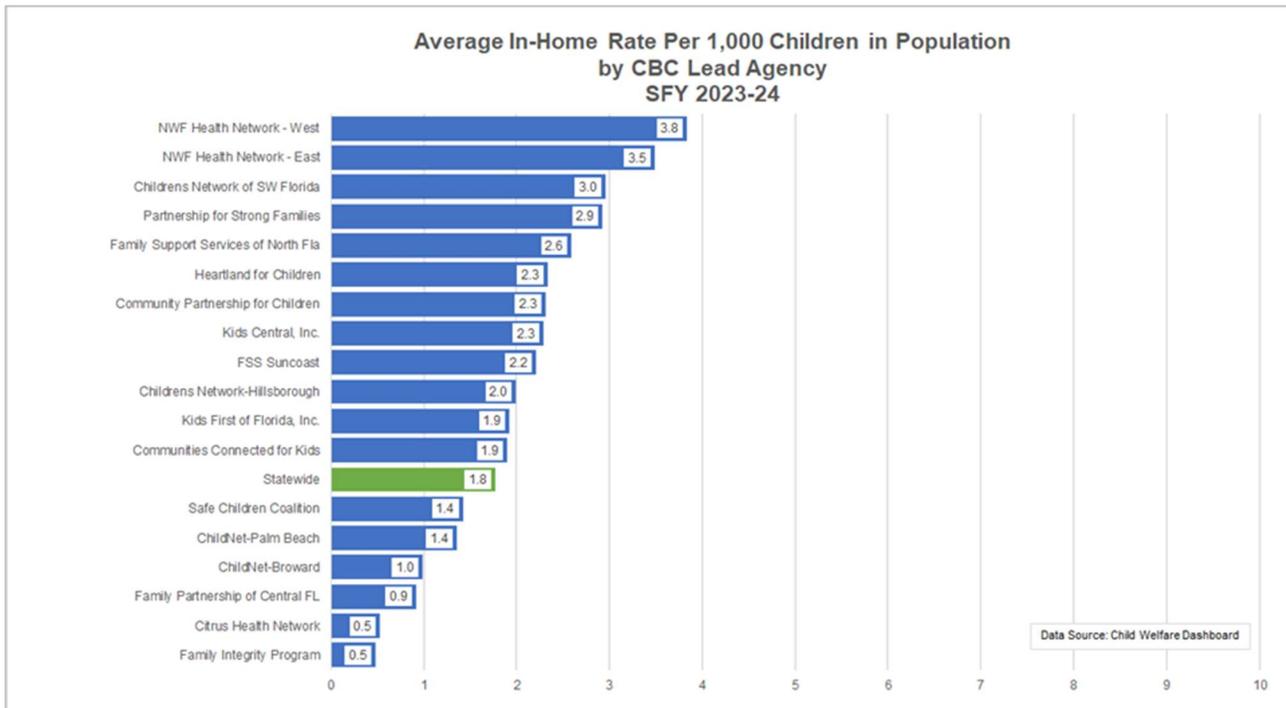
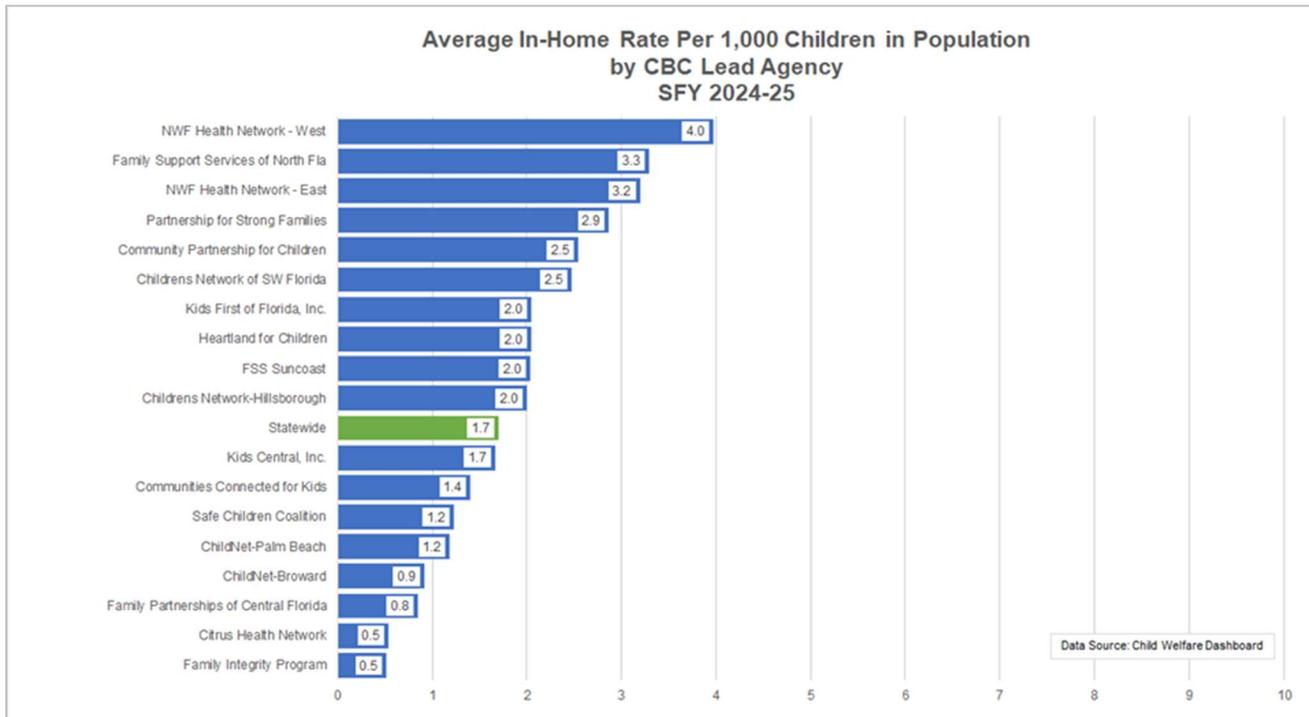


Chart 18



Northwest Florida Health Network–West, Northwest Florida Health Network–East, and Partnership for Strong Families continue to report some of the highest rates of children receiving in-home care relative to the child population across both of the past two fiscal years. In contrast, ChildNet–Broward, Family Partnerships of Central Florida, Citrus Health Network, and Family Integrity Program recorded the lowest in-home care rates in FY 2023–24 and FY 2024–25.

Statewide, the in-home care rate has continued to decline modestly year over year, decreasing from 1.8 to 1.7. During this same period, the number of Lead Agencies operating below the statewide rate increased from four in FY 2023–24 to eight in FY 2024–25.

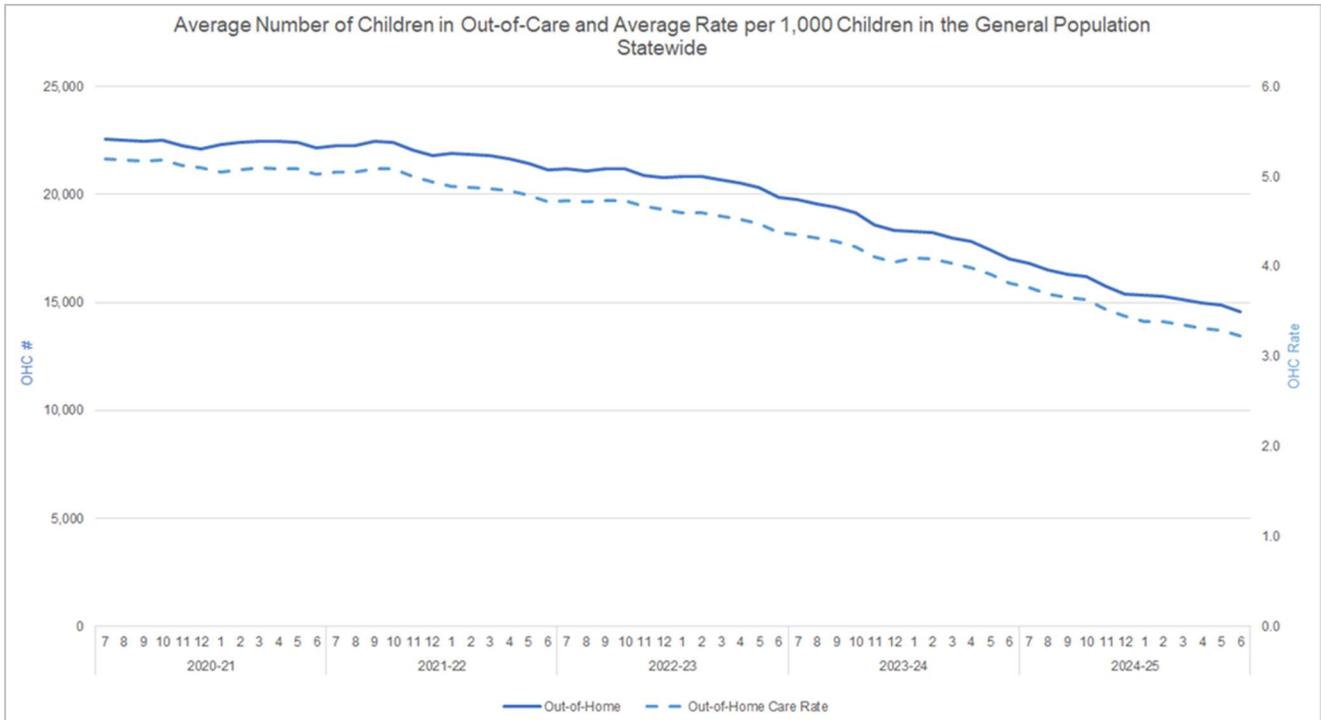
CHILDREN IN OUT-OF-HOME CARE

From a financial perspective, the number of children in out-of-home care is a primary cost driver for each Lead Agency. The following analysis examines both the size of the out-of-home care population and the corresponding placement of these children. Chart 19 presents a five-year trend showing the number of children in out-of-home care relative to the statewide child population for the two most recent state fiscal years.

As illustrated in the long-term trend, the rate of children in out-of-home care per 1,000 children closely mirrors changes in the total out-of-home care population. The chart also highlights a widening divergence between the two measures beginning in FY 2020–2021, with the gap

becoming more pronounced as the number of children in out-of-home care declined starting in FY 2021–2022.

Chart 19



Charts 20 and 21 show the rate of children in out-of-home care per 1,000 child population by Lead Agency for the most recent two fiscal years.

Chart 20

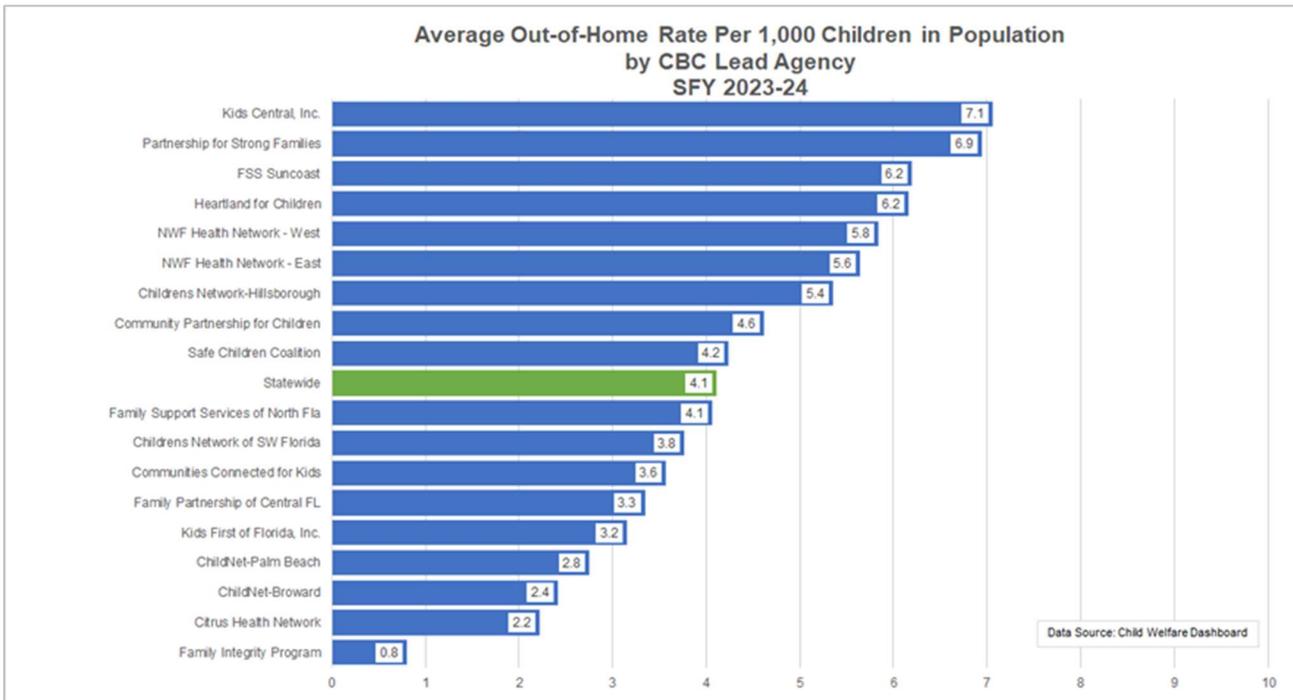
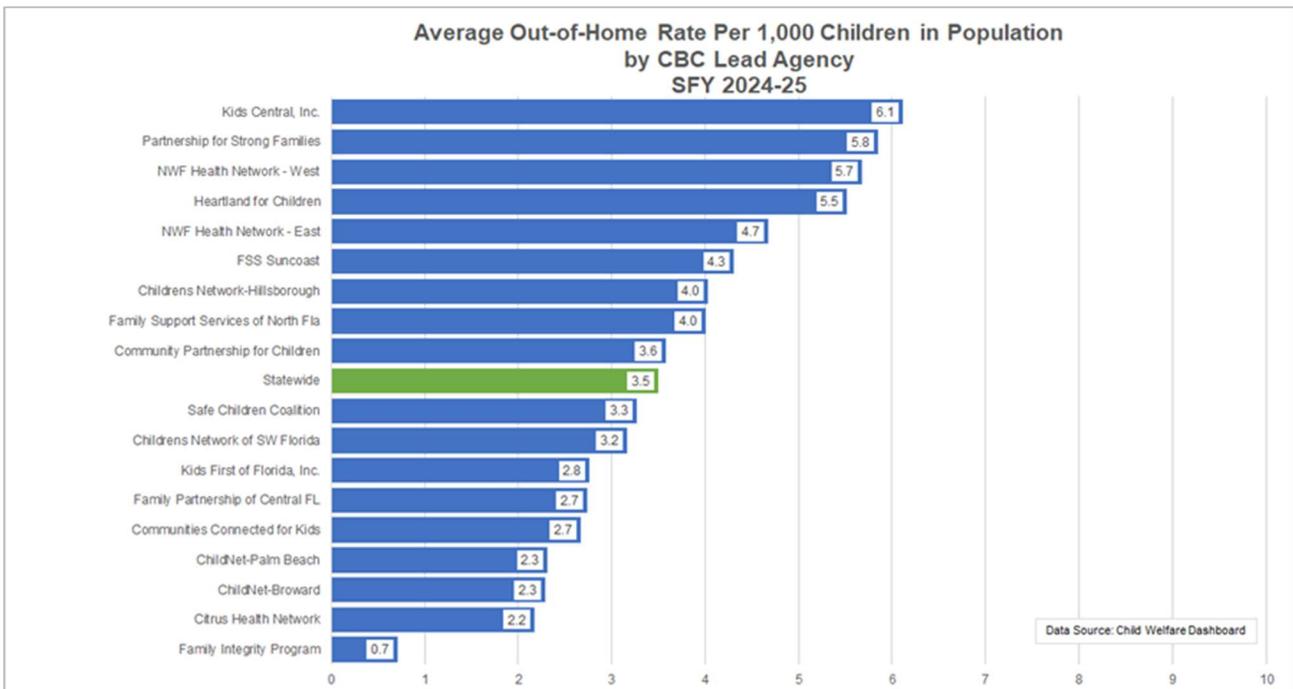


Chart 21



These charts highlight recent shifts in trends across Lead Agencies. The statewide rate of children in out-of-home care has declined, and all Lead Agencies experienced a reduction in their average out-of-home care rates over the period shown.

OUT-OF-HOME CARE BY PLACEMENT SETTING

A significant driver of out-of-home care costs is the type of placement setting in which a child is served. Chart 22 illustrates statewide trends over time, showing both the total number of children in out-of-home care and the distribution of those children across placement settings.

Placement settings are defined as follows:

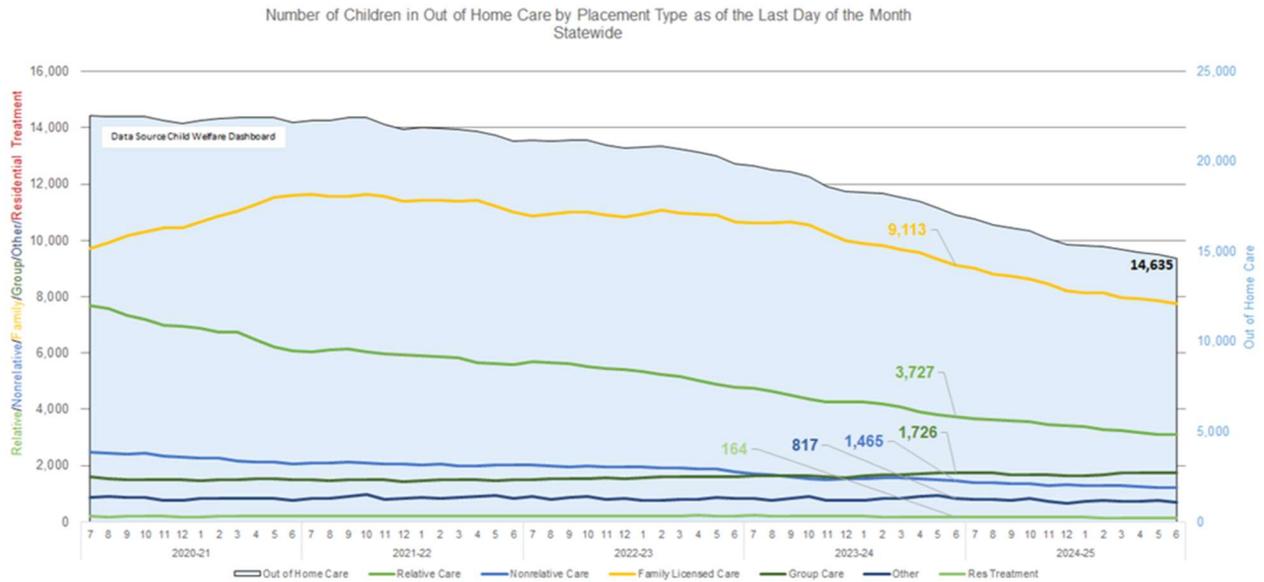
- Relative care includes children placed with relatives following an approved home study.
- Nonrelative care refers to placement with an individual who has an established relationship with the child, such as a godparent, family friend, or coach, also following an approved home study. These placements are often referred to as fictive kin.
- Family licensed care involves placement in a licensed family foster home.
- Facility-based care includes placements in group homes, emergency shelters, and residential treatment centers.

The shaded area associated with the right vertical axis represents the total number of children in out-of-home care each month. Over the five-year period shown, this population declined from 22,558 children to 14,635 children. The left vertical axis reflects the number of children in each placement setting.

For example, the number of children in traditional relative placements decreased from 7,704 to 3,091 during this period. This decline largely reflects a policy shift beginning in October 2019, when many traditional relative and nonrelative placements transitioned to paid Level I Licensed foster home placements. As described in the System of Care section, relative and nonrelative caregivers have the option to become licensed as Level I foster homes. When children placed with these licensed relative and nonrelative caregivers are considered together with traditional relative/nonrelative placements, the overall trend shows an increase in children residing with relatives and individuals known to them.

Despite the shift toward Level I Licensed foster homes, the chart indicates that the largest share of children in out-of-home care continues to be served in foster homes and relative placements. Group care, which includes licensed facility-based settings such as emergency shelters and group homes, represents a smaller share of placements. Nonrelative care has increased over time and now exceeds the use of group care. Residential treatment centers are identified on the chart as “Res Treatment,” while the “Other” category includes juvenile justice placements, missing children, visitation, and respite placements.

Chart 22



Charts 23 and 24 compare the distribution of children across out-of-home care placement settings by Lead Agency for FY 2023–24 and FY 2024–25. Placement setting is significant both programmatically and financially, as it affects child well-being, system capacity, and overall costs.

When removal from the home is necessary, placement with a relative or a nonrelative with an existing relationship to the child is the preferred first option whenever it can be safely achieved. These placements can reduce additional trauma, promote stability, and support continuity in a child’s relationships and community connections.

Relative care involves placement with a family member following required background screenings and completion of a home study. While relative caregivers are not licensed, they may receive a Relative Caregiver stipend for children who have been adjudicated dependent by the court. This stipend is higher than a traditional TANF “child-only” payment but lower than the maintenance payment provided to licensed foster homes. Nonrelative care, often referred to as fictive kin, follows the same screening and home study requirements as relative care but involves caregivers who are not legally or biologically related to the child. These caregivers have an established, preexisting relationship with the child and may also receive a stipend.

When no appropriate relative or nonrelative placement is available, children are placed in licensed family foster care or licensed facility-based care, such as group homes or residential treatment centers. For most children, particularly those without intensive therapeutic needs, family-based licensed care offers a less restrictive, more developmentally appropriate, and more family-like environment than facility-based settings.

Family-based placements support a more typical childhood experience and are beneficial for children when aligned with their individual circumstances, needs, and safety considerations. As

a result, Lead Agencies generally seek to limit the use of facility-based settings, particularly when a child’s needs can be met in a family environment.

A higher proportion of children placed in facility-based settings may indicate capacity challenges, including an insufficient supply of foster homes or limitations related to foster parent training, experience, or willingness or ability to care for children with more complex medical, behavioral, or mental health needs. In some cases, facility-based placements are used to maintain sibling groups, underscoring the continued need for targeted and innovative foster parent recruitment and retention strategies.

Licensed family foster care is provided by foster parents who complete required training and meet established licensing standards. Licensed foster homes typically serve up to six dependent children, with no more than eight total children in the household, subject to limited exceptions. Foster parents receive maintenance payments to offset the cost of care, with rates varying by the child’s age and, in some cases, the level of supervision or services required. Given the higher costs associated with licensed facility-based care and the emphasis on placing children in family settings, Charts 23 and 24 further examine trends in the use of licensed facility-based care and highlight differences in placement patterns across age groups and Lead Agencies.

Chart 23

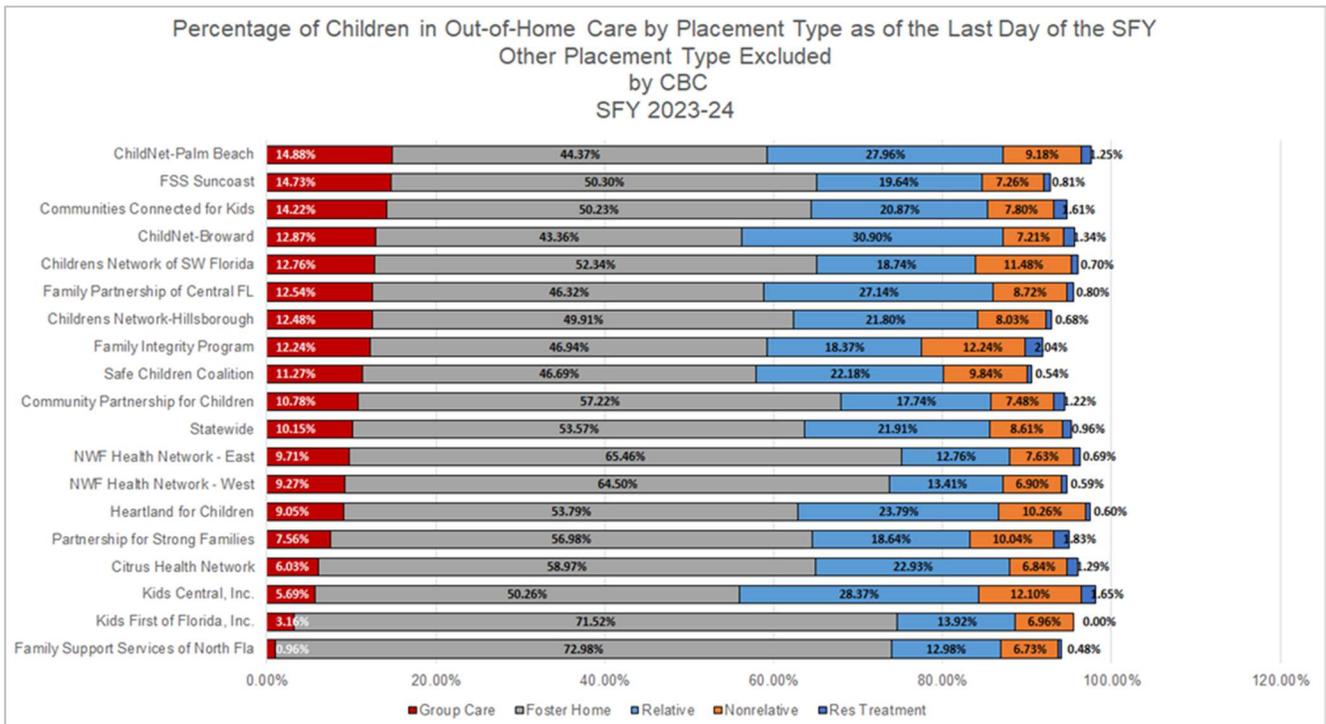
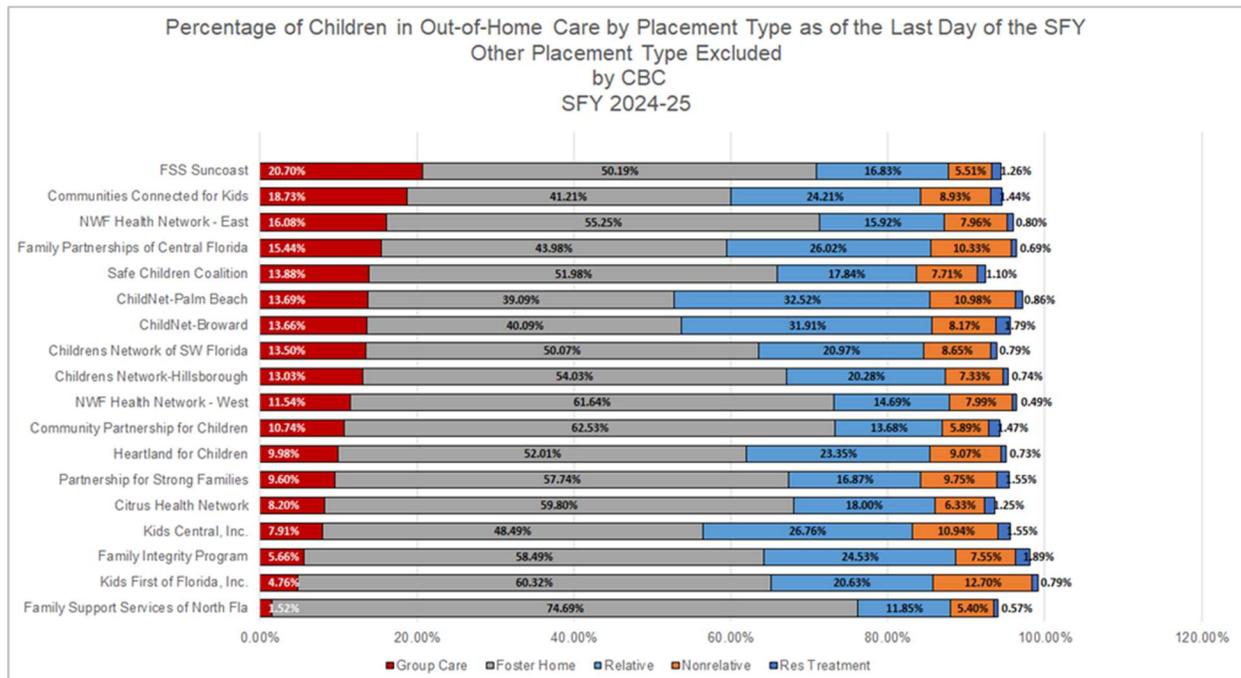


Chart 24



The increase in the percentage of children residing in group care increased from 10.15 percent during FY 2023-24 to 11.92 percent at the end of FY 2024-25. This is in large part due to reductions in the number of younger children placed in out-of-home care while the teen population, which accounts for most children placed in group care, has remained relatively stable and the number of teens placed in group care has continued to increase.

Chart 25

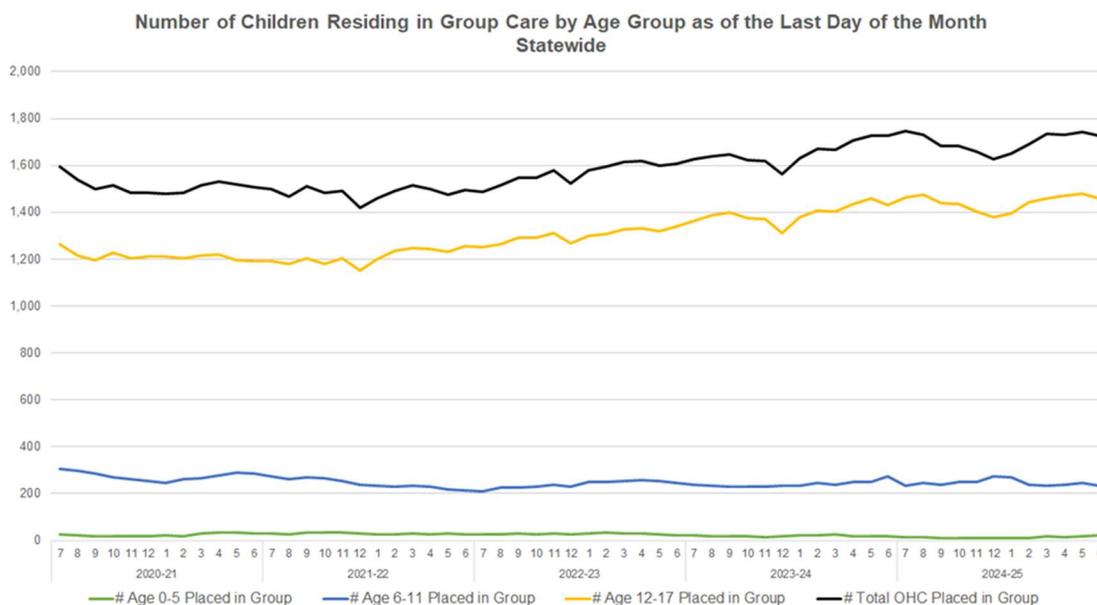
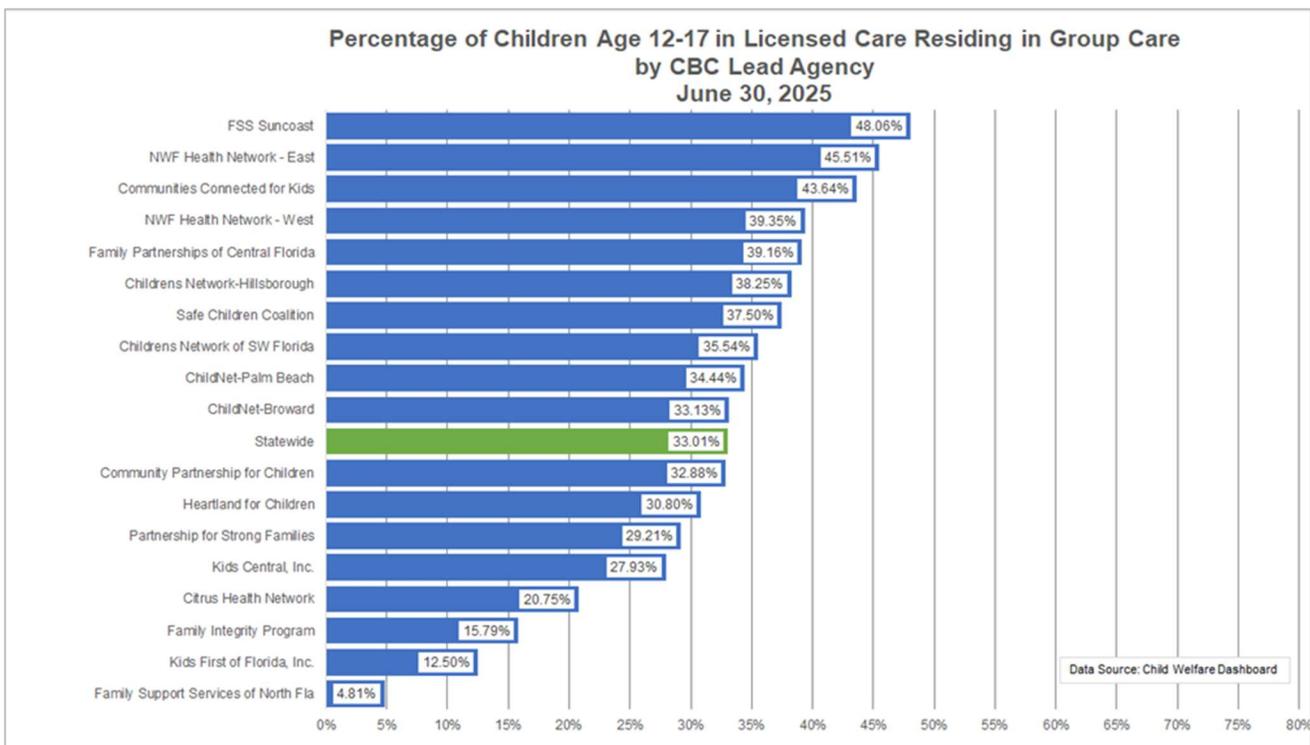


Chart 25 shows the longer-term trends in the number of children residing in group care placements, measured as of the last day of each month and disaggregated by age group.

As shown in the chart, children ages 0-5 are rarely placed in group care, reflecting longstanding practice and policy preferences to serve younger children in family-based settings whenever possible. Children ages 6-11 have consistently accounted for a relatively small share of group care placements and have generally remained near 200 children statewide across the two most recent state fiscal years, with only modest month-to-month variation.

In contrast, group care placements among youth ages 12-17 have increased steadily since January 2022. This upward trend among adolescents is the primary driver of the overall increase in the total number of children placed in group care during this period. The pattern suggests growing reliance on group care settings for older youth, potentially reflecting increased behavioral, mental health, or placement stability needs that are more difficult to meet in available family-based settings.

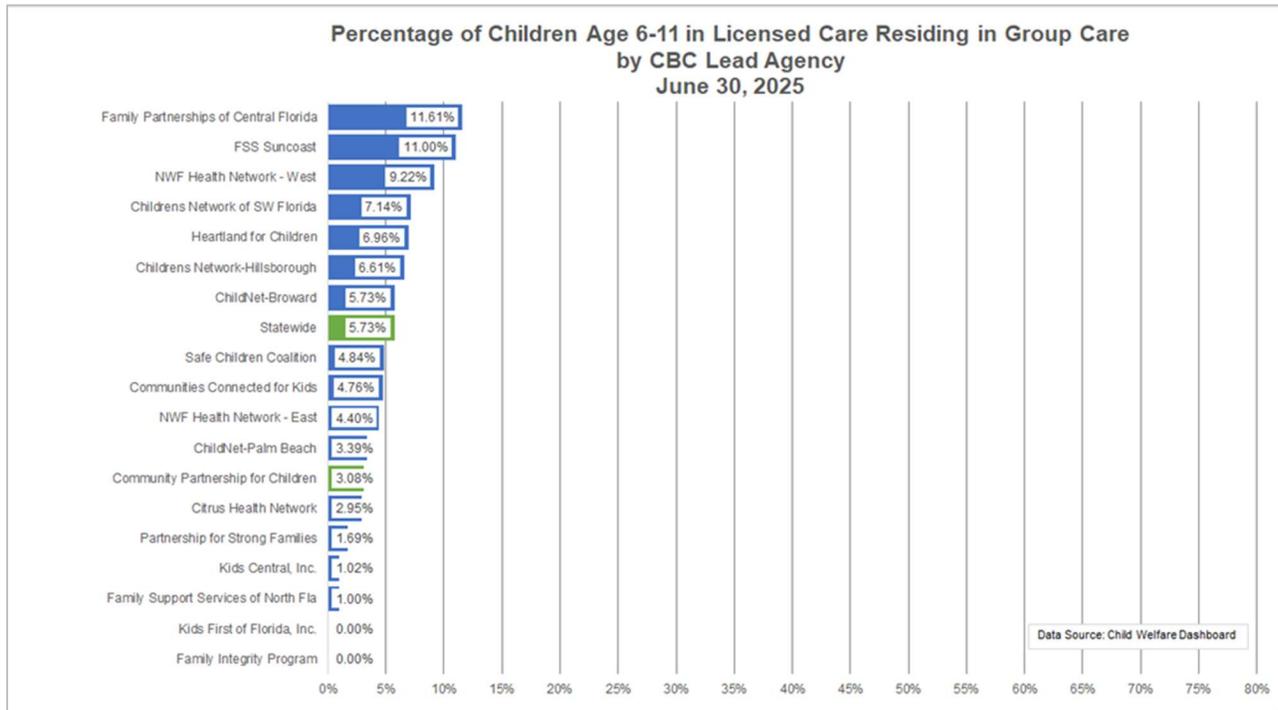
Chart 26



Charts 26 and 27 illustrate the proportion of youth ages 12-17 who are placed in licensed facility-based care, expressed as a percentage of all youth in that age group who are served in licensed out-of-home care placements. Statewide, 33.01 percent of youth ages 12-17 in licensed out-of-home care are placed in licensed facility-based settings.

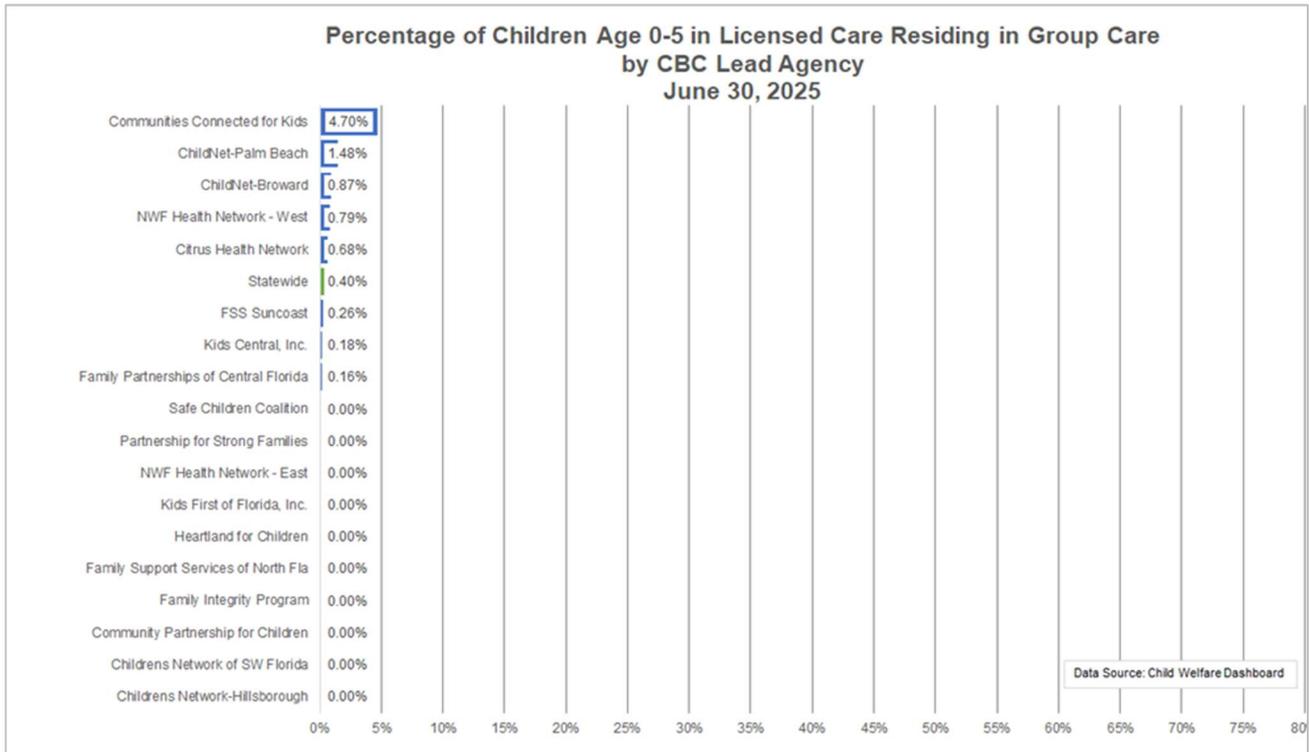
Given the significantly higher cost of group care compared to family-based placements, the concentration of adolescents in licensed facility-based care represents a major cost driver for many Lead Agencies. This placement pattern underscores the financial impact of limited family-based options capable of meeting the needs of older youth.

Chart 27



While a substantial percentage of youth ages 12-17 are placed in group care, the use of group care among children ages 6-11 remains much lower. Statewide, only 5.73 percent of children ages 6-11 in licensed out-of-home care are placed in group care.

Chart 28



For the youngest group of children, ages 0-5, placement in licensed facility-based care is rare. Ten Lead Agencies have no children in licensed facility-based care for this age group, while an additional seven Lead Agencies had less than one percent of children ages 0-5 placed in licensed care in a group setting.

As noted in earlier charts, children placed with relatives or nonrelatives may be supported through caregiver stipends intended to help offset the cost of care. From a Lead Agency financial perspective, these stipends do not represent a direct cost, as they are paid from statewide funding sources outside of Lead Agency appropriations. Costs associated with case management or other services for children in relative or nonrelative care may instead be reflected within dependency case management or other core services expenditure categories.

In contrast, for children placed in licensed care, including licensed family foster homes and licensed family-based settings, payments to foster parents and facility providers are funded directly through Lead Agency allocations. Because licensed facility-based care carries substantially higher costs, Lead Agencies with a higher proportion of children in these placements face significantly greater financial pressure.

Charts 29 and 30 provide additional detail, showing the distribution of core services expenditures by Lead Agency for each of the past two fiscal years.

Chart 29
 Percentage of Core Services Expenditures on Licensed Care
 Lead Agency – FY 2023-2024

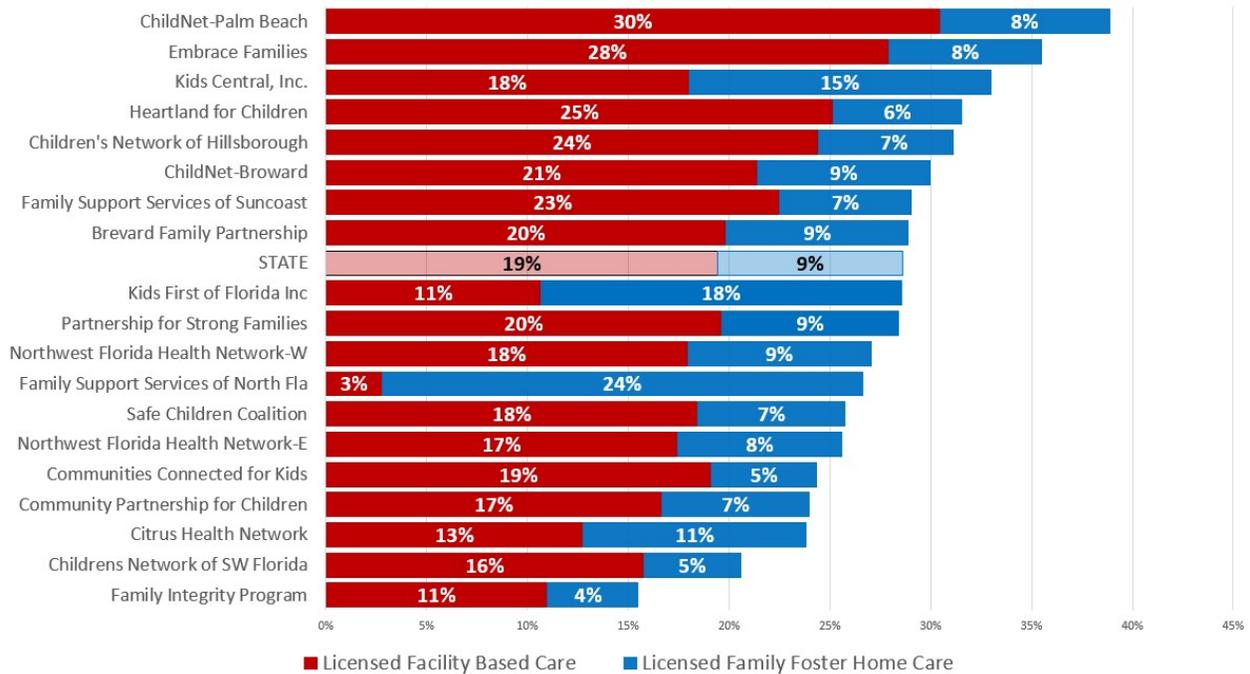
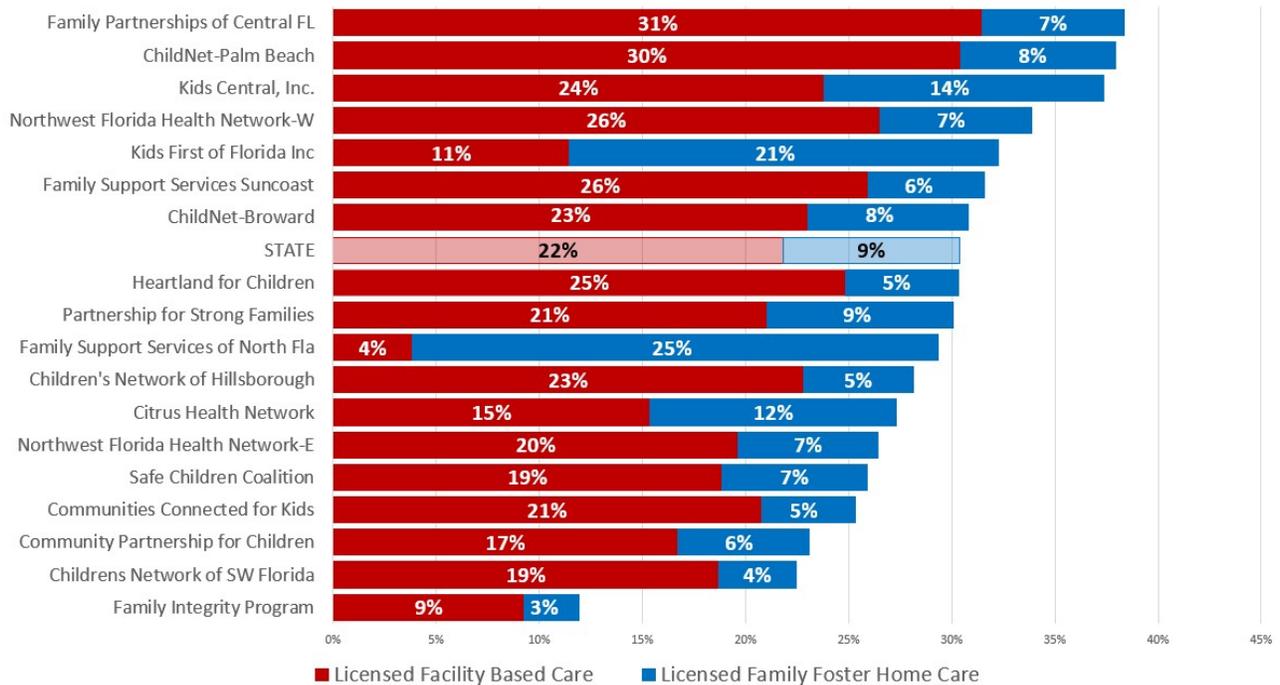


Chart 30
 Percentage of Core Services Expenditures on Licensed Care
 Lead Agency – FY 2024-2025



Note: In FY 2024-2025, Family Partnerships of Central Florida, previously known as Brevard Family Partnership, took over the Embrace Families service area, where their service counties now include Brevard, Seminole, Orange, and Osceola.

MEDIAN COST PER CHILD OF LICENSED CARE

While Charts 29 and 30 illustrate the cost of licensed care as a percentage of total core services expenditures, another way to compare the cost of care is to examine expenditures at the child level. Charts 31 and 32 present the median monthly foster care maintenance payment per child for children placed in Level II-V licensed foster homes.

To calculate these amounts, the monthly foster care maintenance payment paid for each child ages 0 to 17, were extracted from Florida Safe Families Network (FSFN) payment data for FY 2024-25. The data includes payments for both licensed family foster homes and family group care settings (group homes). For each month, individual child-level payments were averaged, and those monthly averages were then used to calculate a fiscal year average monthly payment.

Chart 31 shows the average foster care maintenance payments for Level II – V licensed foster homes, by Lead Agency.

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Chart 31
Average Monthly Family Foster Home Payment
FY 2024-2025

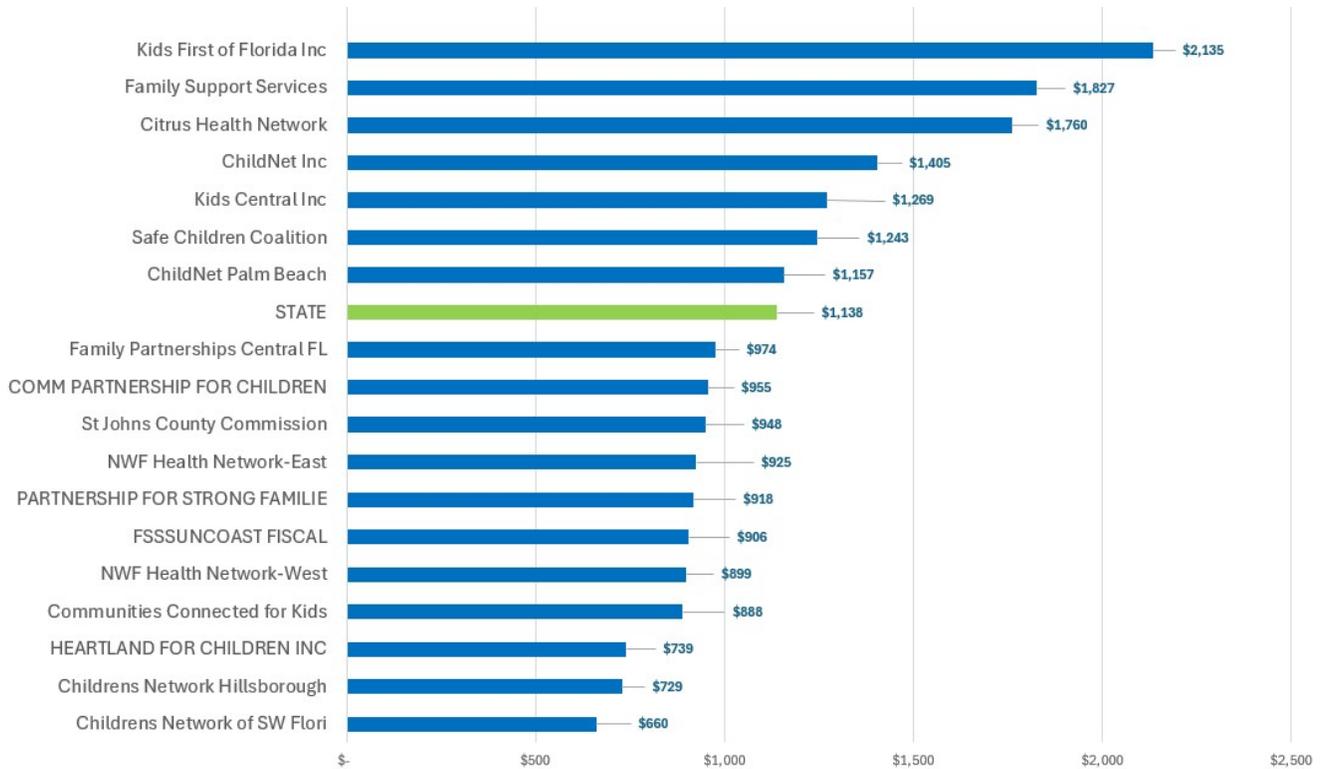
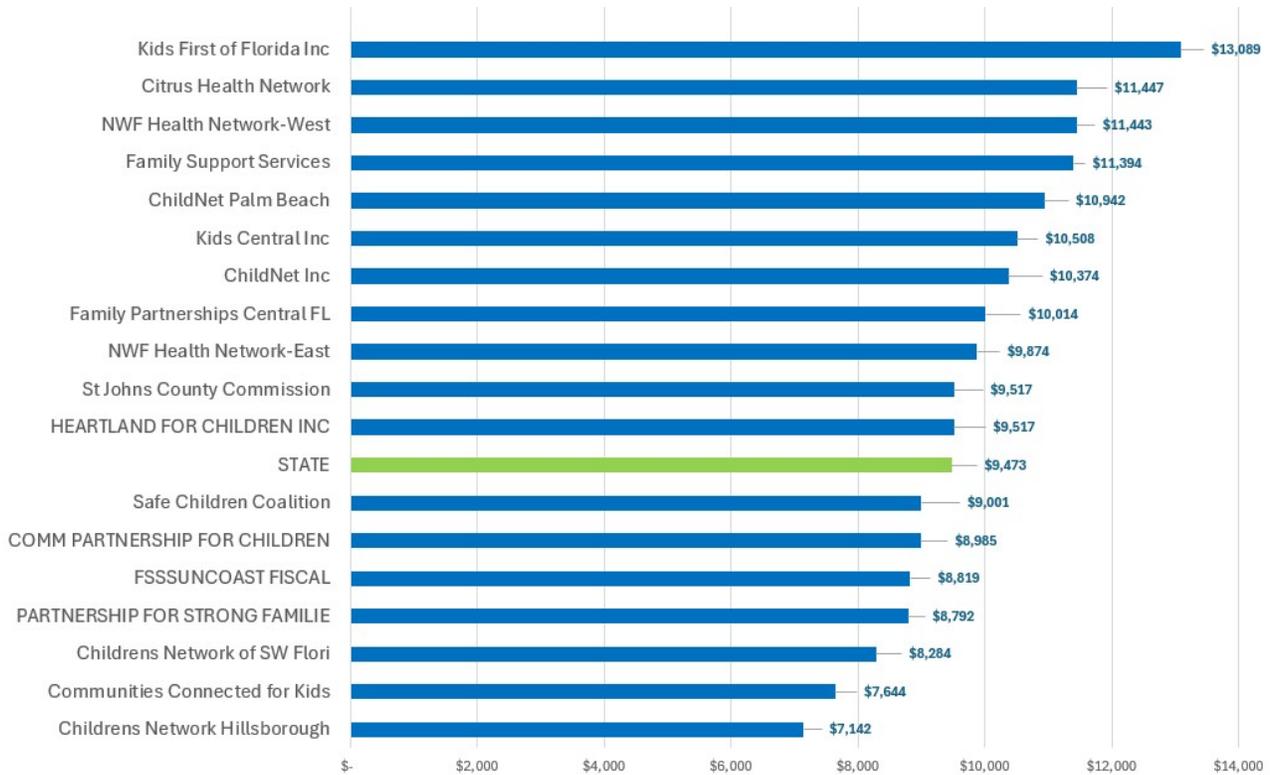


Chart 32 presents comparable information for licensed facility-based care, showing the average monthly foster care maintenance payment per child for children placed in group homes. Together, these charts clearly demonstrate that licensed facility-based care is substantially more costly than licensed family-based care.

On average, monthly foster care maintenance payments for facility-based settings are more than ten times higher than the lowest average payments for family-based foster homes and approximately four times higher than the highest family-based averages.

A relatively low proportion of children placed in group care, when combined with higher per-child costs, may indicate that facility-based care is being reserved for children with higher acuity needs who require increased supervision and specialized services.

Chart 32
Average Monthly Group Home Payment
FY 2024-2025



PERMANENCY

There are three federal permanency measures that assess outcomes for children exiting foster care based on the length of time in care: less than 12 months, 13 to 24 months, and more than 24 months.

Among these, the percentage of children who exit foster care to permanency in less than 12 months is a particularly important indicator of system performance. This measure reflects the ability of the child welfare system to identify appropriate permanency options quickly, move children safely through required processes, and avoid long stays in foster care.

The following two charts present this measure by Lead Agency for children who entered care in FY 2022-23 and FY 2023-24.

Chart 33

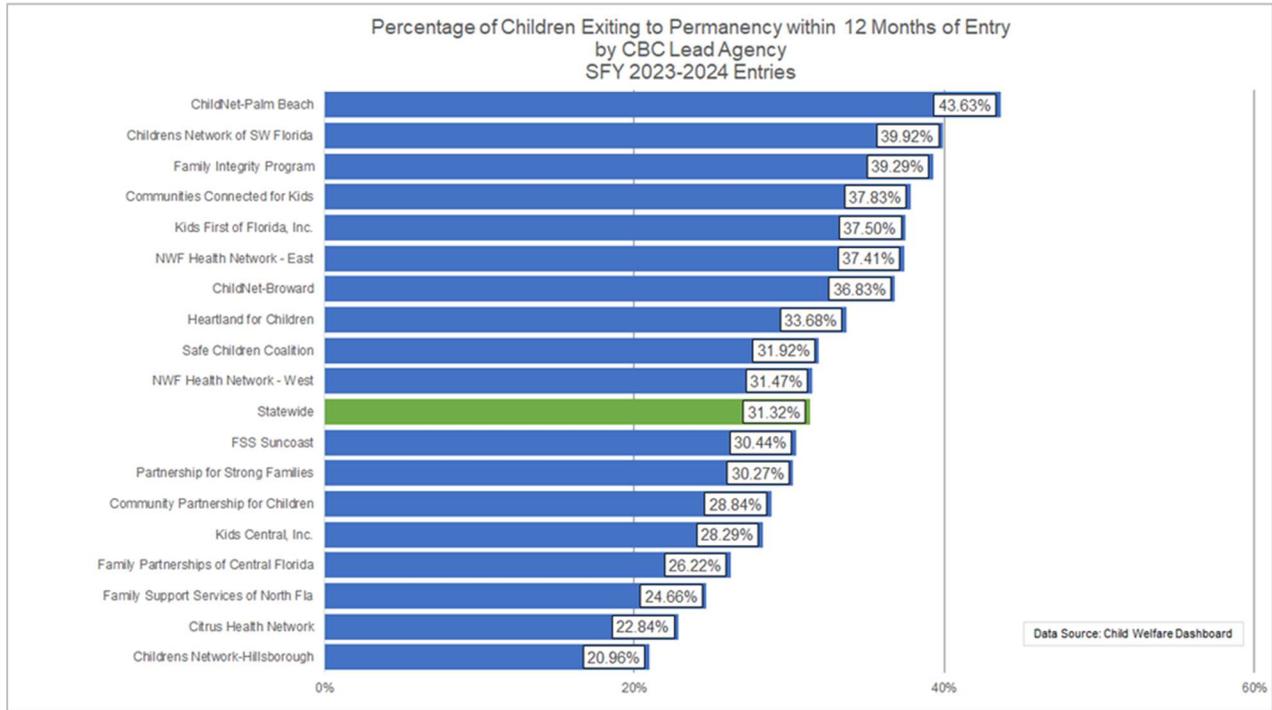
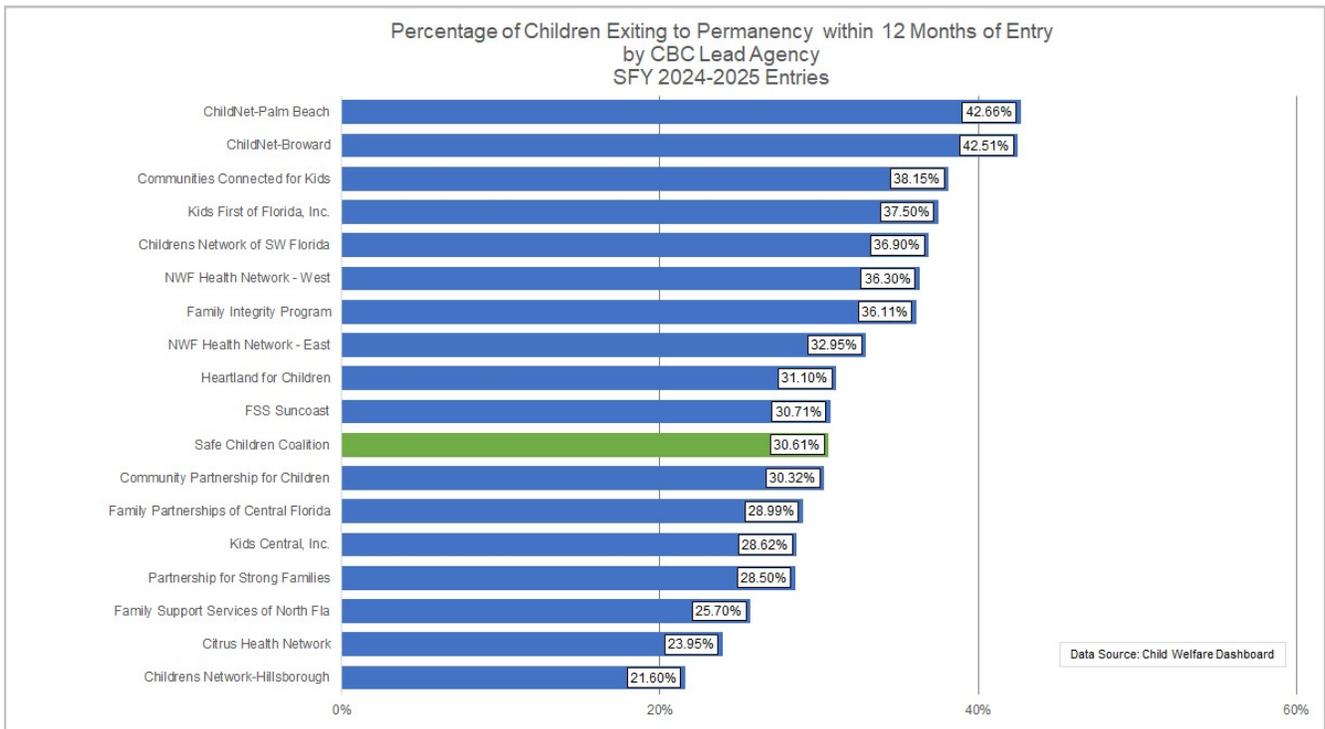


Chart 34



For children entering care in FY 2023-24, the statewide percentage achieving permanency within 12 months was 31.32 percent. For children entering care in FY 2024-25, this measure declined slightly to 30.61 percent. Over the past five years, several Lead Agencies have consistently faced challenges in exceeding the 30 percent threshold for achieving permanency within 12 months.

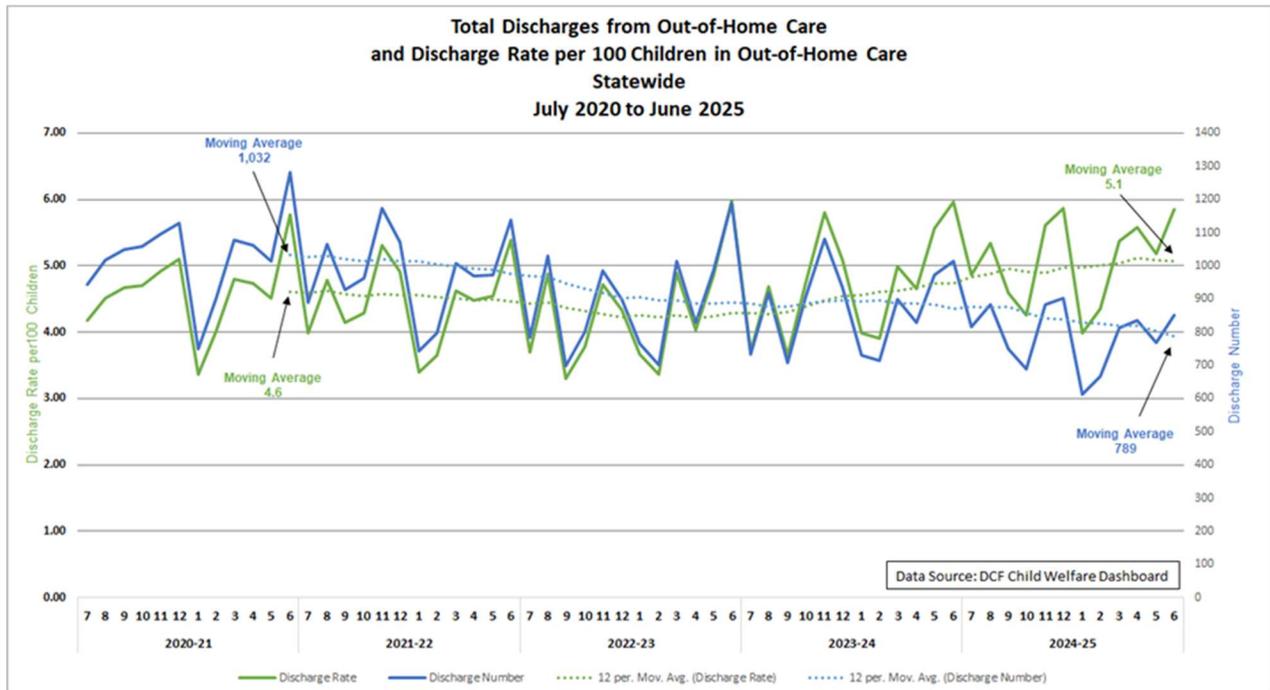
EXITS (DISCHARGES) FROM CARE

Entries into out-of-home care and the placement settings used are two key variables that affect the financial viability of Lead Agencies. A third critical variable is the rate at which children are discharged from care. Discharges include children who exit out-of-home care through reunification, adoption, permanent guardianship, aging out, or death while in care. Variation in discharge rates can be influenced by several factors, including the efficiency of legal processes, the effectiveness of case management and family engagement, and a Lead Agency's ability to recruit, prepare, and support adoptive families.

Chart 35 shows five-year trends in both the number of discharges and the discharge rate per 100 children in out-of-home care. Both measures are important and need to be interpreted in the context of broader system dynamics. For example, increases in entries into care may be followed by corresponding increases in discharges, resulting in a relatively stable out-of-home care population. However, when entries rise without a corresponding increase in the discharge rate, discharges fail to keep pace, leading to growth in the number of children in care. Because discharge activity fluctuates month-to-month, a 12-month rolling average provides a more reliable indicator of longer-term trends.

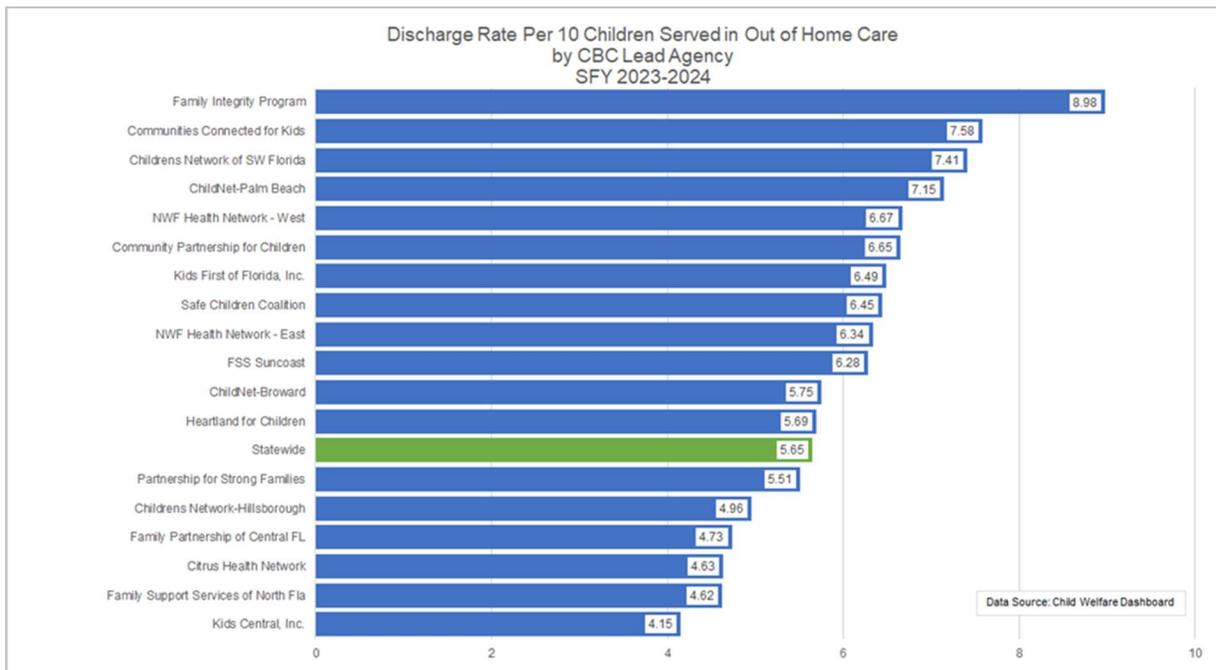
As shown in the chart, both the number of discharges and the discharge rate had been declining for several years. Beginning in FY 2023-24, however, the total number of exits stabilized, and the rate of children exiting out-of-home care began to increase.

Chart 35



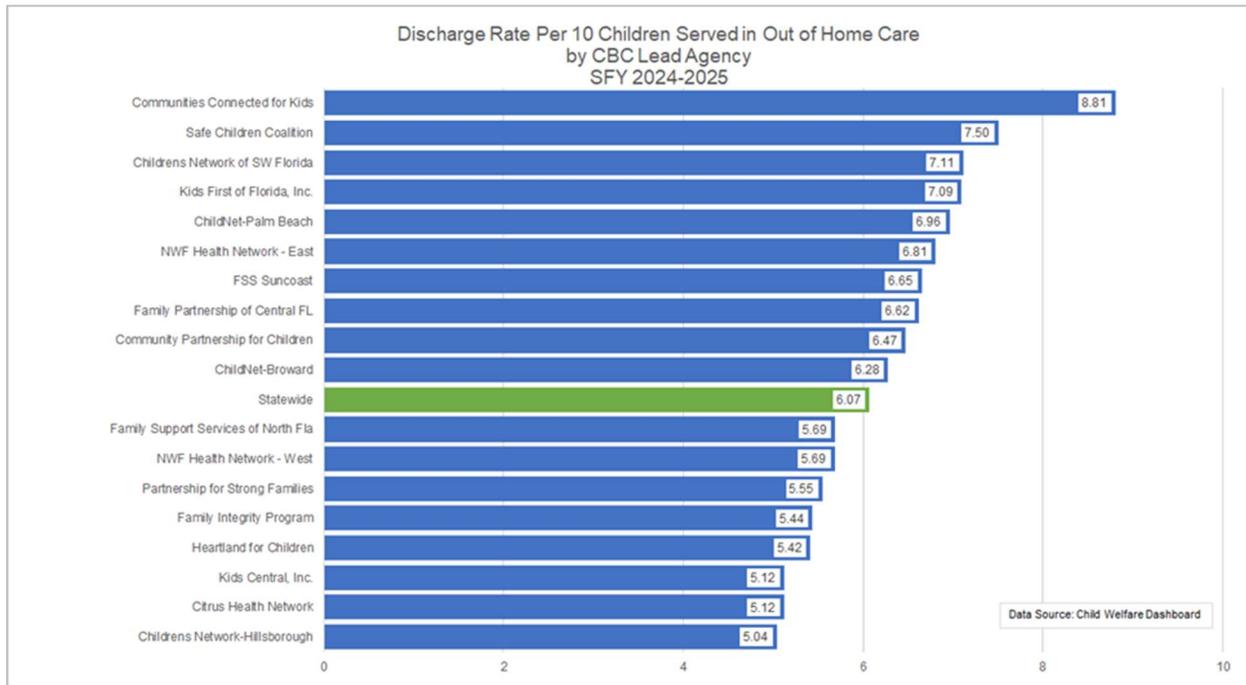
Charts 36 and 37 show the discharge rate by Lead Agency for FY 2023-24 and FY 2024-25.

Chart 36



In FY 2023-24, the statewide discharge rate was 5.65 per 10 children in out-of-home care.

Chart 37



In FY 2024-25, the statewide rate increased to 6.07 discharges per 10 children in out-of-home care.

Charts 38 and 39 show the percentage for discharges by discharge type for the most recent fiscal years. These are sorted by the percentage discharged via reunification.

Chart 38

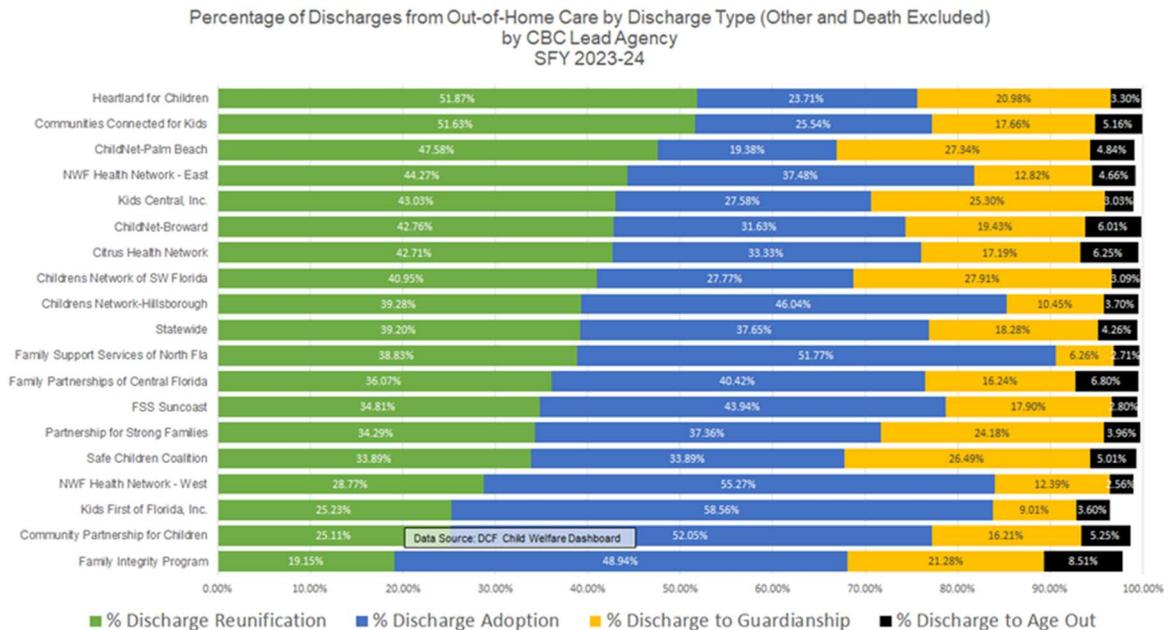
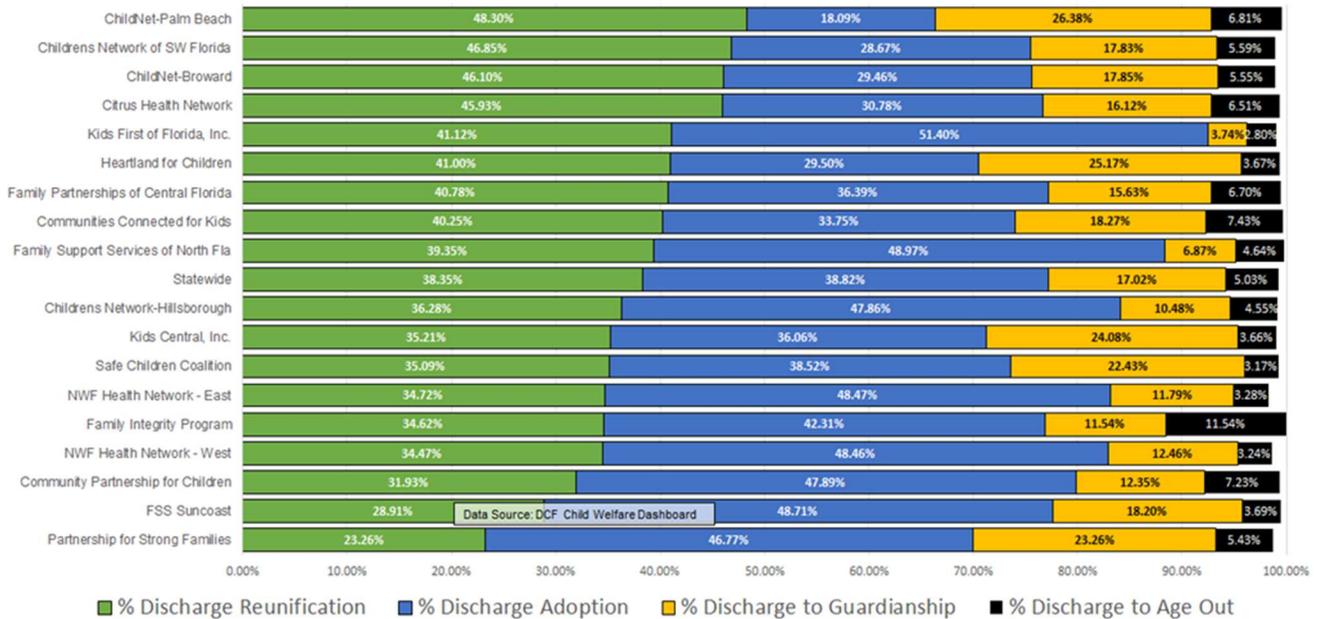


Chart 39

Percentage of Discharges from Out-of-Home Care by Discharge Type (Other and Death Excluded)
by CBC Lead Agency
SFY 2024-25



REENTRIES INTO CARE

When children exit care, the goal is for them to achieve lasting permanency and not reenter care. The following measure examines the rate at which children reenter out-of-home care after exiting. A high reentry rate may indicate that children did not exit care to sufficiently stable or well-supported situations. While a low reentry rate is generally a desired outcome, this measure, like many child welfare indicators, must be interpreted in context. An unusually low reentry rate may reflect an overly cautious approach to exits, potentially delaying permanency. For this reason, reentry rates should be considered alongside exit-to-permanency measures to ensure an appropriate balance between timely exits and long-term stability.

Note: Charts 40 and 41 are a 24-month lookback to account for children who achieved permanency within 12 months of entering care and then did not re-enter care within 12 months of achieving permanency.

Chart 40

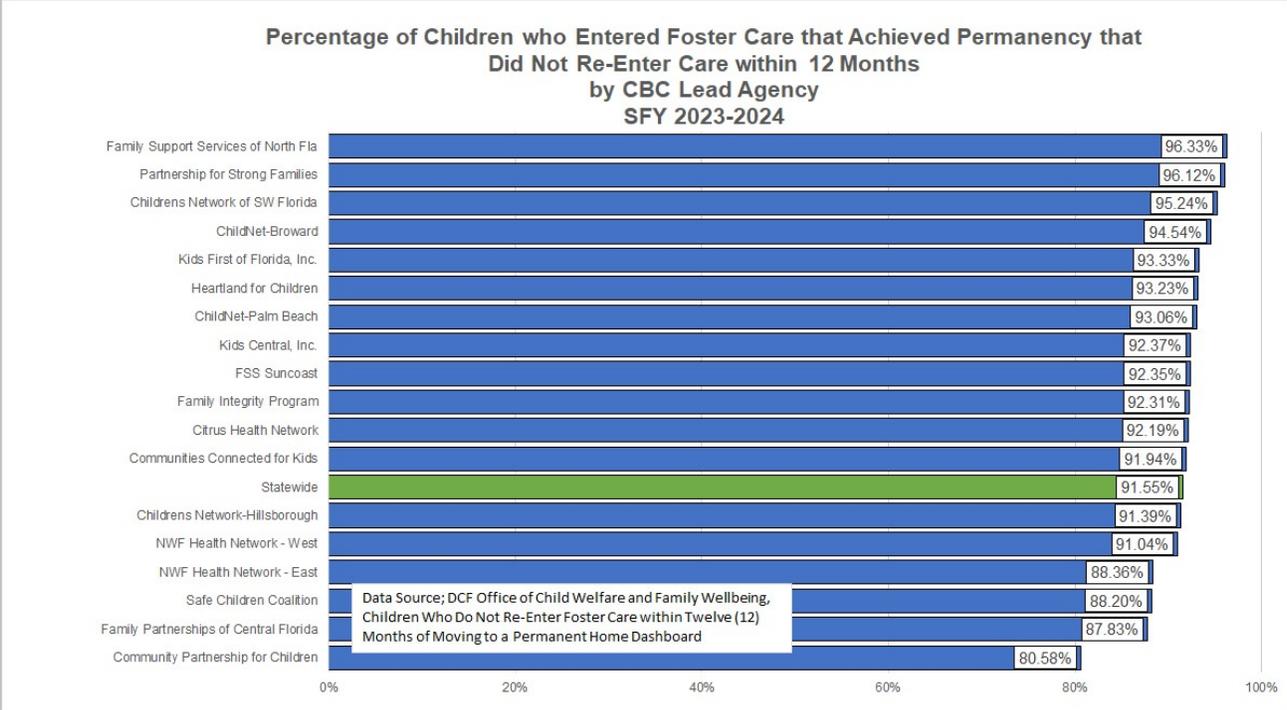
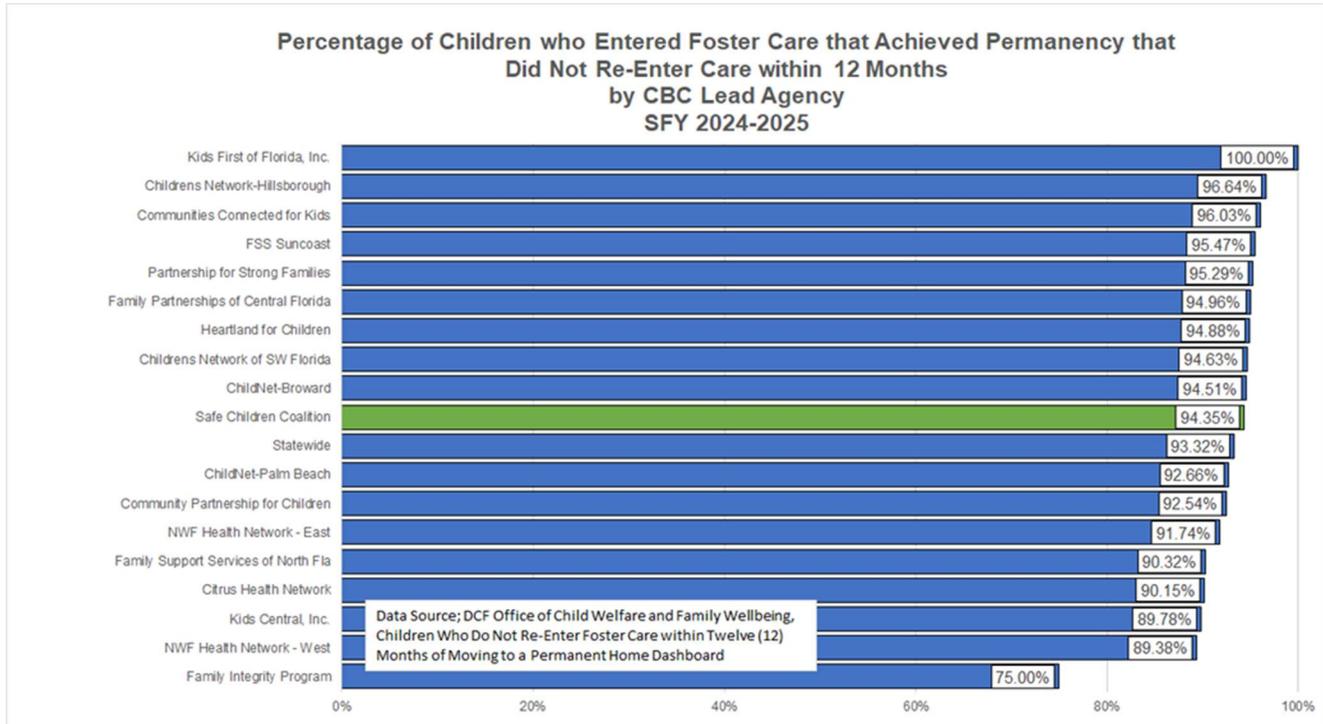


Chart 41



At the statewide level, the percentage of children that did not reenter care after achieving permanency within 12 months, increased from 91.55 percent to 94.35 percent.

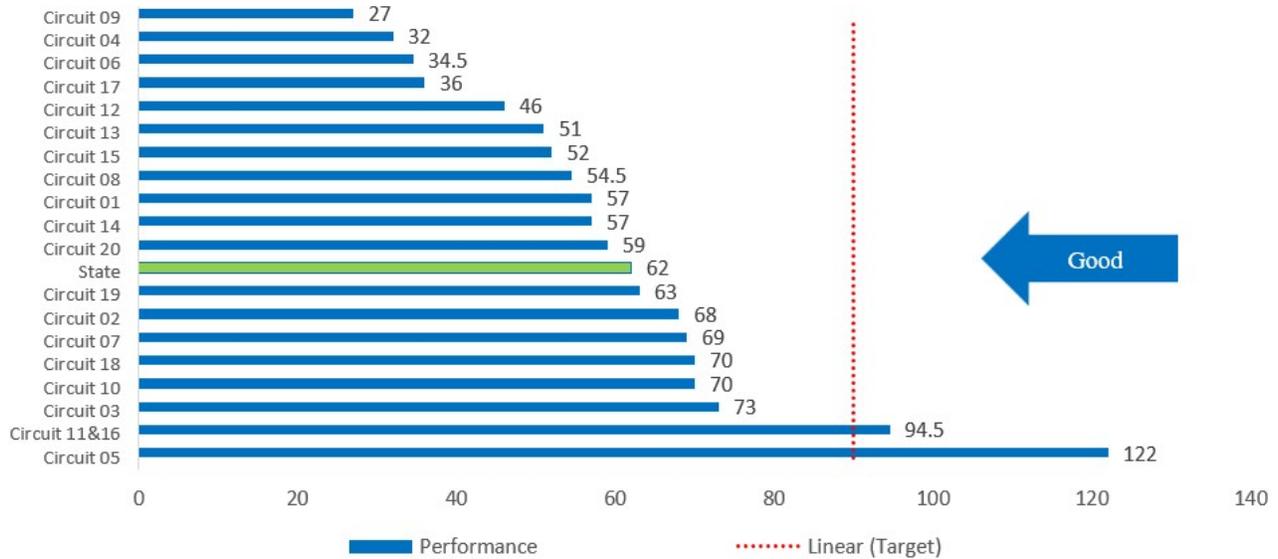
TIMELINESS OF LEGAL PROCESSES

A well-functioning system of care relies on multiple interconnected components. The following three measures pertain specifically to the efficiency of the legal processes within the child welfare system. The first measure reflects the median number of days required for children to complete the initial stage of the dependency court process, which includes the shelter hearing, arraignment, appointment of counsel for parents, pre-trial hearings, and trial. This stage concludes with the court’s final disposition regarding custody, reunification services, and conditions for the child’s return. Chart 42 represents the median number of days for this process by judicial circuit. This chart reflects half of the children reached disposition in fewer days than the median, while the other half required more time. The statewide target for completing this stage is 90 days. Delays in these proceedings can impede timely service delivery and ultimately postpone permanency for the child.

The law requires that a child removed from home reach disposition within 90 days. A court may grant limited continuances, but this additional time must not exceed 60 days (for a combined total of 150 days), except in extraordinary circumstances. Several factors that can delay the proceedings include the need to conduct diligent searches for missing parents and securing available court time for trials that can last several days.

Chart 42

**Median Number Days from Removal to Dependency Disposition
Children with Disposition July 1, 2023 to June 30, 2024**



As Chart 42 shows, the statewide median from shelter to disposition was 62 days in FY 2023-24 with a wide degree of variance across circuits.

In FY 2024-25, the Department’s Children’s Legal Services achieved disposition for 4,759 children and the State Attorney’s Office for 205 children.

**The Office of the State Attorney provides legal services on behalf of the Department in the Sixth Judicial Circuit (Pasco and Pinellas Counties) and Seventeenth Judicial Circuit (Broward County).*

Chart 43

**Median Number Days from Removal to Dependency Disposition
Children with Disposition July 1, 2024 to June 30, 2025**

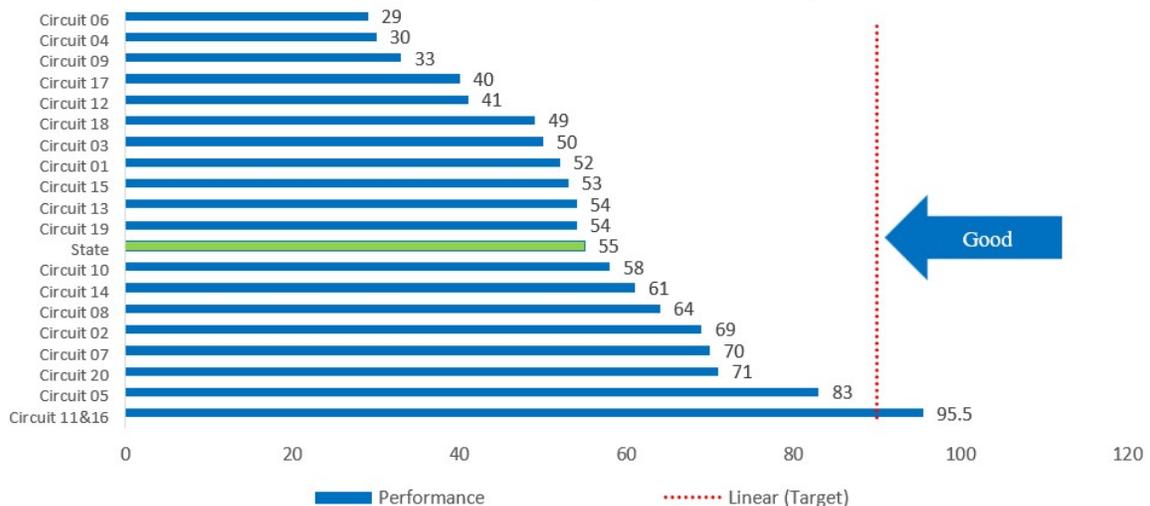


Chart 43 above shows the statewide median from shelter to disposition was 55 days in FY 2024-25 with a wide degree of variance across circuits.

Chart 44

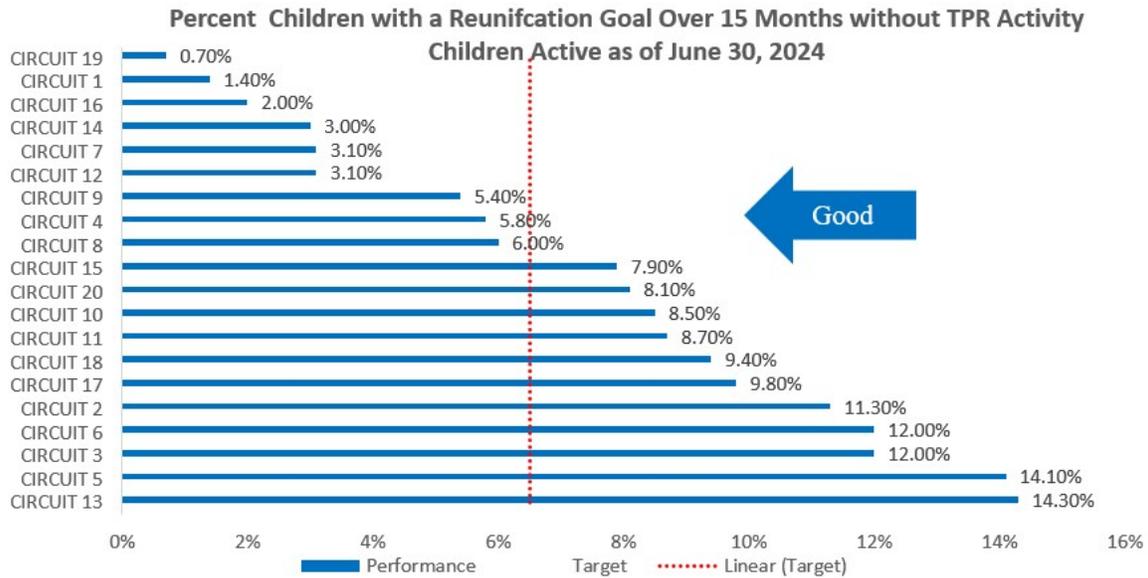
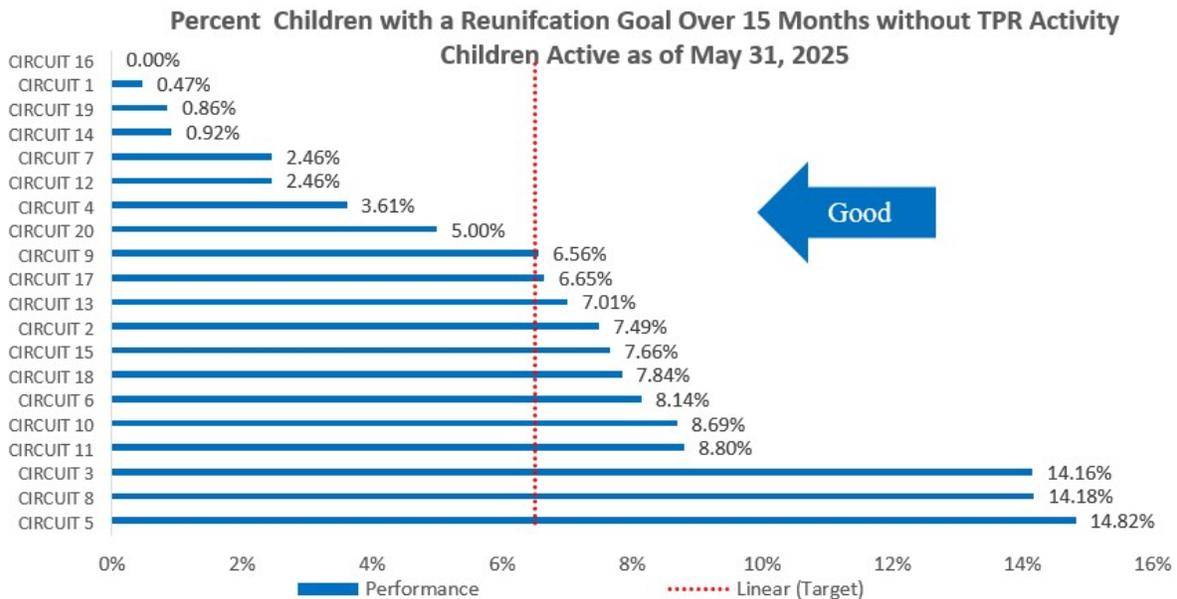


Chart 44 above shows the percentage of all active dependent children in out-of-home care at the end of FY 2023-24 with a goal of reunification that lasted for more than 15 months without any termination of parental rights (TPR) activity being commenced. The same measure for FY 2024-25, as of May 31, 2025, is shown in Chart 45. The law requires the court to hold a permanency hearing every 12 months where the primary consideration is the child’s best interest. If the child will not be reunified with a parent, the law gives preference to other permanency goals such as adoption and permanent guardianship. At the 12-month hearing, the court may not change the permanency goal but may direct the Department to file a TPR Petition within 60 days. Alternatively, the Department may file a TPR Petition in the absence of a goal change or order from the court if the action is supported by the law and it is determined to be in the child’s best interest.

By month 15, there should be very few cases where the court and the Department are still pursuing reunification. Chart 45 tracks the percentage of children in these unusual circumstances by circuit. A lower percentage indicates that permanency goals are better aligned with the statutory guidance and timeframes. The statewide average for FY 2023-24 was 8.6 percent. In FY 2024-25, the percentage decreased to 6.4 percent.

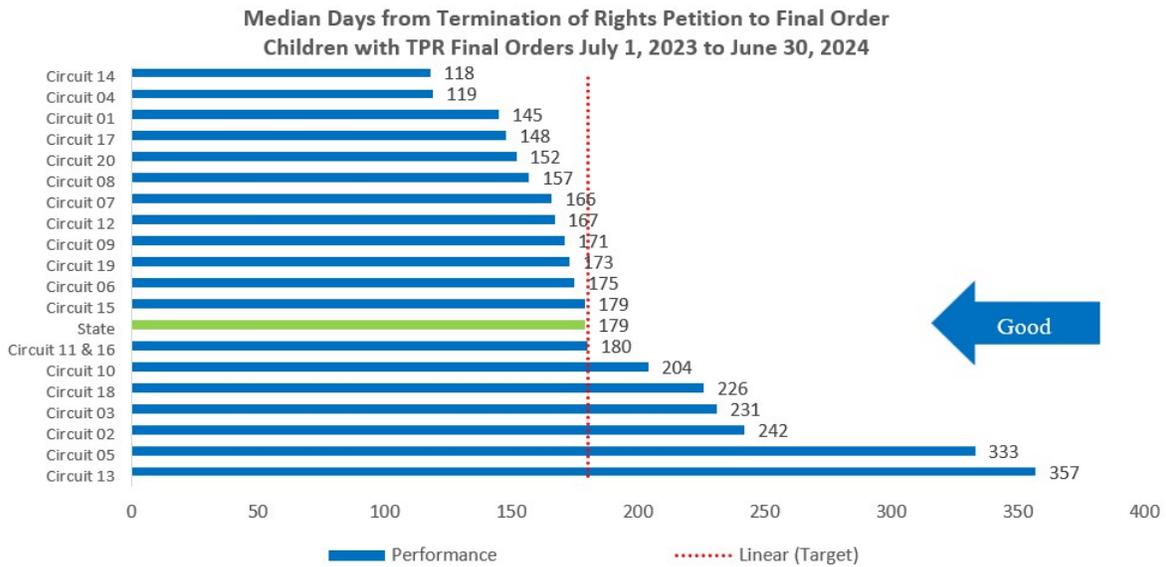
Chart 45



Circuits with a high percentage may indicate barriers to permanency, such as a lack of timely referrals to providers that can achieve a demonstrated change in the parent’s behavior, a failure to address an incarcerated parent, or a failure to establish paternity.

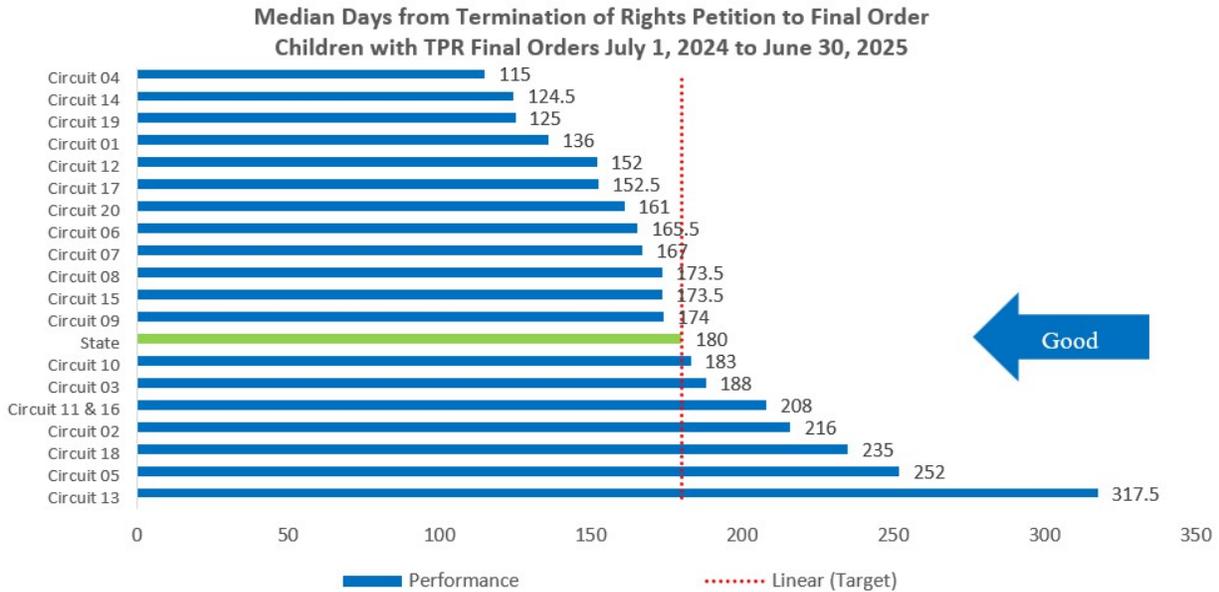
The third measure of legal processes is the number of days it takes for children to go through the TPR process. This is the court process that frees a child for adoption. It begins with the filing of a petition and continues through service of process, advisory hearing and appointment of counsel, pre-trial hearings, and trial. It ends with a final signed order or decision by the court entered into the official legal record. The federal goal is for adopted children to achieve a final adoption within 24 months of removal. Time taken up by the court process directly affects the state’s ability to achieve this goal and help children move more quickly and safely to a new permanent family. There are many factors that can delay the proceedings, including the need to conduct diligent searches, publish notices for missing parents, prepare complex cases, and find available court time for trials that can last several days.

Chart 46



In FY 2023-24, the state median was 179 days and in FY 2024-25 the median number of days to the entry of a final order increased slightly to 180 days. In FY 2024-25, the Department’s Children’s Legal Services prosecuted termination of parental rights for 2,904 children and the State Attorney’s Office for 208 children.

Chart 47



Data Source: Florida Safe Families Network; Children’s Legal Services Daily Business Objects Reports.

END NOTES

All Lead Agencies are required to submit financial viability plans. The actions outlined in these plans are intended to influence many of the measures presented in this summary, and each

agency's ability to meet its identified milestones will depend on how effectively it can isolate and address the factors most affecting its system of care.

Following this summary report, a profile of each Lead Agency is provided, highlighting key dynamics and offering a broader historical context for selected measures. Additional detailed data at the Lead Agency level can be found on the Department's Results-Oriented Accountability webpage: <https://myflfamilies.com/KIDS/ROA> and on the Child Welfare Dashboard: <https://www.myflfamilies.com/ocfw-dashboard>.

Appendix

Community-Based Care Lead Agency Names

The charts in this report reference commonly used names for Lead Agencies. In some cases, initials or abbreviations have been used. Listed below are the abbreviations and the names that may be found in the report or narrative entries for the Lead Agencies.

Abbreviation	Lead Agency Used on Most Charts	May Also Be Referenced As
BFP	Brevard Family Partnership	
CN-B	ChildNet – Broward	
CN-PB	ChildNet – Palm Beach	
CN-H	Children’s Network of Hillsborough	
CNSWF	Children’s Network of SW FL, Inc.	
CHN	Citrus Health Network	
CCK	Communities Connected for Kids	Devereux CBC
CPC	Community Partnership for Children	
EFCBC	Embrace Families	CBC of Central Florida
FIP	Family Integrity Program	St. Johns Family Integrity Program
FPCFL	Family Partnerships of Central Florida	
FSSNF	Family Support Services of North FL	
FSSS	Family Support Services of Suncoast	FSS SunCoast – Pasco & Pinellas, FSS Pasco & Pinellas
HFC	Heartland for Children	
KCI	Kids Central, Inc.	
KFF	Kids First of Florida Inc	
NWFHN	Northwest Florida Health Network	NWF Health Network-East, NWF Health Network-West, Big Bend CBC
PSF	Partnership for Strong Families	
SCC	Safe Children Coalition	Sarasota Family YMCA – Safe Children Coalition

More information on each Lead Agency can be found in the Profiles section of this report.

Community-Based Care Lead Agency Profiles

The following report shows a profile of each of the Community-Based Care Lead Agencies (Lead Agencies). The profiles provide historical information on funding, expenditures, and caseload dynamics for the past five years. The information includes:

- A summary table showing the counties included in the geographic area, the Judicial Circuit served by the Lead Agency, the region of the Department, the entity performing the child protective investigation function, the entity providing children's legal services and the case management organizations with which the Lead Agency has subcontracts.
- A map showing the location served by the Lead Agency.
- A total funding chart showing the funding allocated to the Lead Agency since State Fiscal Year 2020-2021. This chart shows core services funding, nonrecurring adjustments, and a subtotal of adjusted core services funding. Funding for activities not defined as core services funding is also shown. Maintenance Adoption Subsidy funding is shown following the subtotal since this is essentially a pass-through which is managed at the state level by the Department.
- A chart showing removals, discharges, and the number of children in out-of-home care with trend data since July 2020. The numbers shown on the chart are as of July 2020 and as of June 30, 2025. The total number of children in out-of-home care is graphed on the scale shown on the right side of the chart. The scale shown on the left side of the chart is related to the monthly removals and discharges. In addition to the monthly number of removals and discharges, a trend line based on a twelve-month moving average is shown.
- A table showing the expenditures on core services and administration each fiscal year beginning with FY 2020-21. The percentage of administrative costs is calculated based on the total year end allocation including maintenance adoption subsidies. The table then shows core services expenditures for each category of core services.
 - Dependency case management is the area of largest expenditures. This category includes case management provided to both in-home and out-of-home situations.
 - Adoption Services, Promotion and Support includes services provided through federal title IV-E adoption assistance funds and associated state match as well as Promoting Safe and Stable Families (PSSF) funds provided for adoption promotion and supports under Title IV-B, part 2 of the Social Security Act.
 - Prevention includes funds spent to provide services to children not yet in the dependency system which includes waiver savings, Social Services Block Grant (SSBG) funds, and PSSF funding for family preservation and support.
 - Other Client Services includes services provided through state funds for in-home, out-of-home, or adoption services not included in another category.
 - Training includes both training for staff as well as for foster parents or adoptive parents.
 - Licensed family foster care funding includes maintenance payments for the care of children in family foster care who meet state licensure requirements.

- Licensed facility-based care funding includes maintenance payments and related administrative costs for providers of care in congregate settings. These settings include emergency shelters, group care, and residential treatment.
- Other is a funding category for any other expenditures that do not fit into another category. This category also includes services for Victims of Sexual Exploitation, a funding source that was added in FY 2016-17.
- The table with expenditures on core services and administration is followed by a graph that shows the core services expenditures by fiscal year by category. This provides a visual perspective on the trends in expenditures.
- The final chart in the profile for each Lead Agency shows children in out-of-home care by placement setting. The overall number of children is shown on the scale indicated to the right of the chart and the scale for the placement settings is shown on the left side of the chart. The placement settings include children in relative care (green); children in the care of nonrelatives who generally are people who have a relationship with the child such as a Godparent, a teacher, a coach, etc. (blue); children in licensed family foster care (yellow); children in group care (dark green); children in residential treatment (red); and any other settings (dark blue). Other settings could include children in hospitals, juvenile justice facilities, etc.

Northwest Florida Health Network – West

Northwest Florida Health Network – West assumed contract November 1, 2022, Lead Agency formerly Families First Network

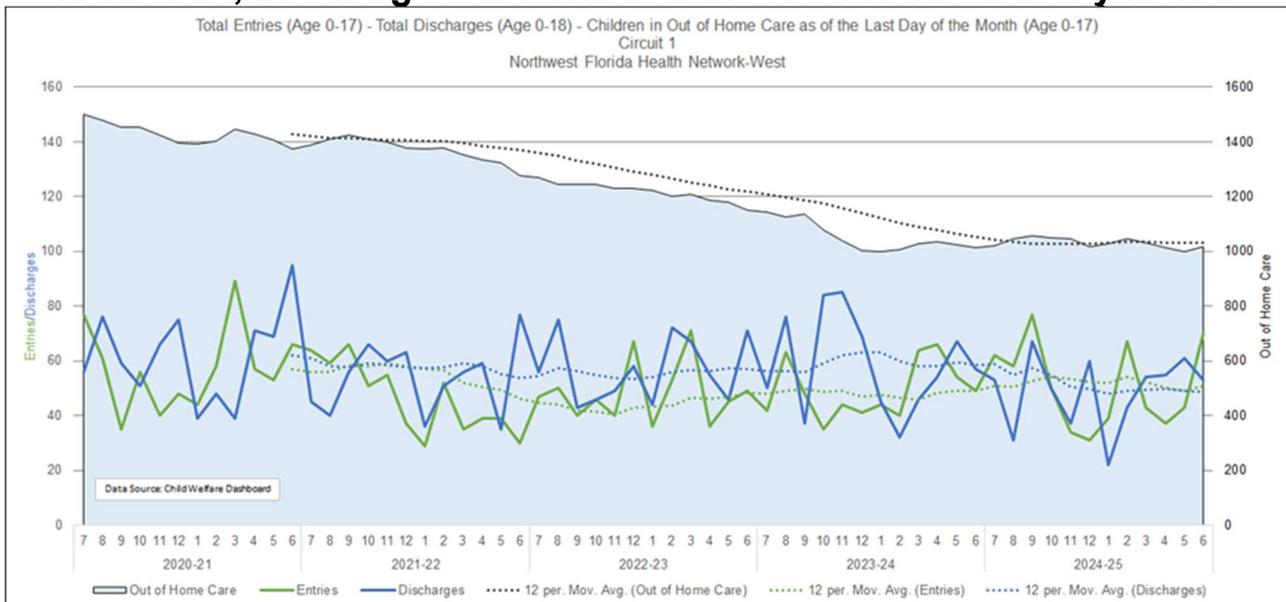
Counties	Escambia, Okaloosa, Santa Rosa, Walton	Case Management The Lead Agency and Lakeview Center Inc.
Judicial Circuit	1	
DCF Region	Northwest	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$39,009,125	\$40,141,191	\$57,250,182	\$55,109,959	\$55,276,322	\$55,349,576
Risk Pool Funding	\$0	\$2,704,878	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$2,107,445	\$1,773,490	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$41,116,570	\$44,619,559	\$57,250,182	\$55,109,959	\$55,276,322	\$55,349,576
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$1,871,539	\$1,871,539	\$2,765,479	\$2,765,479	\$2,998,675	\$2,922,517
Children's Mental Health Services (Cat 100800/100806)	\$290,106	\$290,106	\$290,106	\$290,106	\$290,106	\$290,106
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$1,459,606	\$4,619,031	\$4,601,785	\$3,888,104	\$4,589,116
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$43,278,215	\$48,240,810	\$64,924,798	\$62,767,329	\$62,453,207	\$63,151,315
Maintenance Adoption Subsidy (MAS)	\$16,756,008	\$17,935,386	\$19,209,373	\$21,053,712	\$22,818,201	\$22,863,971
Guardianship Assistance Payments (GAP)	\$57,652	\$100,903	\$276,504	\$659,269	\$1,306,584	\$1,619,339
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	-\$612,321	-\$376,214	-\$2,648,133	\$4,145,684	\$7,639,601	\$7,352,798
Total Funds Available	\$59,479,554	\$65,900,885	\$81,762,542	\$88,625,994	\$94,217,593	\$94,987,423

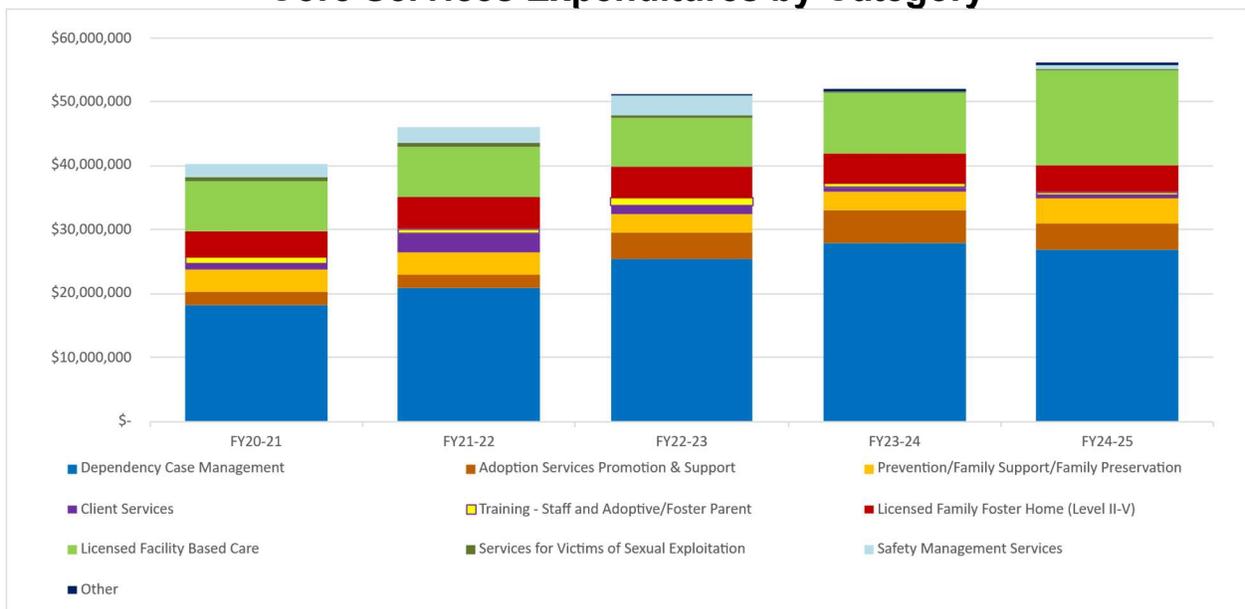
Removals, Discharges and Children in Out of Home Care by Month



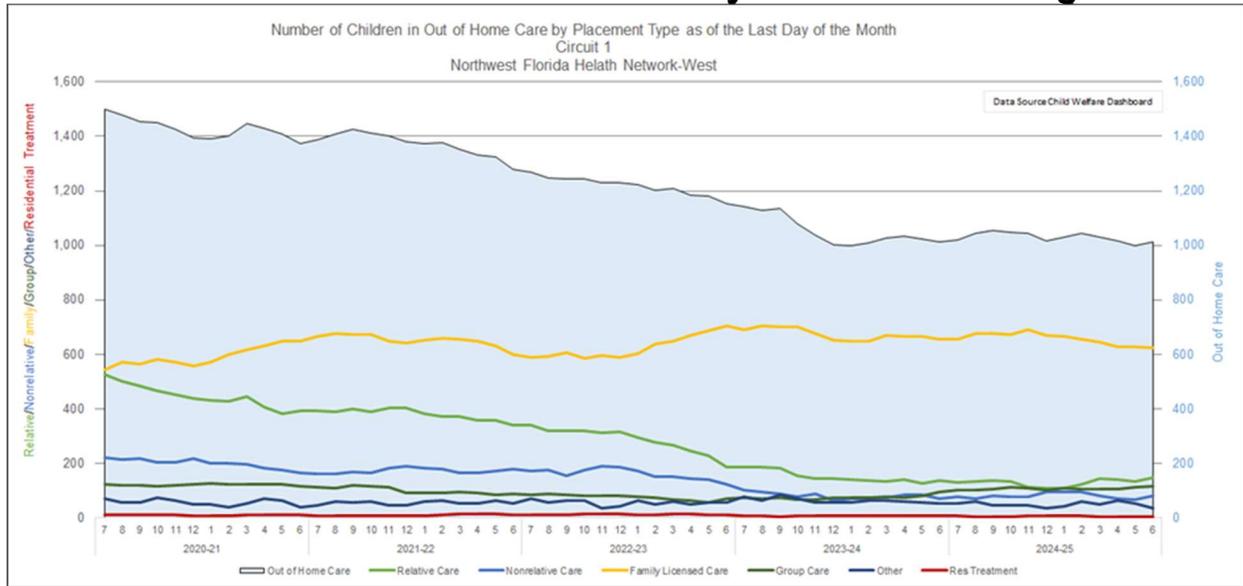
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	1,542,263	2,258,516	3,520,728	3,322,878	3,376,537
Admin Cost Rate (Exp as % of Total Allocations)	2.6%	3.4%	4.2%	3.9%	3.9%
Core Services Expenditures					
Dependency Case Management	\$18,124,539	\$20,878,901	\$25,526,103	\$27,888,737	\$26,858,362
Adoption Services Promotion & Support	\$2,068,483	\$2,188,903	\$4,028,218	\$5,101,456	\$4,086,931
Prevention/Family Support/Family Preservation	\$3,535,418	\$3,403,718	\$2,846,687	\$2,923,646	\$4,038,770
Client Services	\$1,075,917	\$2,949,135	\$1,461,543	\$734,968	\$501,576
Training - Staff and Adoptive/Foster Parent	\$850,247	\$727,161	\$1,121,237	\$646,769	\$427,848
Licensed Family Foster Home (Level II-V)	\$4,225,382	\$5,068,213	\$4,878,577	\$4,725,692	\$4,120,021
Licensed Facility Based Care	\$7,783,810	\$7,847,753	\$7,726,704	\$9,343,940	\$14,863,572
Services for Victims of Sexual Exploitation	\$560,808	\$551,053	\$435,431	\$243,511	\$246,104
Safety Management Services	\$2,069,177	\$2,489,070	\$3,048,387	\$128,685	\$608,250
Other	\$0	\$0	\$184,834	\$325,513	\$337,734
Core Services Expenditures	40,293,781	\$46,103,909	\$51,257,720	\$52,062,917	\$56,089,169

Core Services Expenditures by Category



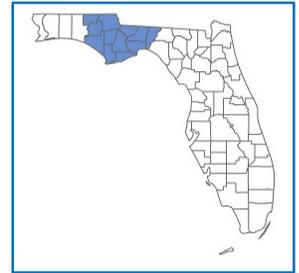
Children in Out of Home Care by Placement Setting



Northwest Florida Health Network – East

East and West contracts merged as of July 1, 2010 – Counties adjusted to align with circuits in FY 2008-09

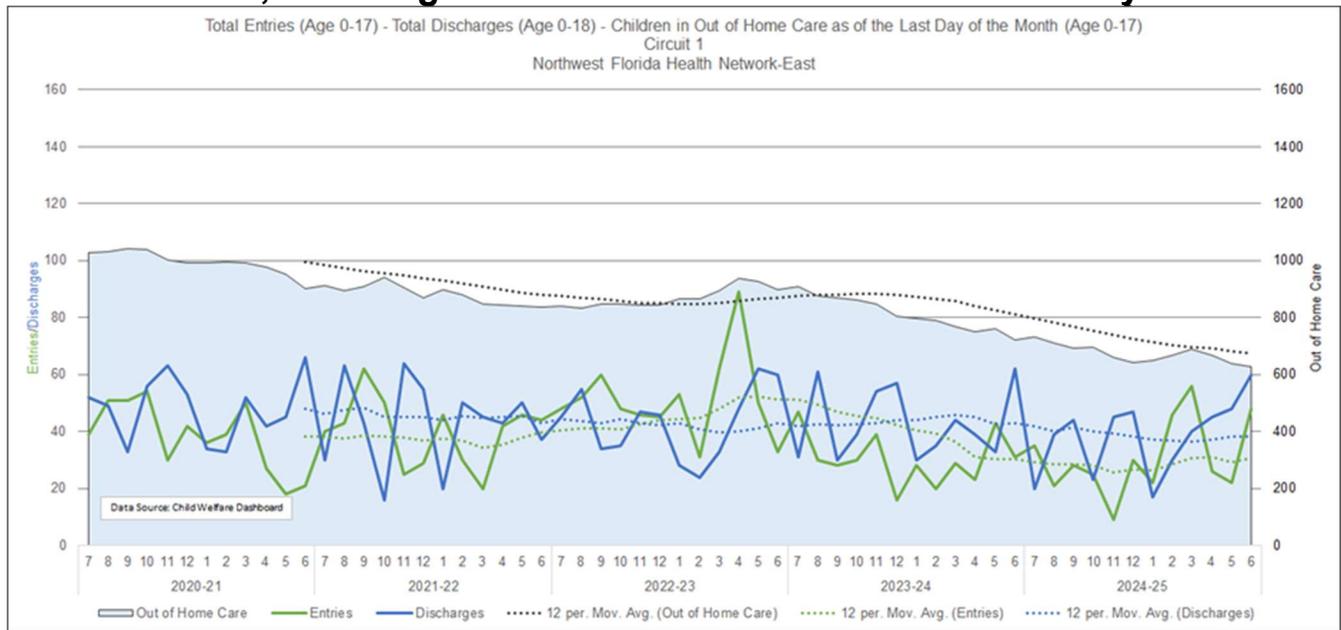
Counties	Franklin, Gadsden, Jefferson, Leon, Wakulla, Bay, Calhoun, Gulf, Holmes, Jackson, Washington	Case Management
Judicial Circuit	2 and 14	Anchorage Children's Home, Camelot Community Care Children's Home Society, DISC Village, Twin Oaks, and the Lead Agency
Department Region	Northwest	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$27,768,612	\$28,815,058	\$35,378,931	\$35,664,770	\$35,778,874	\$35,833,266
Risk Pool Funding	\$2,174,960	\$1,495,617	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$1,359,137	\$1,286,318	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$1,181,000	\$0	\$0
Amended Core Services Funding	\$31,302,709	\$31,596,993	\$35,378,931	\$36,845,770	\$35,778,874	\$35,833,266
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$1,394,979	\$1,394,979	\$1,876,578	\$1,876,578	\$2,051,543	\$2,462,261
Children's Mental Health Services (Cat 100800/100806)	\$421,235	\$421,235	\$421,235	\$421,235	\$421,235	\$421,235
PI Training, Casey Foundation or Other Non-Core Services	\$243,579	\$1,025,368	\$3,382,171	\$3,342,556	\$2,783,239	\$3,300,779
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$33,362,502	\$34,438,575	\$41,058,915	\$42,486,139	\$41,034,891	\$42,017,541
Maintenance Adoption Subsidy (MAS)	\$11,039,375	\$11,920,177	\$12,981,975	\$13,765,936	\$14,698,158	\$15,381,613
Guardianship Assistance Payments (GAP)	\$90,101	\$173,887	\$420,712	\$641,061	\$1,159,197	\$1,542,016
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	-\$830,631	-\$151,871	\$36,980	\$748,536	\$579,341	\$1,366,109
Total Funds Available	\$43,661,347	\$46,380,768	\$54,498,582	\$57,641,672	\$57,471,587	\$60,307,279

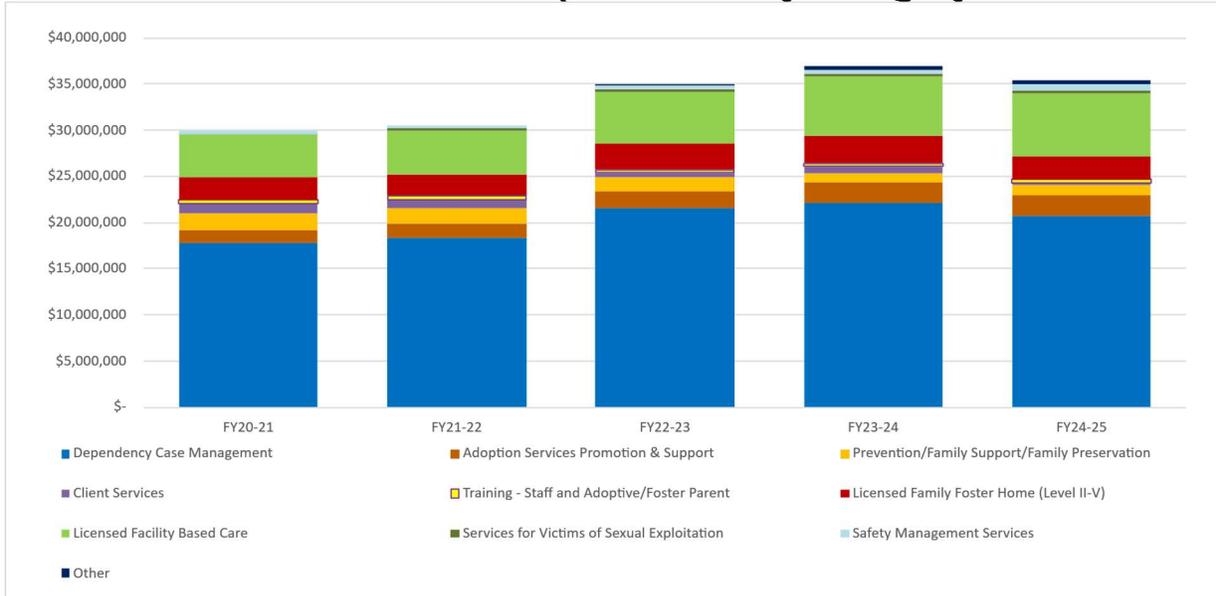
Removals, Discharges and Children in Out of Home Care by Month



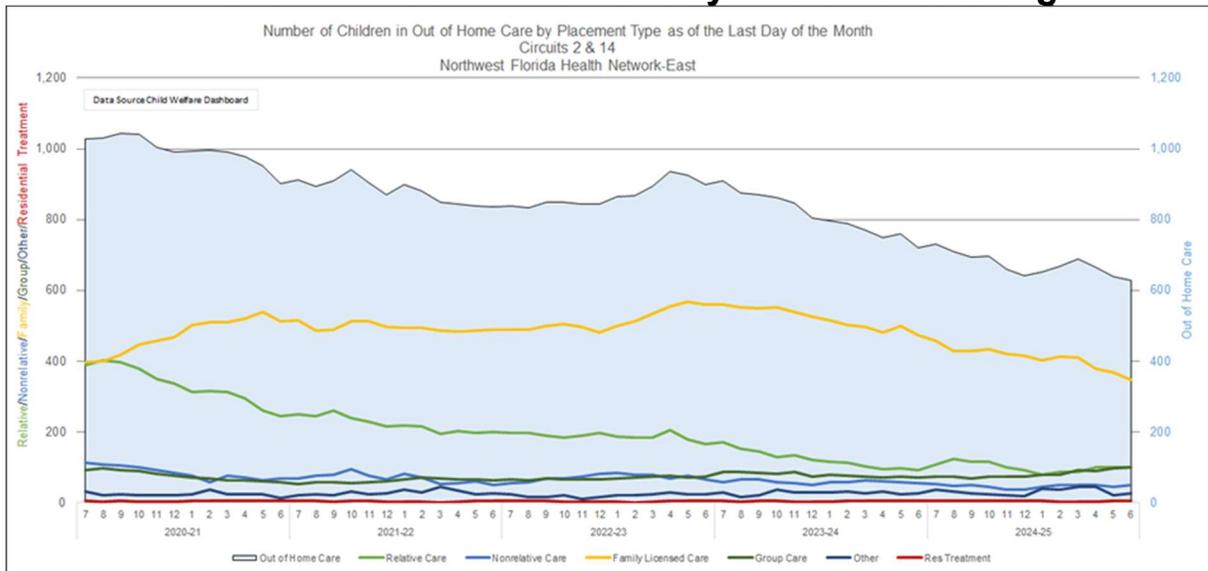
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,943,553	\$2,630,923	\$3,011,044	\$2,749,534	\$2,639,440
Admin Cost Rate (Exp as % of Total Allocations)	4.4%	5.7%	5.5%	4.8%	4.6%
Core Services Expenditures					
Dependency Case Management	17,788,456	18,386,968	21,625,978	22,165,817	20,706,584
Adoption Services Promotion & Support	1,398,792	1,447,793	1,722,709	2,245,824	2,193,676
Prevention/Family Support/Family Preservation	1,866,945	1,746,199	1,541,801	884,522	1,123,993
Client Services	999,506	933,143	492,220	788,358	297,348
Training - Staff and Adoptive/Foster Parent	347,568	429,895	356,373	344,883	374,442
Licensed Family Foster Home (Level II-V)	2,467,324	2,318,348	2,846,528	3,008,541	2,391,198
Licensed Facility Based Care	4,588,327	4,731,851	5,570,859	6,439,371	6,959,587
Services for Victims of Sexual Exploitation	5,364	165,307	295,425	142,861	160,467
Safety Management Services	414,676	396,441	340,397	482,362	705,452
Other	0	0	144,146	409,162	486,137
Core Services Expenditures	28,664,863	29,593,897	34,700,226	36,911,701	35,398,883

Core Services Expenditures by Category



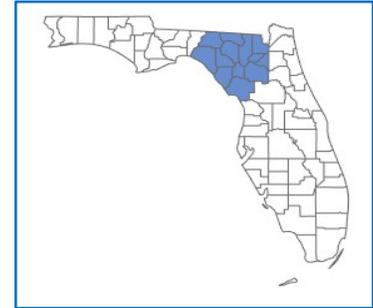
Children in Out of Home Care by Placement Setting



Partnership for Strong Families

Lead Agency since July 1, 2004. Counties aligned with circuits in FY 2008-09

Counties	Columbia, Dixie, Hamilton, Lafayette, Madison, Suwanee, Taylor, Alachua, Baker, Bradford, Gilchrist, Levy, Union	Case Management Camelot Community Care, 4 Sisters Solutions, Inc., and LJD Jewish Family & Community Services, Inc.
Judicial Circuit	3 and 8	
DCF Region	Northeast	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	

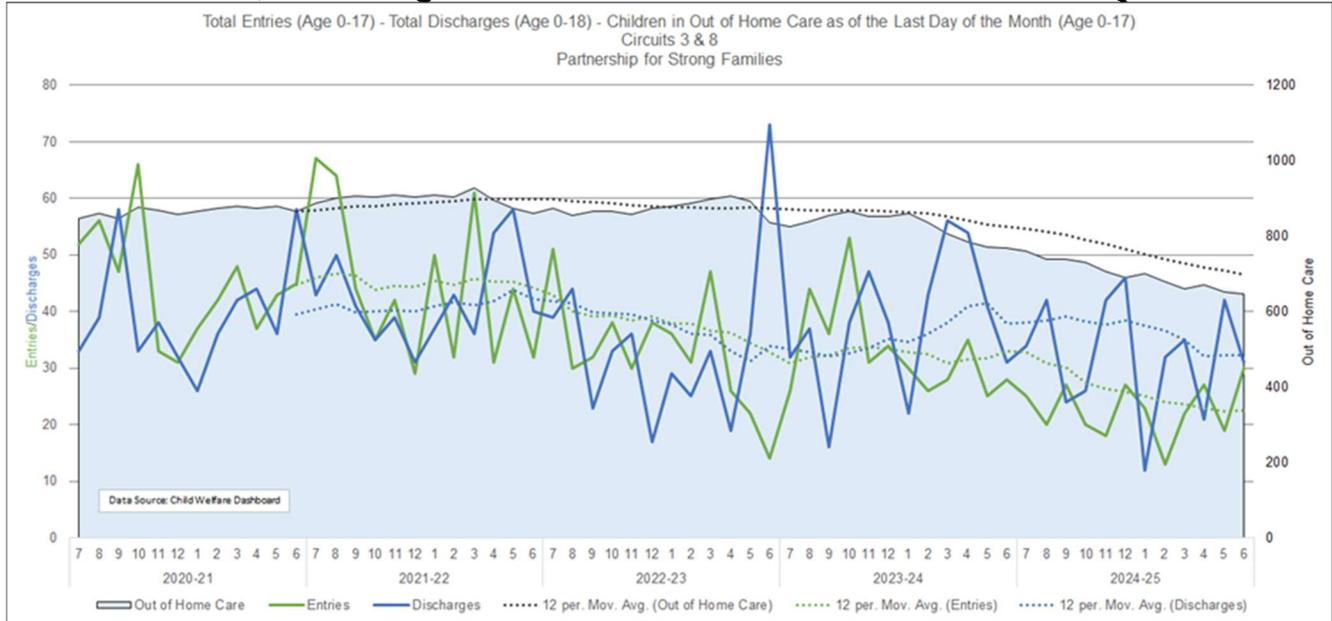


Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$25,082,474	\$26,048,957	\$31,320,300	\$31,518,825	\$31,628,061	\$31,670,446
Risk Pool Funding	\$0	\$0	\$0	\$0	\$87,319	\$0
CBC Operations "Back of the Bill" Funding	\$67,666	\$156,101	\$0	\$3,943,889	\$790,536	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$25,150,140	\$26,205,058	\$31,320,300	\$35,462,714	\$32,505,916	\$31,670,446
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$807,825	\$807,825	\$807,825	\$807,825	\$926,817	\$1,489,292
Children's Mental Health Services (Cat 100800/100806)	\$408,559	\$408,559	\$408,559	\$408,559	\$408,559	\$408,559
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$703,844	\$3,154,104	\$3,894,469	\$2,530,613	\$2,607,967
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$26,366,524	\$28,125,286	\$35,690,788	\$40,573,567	\$36,371,905	\$36,176,264
Maintenance Adoption Subsidy (MAS)	\$13,308,331	\$13,564,643	\$14,203,886	\$14,777,086	\$15,636,625	\$16,053,278
Guardianship Assistance Payments (GAP)	\$90,100	\$232,273	\$435,266	\$841,493	\$1,631,240	\$1,861,449
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$1,345,394	\$762,550	-\$757,941	-\$3,557,237	\$320,711	\$0
Total Funds Available	\$41,110,349	\$42,684,752	\$49,571,999	\$52,634,909	\$53,960,481	\$54,090,991

Lead Agency Operations "Back of the Bill" Funding in FY 23-24 was for FY 22-23 operational deficits. The funding was reverted in FY 22-23 and reappropriated in FY 23-24.

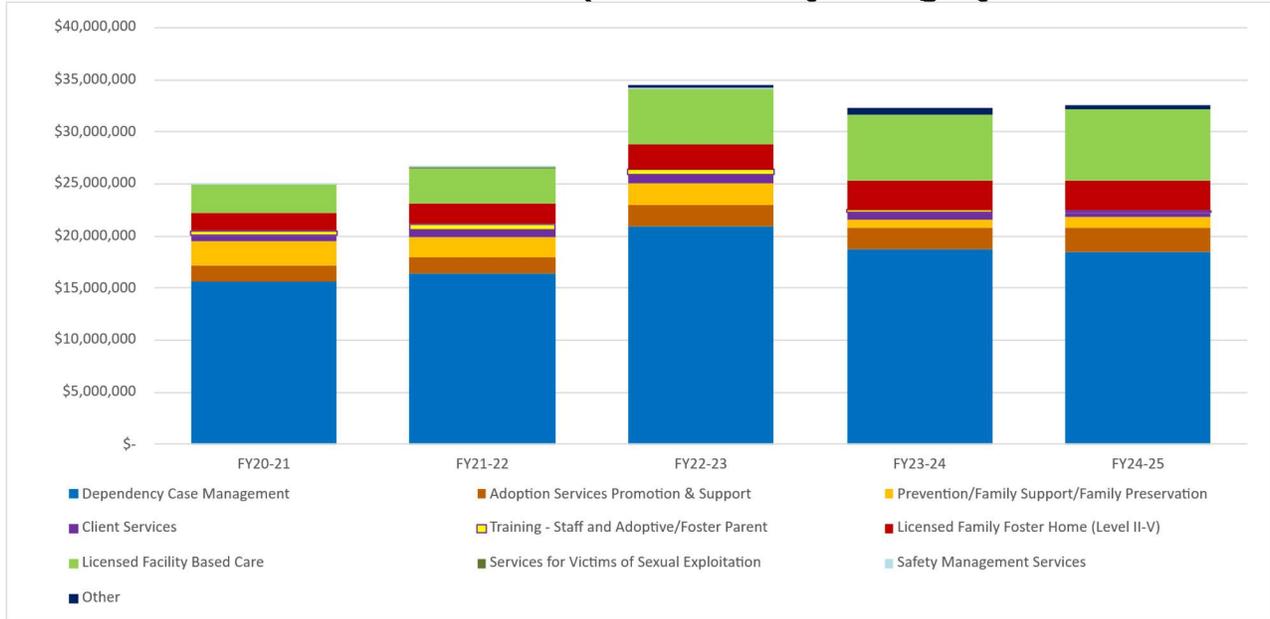
Removals, Discharges and Children in Out of Home Care by Month



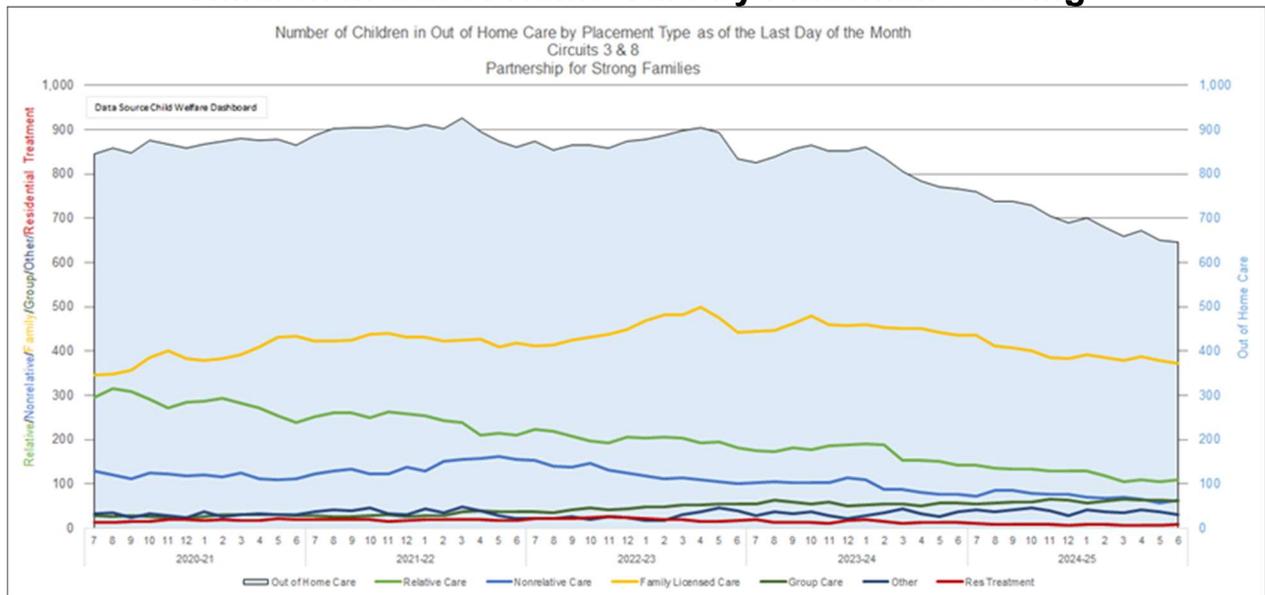
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,444,980	\$1,382,798	\$1,805,531	\$1,677,089	\$2,245,184
Admin Cost Rate (Exp as % of Total Allocations)	3.6%	3.3%	3.6%	3.0%	4.2%
Core Services Expenditures					
Dependency Case Management	\$15,659,768	\$16,378,561	\$20,930,832	\$18,660,776	\$18,512,325
Adoption Services Promotion & Support	\$1,518,208	\$1,508,380	\$2,041,398	\$2,134,818	\$2,256,931
Prevention/Family Support/Family Preservation	\$2,290,409	\$2,009,356	\$2,116,209	\$807,456	\$995,784
Client Services	\$582,867	\$730,993	\$861,126	\$726,191	\$456,531
Training - Staff and Adoptive/Foster Parent	\$437,197	\$521,805	\$447,795	\$163,224	\$184,613
Licensed Family Foster Home (Level II-V)	\$1,684,906	\$2,002,254	\$2,357,448	\$2,826,000	\$2,942,516
Licensed Facility Based Care	\$2,737,094	\$3,378,603	\$5,299,109	\$6,329,438	\$6,828,811
Services for Victims of Sexual Exploitation	\$18,769	\$70,359	\$95,966	\$35,912	\$24,844
Safety Management Services	\$109,401	\$111,077	\$49,657	\$0	\$0
Other	\$0	\$0	\$288,905	\$545,208	\$285,070
Core Services Expenditures	25,038,620	\$26,711,387	\$34,488,446	\$32,229,023	\$32,487,426

Core Services Expenditures by Category



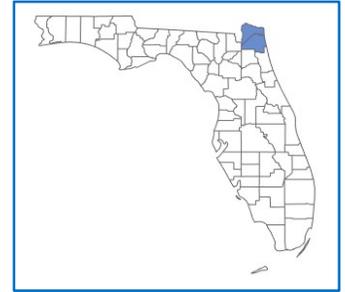
Children in Out of Home Care by Placement Setting



Family Support Services of North Florida

Lead Agency in Duval since July 1, 2003 – Took over Nassau July 1, 2007

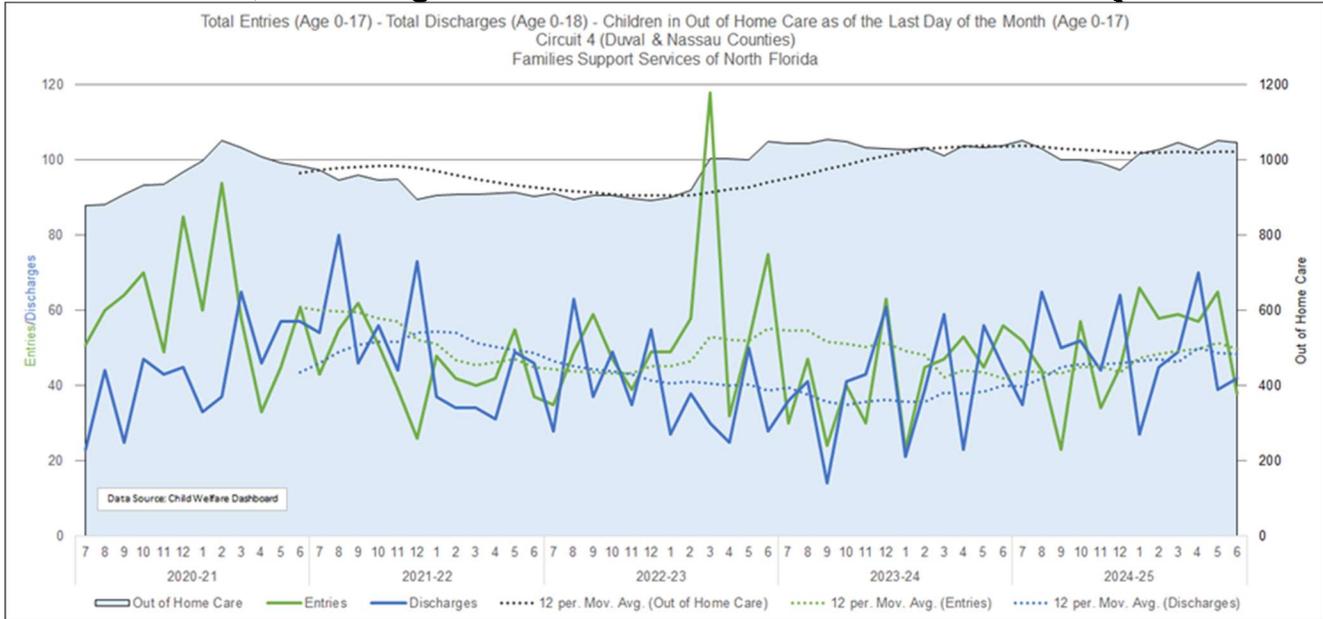
Counties	Duval, Nassau	Case Management
Judicial Circuit	Part of 4	
DCF Region	Northeast Region	Duval: Child Guidance Center, Inc., Daniel Memorial, JLD Jewish Family & Community Services, Inc., National Youth Advocate Program, Inc. Nassau: The Lead Agency
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exceptions –	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$39,154,060	\$39,826,754	\$48,937,528	\$49,179,445	\$49,382,798	\$49,493,431
Risk Pool Funding	\$0	\$0	\$0	\$0	\$121,297	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$1,636,059	\$0	\$0	\$707,741	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$39,154,060	\$41,462,813	\$48,937,528	\$49,179,445	\$50,211,836	\$49,493,431
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$1,497,230	\$1,497,230	\$2,821,774	\$2,821,774	\$3,042,230	\$3,816,842
Children's Mental Health Services (Cat 100800/100806)	\$518,828	\$518,828	\$518,828	\$518,828	\$518,828	\$518,828
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$1,850,291	\$3,156,343	\$4,197,895	\$3,614,603	\$3,660,359
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$41,170,118	\$45,329,162	\$55,434,473	\$56,717,942	\$57,387,497	\$57,489,460
Maintenance Adoption Subsidy (MAS)	\$20,870,387	\$22,664,871	\$22,539,106	\$22,557,268	\$24,065,192	\$24,990,650
Guardianship Assistance Payments (GAP)	\$32,020	\$40,417	\$57,783	\$159,645	\$426,981	\$1,122,848
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$1,793,266	\$1,074,400	\$456,749	\$2,700,950	\$1,140,301	\$0
Total Funds Available	\$63,865,791	\$69,108,850	\$78,488,111	\$82,135,805	\$83,019,971	\$83,602,958

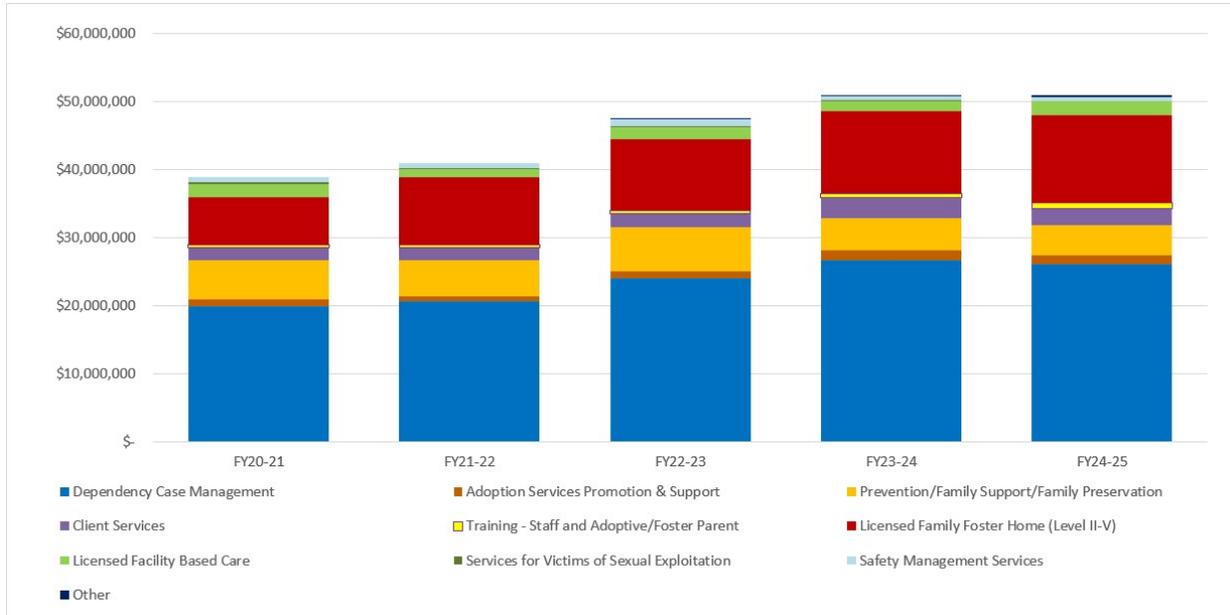
Removals, Discharges and Children in Out of Home Care by Month



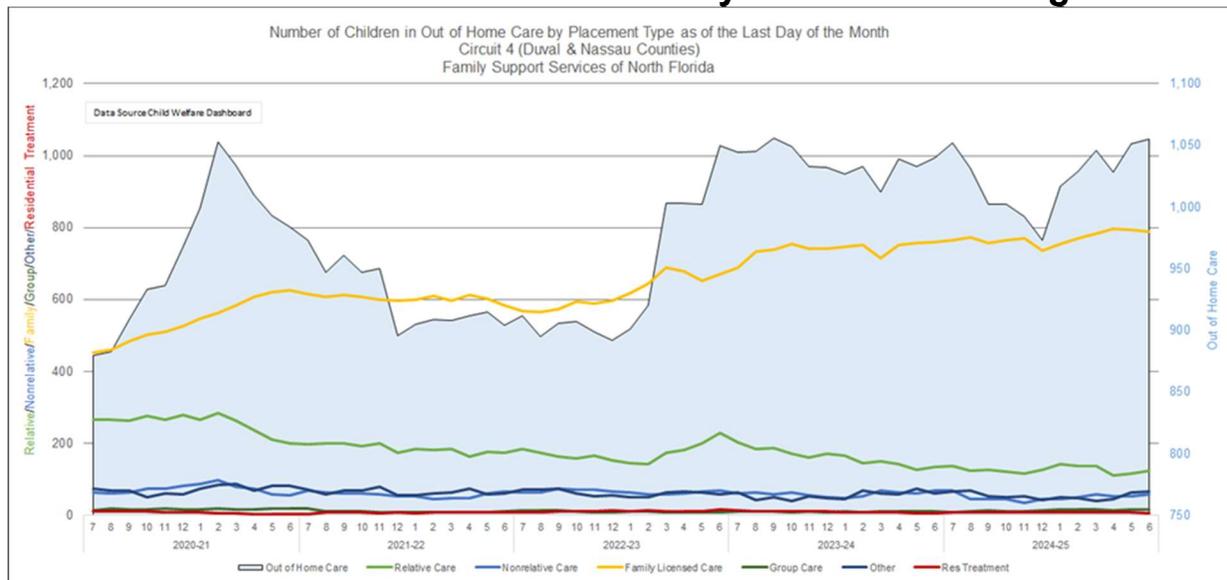
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,836,296	\$1,795,944	\$2,843,666	\$2,997,643	\$1,840,644
Admin Cost Rate (Exp as % of Total Allocations)	3.0%	2.6%	3.6%	3.8%	2.2%
Core Services Expenditures					
Dependency Case Management	\$19,867,578	\$20,605,437	\$24,032,079	\$26,659,129	\$26,126,933
Adoption Services Promotion & Support	\$1,098,816	\$763,169	\$1,075,545	\$1,521,989	\$1,225,955
Prevention/Family Support/Family Preservation	\$5,641,731	\$5,342,156	\$6,494,708	\$4,730,757	\$4,522,241
Client Services	\$1,975,035	\$1,810,391	\$1,943,470	\$2,961,103	\$2,448,488
Training - Staff and Adoptive/Foster Parent	\$337,407	\$380,677	\$471,423	\$604,414	\$761,732
Licensed Family Foster Home (Level II-V)	\$7,052,992	\$10,024,529	\$10,488,095	\$12,158,033	\$12,979,021
Licensed Facility Based Care	\$1,825,925	\$1,130,455	\$1,701,650	\$1,426,272	\$1,959,960
Services for Victims of Sexual Exploitation	\$369,260	\$155,112	\$230,503	\$140,107	\$145,004
Safety Management Services	\$674,228	\$735,031	\$948,325	\$646,862	\$560,931
Other	\$0	\$0	\$119,605	\$203,957	\$229,337
Core Services Expenditures	38,842,971	\$40,946,958	\$47,505,403	\$51,052,624	\$50,959,602

Core Services Expenditures by Category



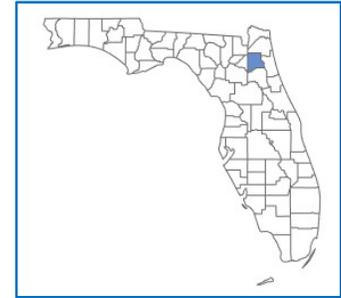
Children in Out of Home Care by Placement Setting



Kids First of Florida

Lead Agency since March 1, 2004 – Baker County moved in FY 2008-09

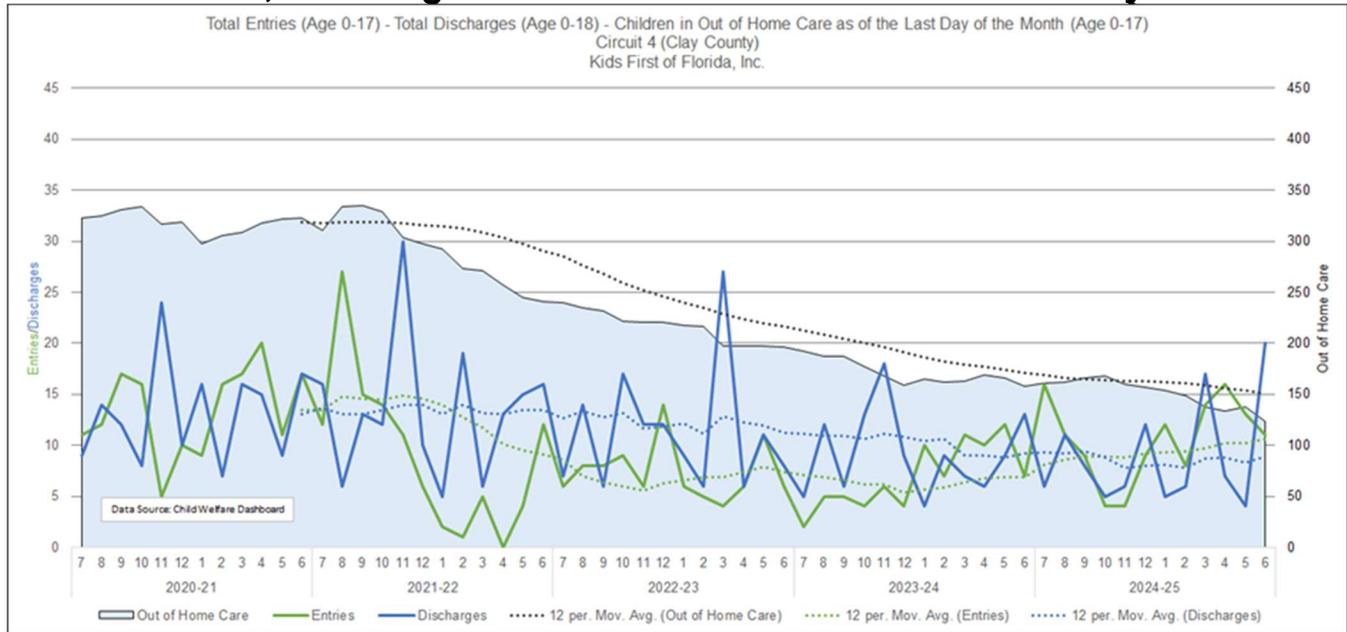
Counties	Clay	Case Management
Judicial Circuit	Part of 4	Camelot Community Care, Inc. and the Lead Agency
DCF Region	Northeast	
Protective Investigations Entity	DCF	
Children’s Legal Services Entity	DCF	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$7,880,724	\$8,777,258	\$12,444,871	\$12,467,710	\$12,580,494	\$12,615,948
Risk Pool Funding	\$0	\$0	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$7,880,724	\$8,777,258	\$12,444,871	\$12,467,710	\$12,580,494	\$12,615,948
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$434,677	\$434,677	\$841,187	\$841,187	\$898,931	\$823,624
Children's Mental Health Services (Cat 100800/100806)	\$95,051	\$95,051	\$95,051	\$95,051	\$95,051	\$95,051
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$320,237	\$1,010,895	\$911,380	\$634,061	\$695,032
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$8,410,452	\$9,627,223	\$14,392,004	\$14,315,328	\$14,208,537	\$14,229,655
Maintenance Adoption Subsidy (MAS)	\$2,982,926	\$3,316,748	\$3,519,992	\$3,798,890	\$4,035,006	\$4,199,378
Guardianship Assistance Payments (GAP)	\$13,990	\$23,311	\$83,419	\$102,781	\$189,699	\$348,336
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$564,149	\$1,483,703	\$2,707,497	\$7,435,858	\$12,576,463	\$17,356,088
Total Funds Available	\$11,971,517	\$14,450,985	\$20,702,912	\$25,652,857	\$31,009,705	\$36,133,457

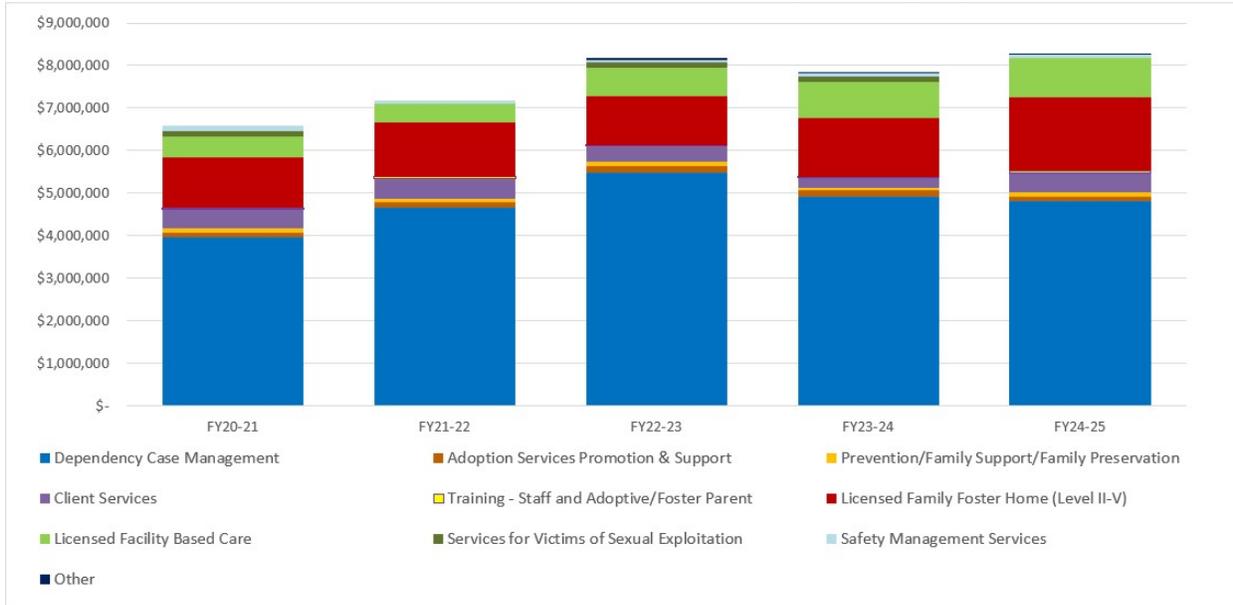
Removals, Discharges and Children in Out of Home Care by Month



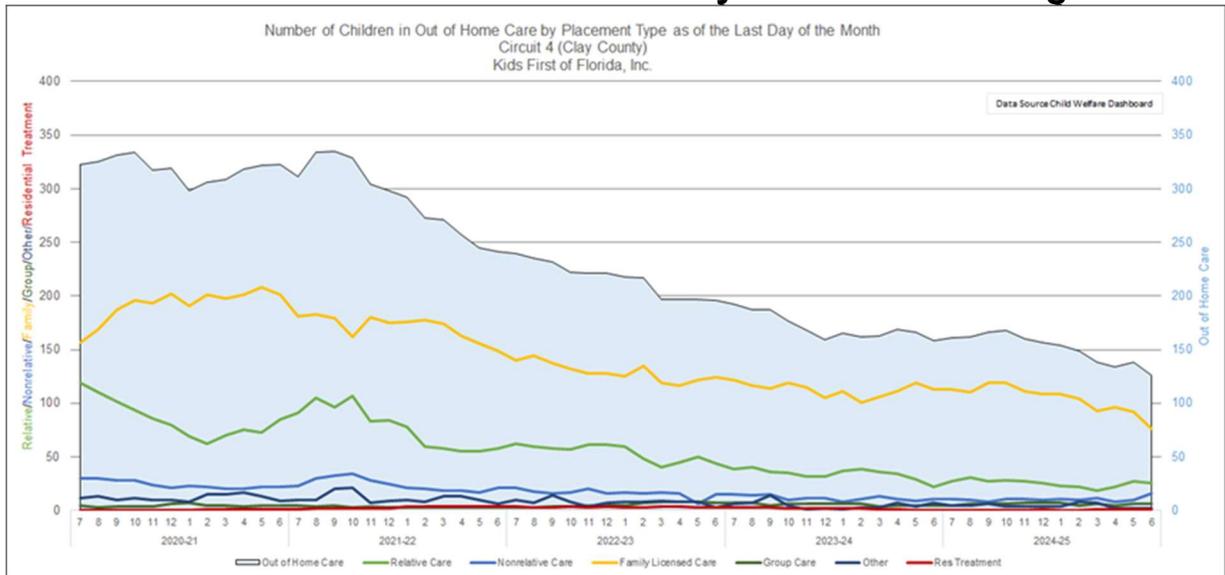
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$505,125	\$529,080	\$721,846	\$764,255	\$716,763
Admin Cost Rate (Exp as % of Total Allocations)	4.4%	4.1%	4.0%	4.2%	3.9%
Core Services Expenditures					
Dependency Case Management	\$3,952,228	\$4,667,623	\$5,487,812	\$4,923,672	\$4,810,222
Adoption Services Promotion & Support	\$106,727	\$120,220	\$158,781	\$136,289	\$98,952
Prevention/Family Support/Family Preservation	\$123,356	\$80,299	\$94,368	\$67,901	\$98,252
Client Services	\$440,539	\$464,020	\$359,946	\$247,368	\$468,788
Training - Staff and Adoptive/Foster Parent	\$30,439	\$57,568	\$26,527	\$1,535	\$48,774
Licensed Family Foster Home (Level II-V)	\$1,188,887	\$1,275,286	\$1,141,075	\$1,400,636	\$1,717,108
Licensed Facility Based Care	\$498,954	\$427,433	\$687,344	\$837,654	\$948,106
Services for Victims of Sexual Exploitation	\$109,475	\$7,497	\$124,313	\$139,054	\$0
Safety Management Services	\$126,410	\$69,614	\$37,308	\$53,621	\$63,121
Other	\$0	\$0	\$48,561	\$35,813	\$12,246
Core Services Expenditures	6,577,015	\$7,169,561	\$8,166,034	\$7,843,543	\$8,265,567

Core Services Expenditures by Category

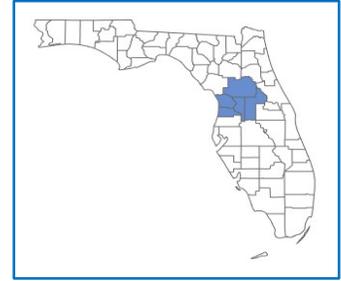


Children in Out of Home Care by Placement Setting



Kids Central, Inc.
Lead Agency since March 1, 2004

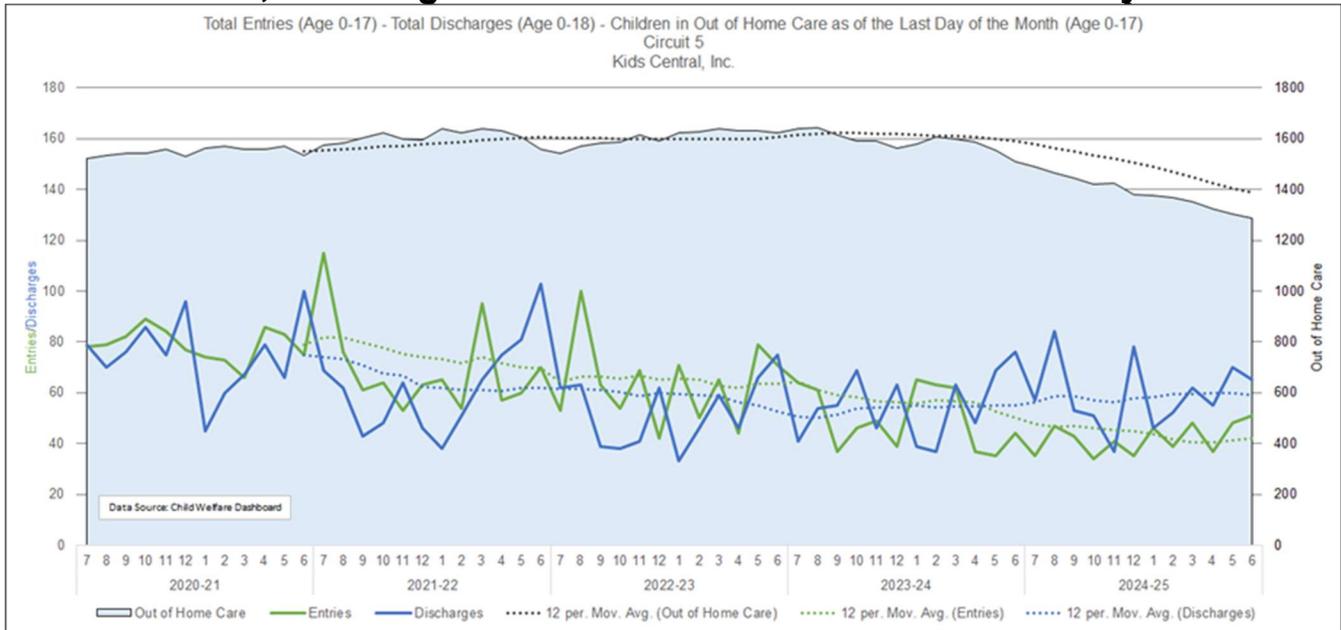
Counties	Citrus, Hernando, Lake, Marion, Sumter	Case Management Youth and Family Alternatives, and Lutheran Services Florida, Inc.
Judicial Circuit	5	
DCF Region	Central	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$42,996,047	\$44,184,991	\$54,831,909	\$55,101,217	\$55,196,245	\$55,251,850
Risk Pool Funding	\$0	\$0	\$0	\$0	\$550,407	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$0	\$3,362,833	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$42,996,047	\$44,184,991	\$54,831,909	\$55,101,217	\$59,109,485	\$55,251,850
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$1,421,748	\$1,421,748	\$1,746,122	\$1,746,122	\$2,008,853	\$2,345,235
Children's Mental Health Services (Cat 100800/100806)	\$405,030	\$405,030	\$405,030	\$405,030	\$405,030	\$405,030
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$1,286,259	\$4,991,257	\$4,734,286	\$3,679,487	\$4,976,903
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$44,822,825	\$47,298,028	\$61,974,318	\$61,986,655	\$65,202,855	\$62,979,018
Maintenance Adoption Subsidy (MAS)	\$11,839,097	\$12,887,503	\$13,227,668	\$13,644,565	\$14,987,960	\$15,597,159
Guardianship Assistance Payments (GAP)	\$99,907	\$248,098	\$420,729	\$518,382	\$1,640,086	\$2,053,633
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$154,438	\$2,381,661	\$2,087,488	-\$23,167	-\$1,992,535	-\$1,505,424
Total Funds Available	\$56,916,267	\$62,815,290	\$77,710,203	\$76,126,435	\$79,838,366	\$79,124,386

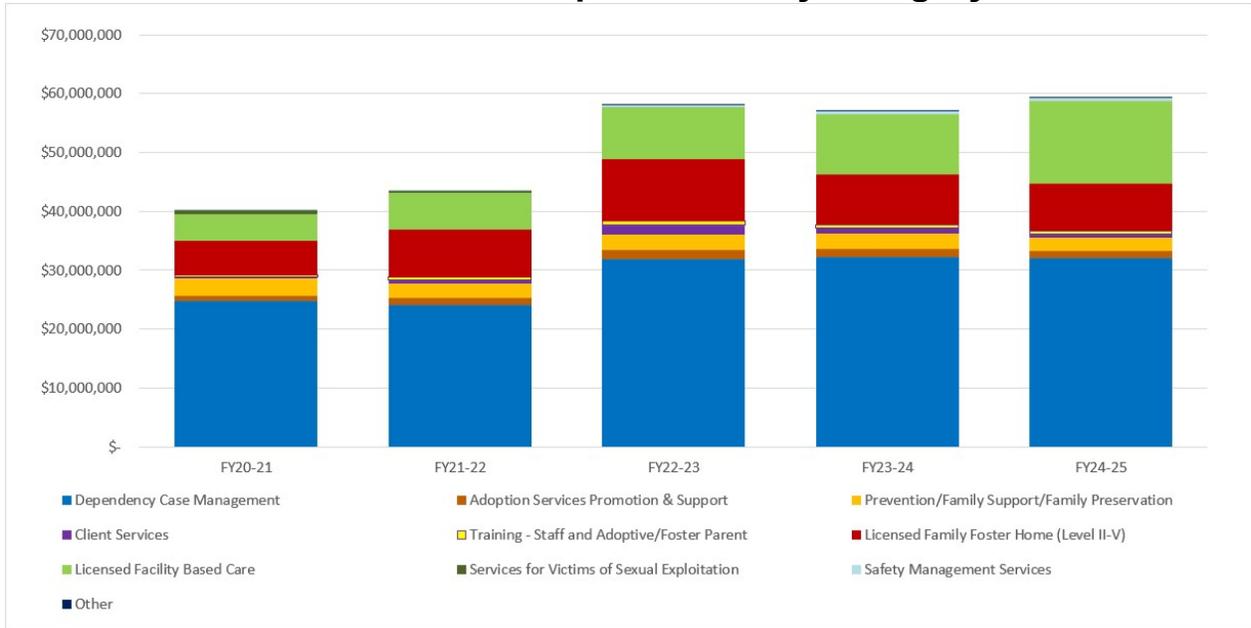
Removals, Discharges and Children in Out of Home Care by Month



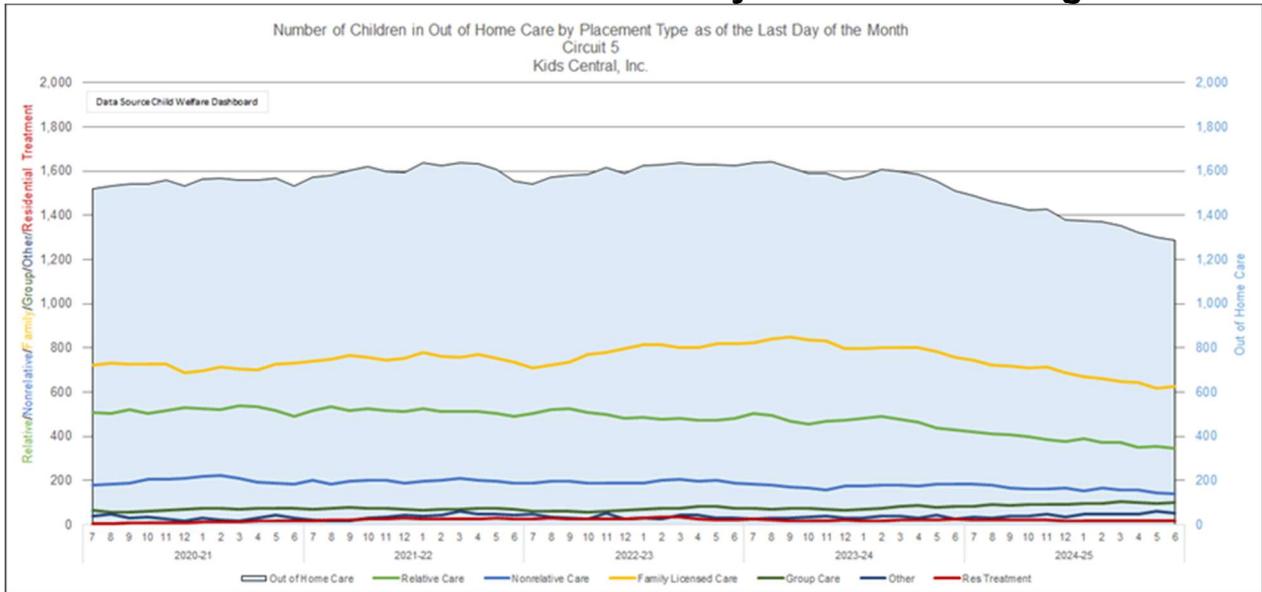
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$2,052,075	\$1,947,938	\$2,650,041	\$2,637,953	\$2,571,524
Admin Cost Rate (Exp as % of Total Allocations)	3.6%	3.2%	3.5%	3.5%	3.1%
Core Services Expenditures					
Dependency Case Management	\$24,732,348	\$24,144,821	\$31,918,248	\$32,225,036	\$32,001,364
Adoption Services Promotion & Support	\$998,469	\$1,103,243	\$1,547,591	\$1,422,656	\$1,340,650
Prevention/Family Support/Family Preservation	\$2,915,492	\$2,413,626	\$2,598,554	\$2,531,876	\$2,232,928
Client Services	\$141,010	\$681,169	\$1,577,315	\$1,021,022	\$553,013
Training - Staff and Adoptive/Foster Parent	\$409,165	\$441,853	\$700,427	\$536,489	\$533,864
Licensed Family Foster Home (Level II-V)	\$5,775,991	\$8,212,259	\$10,588,172	\$8,553,728	\$8,053,782
Licensed Facility Based Care	\$4,632,281	\$6,147,262	\$8,734,432	\$10,272,388	\$14,122,446
Services for Victims of Sexual Exploitation	\$591,833	\$340,325	\$47,869	\$0	\$0
Safety Management Services	\$248,463	\$211,547	\$328,595	\$392,942	\$351,600
Other	\$0	\$0	\$33,145	\$105,189	\$142,993
Core Services Expenditures	40,445,052	\$43,696,105	\$58,074,347	\$57,061,326	\$59,332,640

Core Services Expenditures by Category



Children in Out of Home Care by Placement Setting



FSS Suncoast

Lead Agency since January 1, 2022. Former Lead Agencies include Eckerd Community Alternatives – Pasco & Pinellas and Family Continuity and Sarasota YMCA

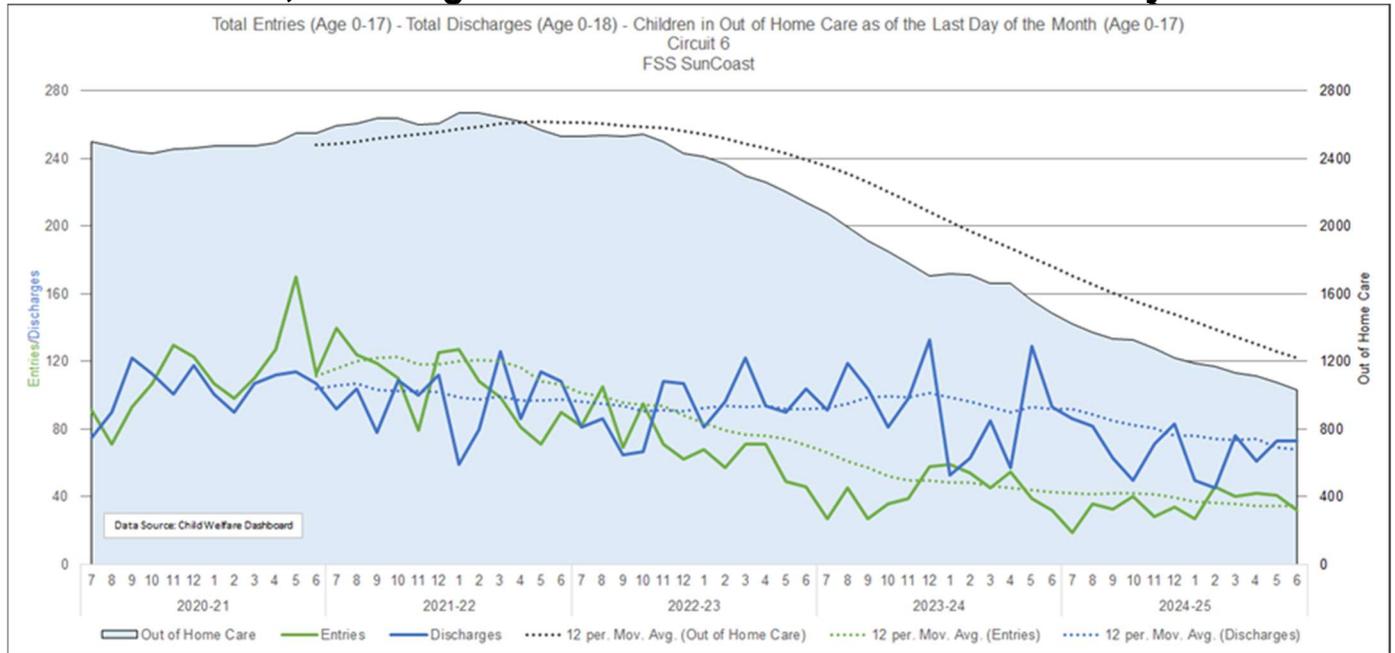
Counties	Pasco, Pinellas	Case Management Youth & Family Alternatives, Lutheran Services Florida, Inc.
Judicial Circuit	6	
DCF Region	Suncoast	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	State Attorney	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$53,306,454	\$60,692,243	\$79,920,178	\$87,745,927	\$87,827,205	\$87,874,703
Risk Pool Funding	\$5,000,000	\$6,724,321	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$5,749,108	\$7,309,243	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$64,055,562	\$74,725,807	\$79,920,178	\$87,745,927	\$87,827,205	\$87,874,703
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$2,552,253	\$2,552,253	\$3,289,714	\$3,289,714	\$3,694,749	\$4,355,792
Children's Mental Health Services (Cat 100800/100806)	\$647,125	\$647,125	\$647,125	\$647,125	\$647,125	\$647,125
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$2,487,774	\$31,507,168	\$10,349,403	\$7,695,715	\$8,275,530
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$67,254,940	\$80,412,959	\$115,364,185	\$102,032,169	\$99,864,794	\$101,153,150
Maintenance Adoption Subsidy (MAS)	\$24,341,352	\$25,380,118	\$26,908,196	\$28,708,831	\$31,918,130	\$32,331,735
Guardianship Assistance Payments (GAP)	\$89,654	\$332,576	\$1,113,144	\$1,529,259	\$2,514,865	\$2,882,894
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	-\$650,086	-\$1,615,877	-\$2,012,727	\$9,048,864	\$3,296,765	\$8,358,929
Total Funds Available	\$91,035,860	\$104,509,776	\$141,372,798	\$141,319,123	\$137,594,554	\$144,726,708

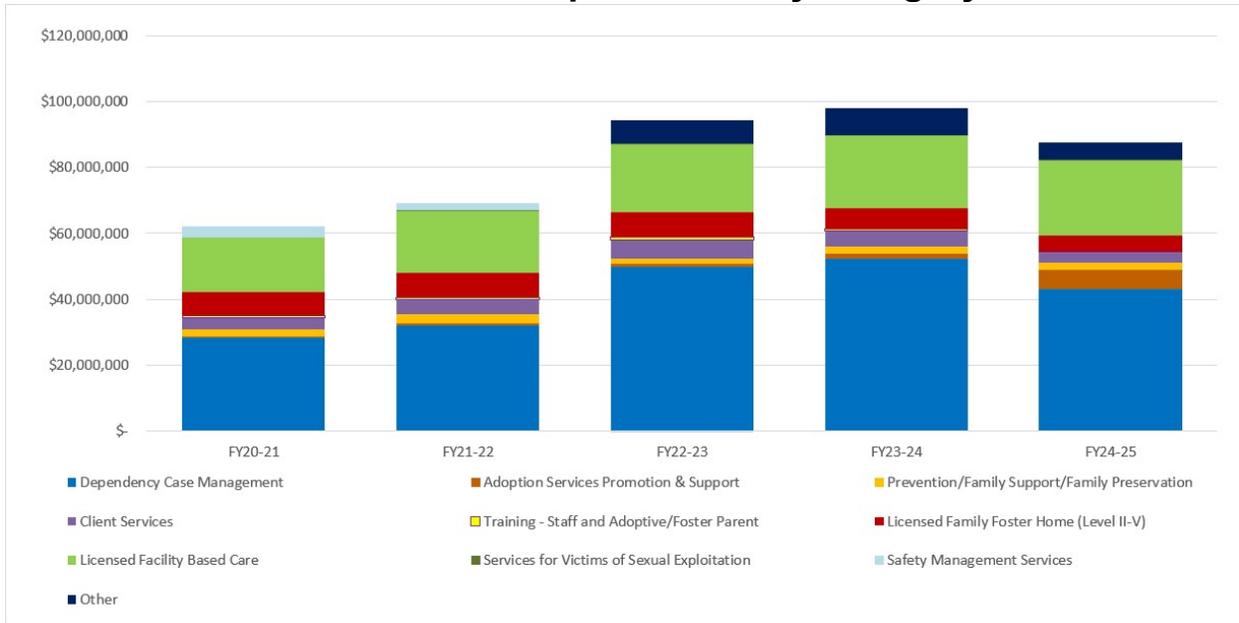
Removals, Discharges and Children in Out of Home Care by Month



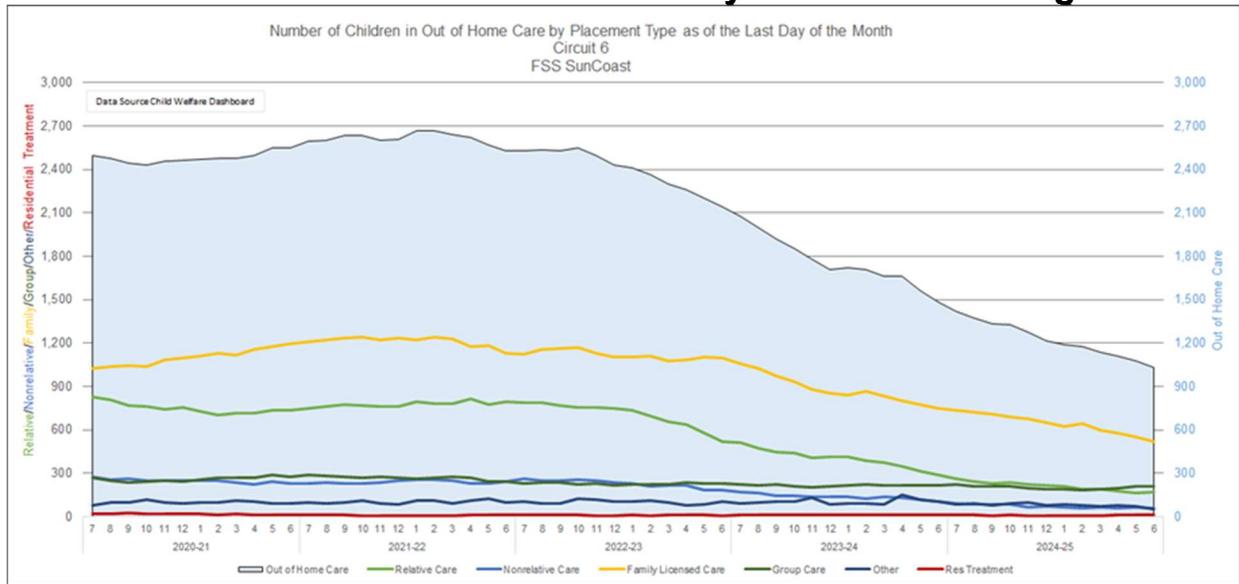
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$3,710,195	\$3,002,167	\$2,371,626	\$2,647,041	\$3,192,741
Admin Cost Rate (Exp as % of Total Allocations)	4.0%	2.8%	1.7%	2.0%	2.4%
Core Services Expenditures					
Dependency Case Management	\$28,396,015	\$32,241,835	\$49,892,503	\$52,456,082	\$43,213,059
Adoption Services Promotion & Support	\$354,564	\$520,212	\$806,120	\$1,488,848	\$5,683,089
Prevention/Family Support/Family Preservation	\$1,996,484	\$2,766,948	\$1,681,013	\$2,201,171	\$2,234,561
Client Services	\$3,688,078	\$4,300,842	\$5,653,462	\$4,731,705	\$3,072,897
Training - Staff and Adoptive/Foster Parent	\$694,340	\$718,627	\$840,830	\$330,159	\$187,755
Licensed Family Foster Home (Level II-V)	\$7,095,172	\$7,410,967	\$7,641,361	\$6,372,215	\$4,953,600
Licensed Facility Based Care	\$16,378,679	\$18,906,147	\$20,515,479	\$22,041,708	\$22,684,684
Services for Victims of Sexual Exploitation	\$138,144	\$172,501	\$156,138	\$187,319	\$219,034
Safety Management Services	\$3,517,159	\$2,009,543	-\$1,086	\$0	\$0
Other	\$0	\$0	\$7,142,561	\$8,069,089	\$5,260,998
Core Services Expenditures	62,258,636	\$69,047,623	\$94,328,381	\$97,878,295	\$87,509,676

Core Services Expenditures by Category



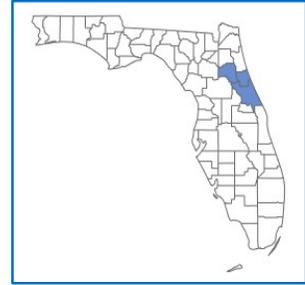
Children in Out of Home Care by Placement Setting



Community Partnership for Children

Lead Agency since 12/1/2001. Formerly known as CBC of Volusia/Flagler

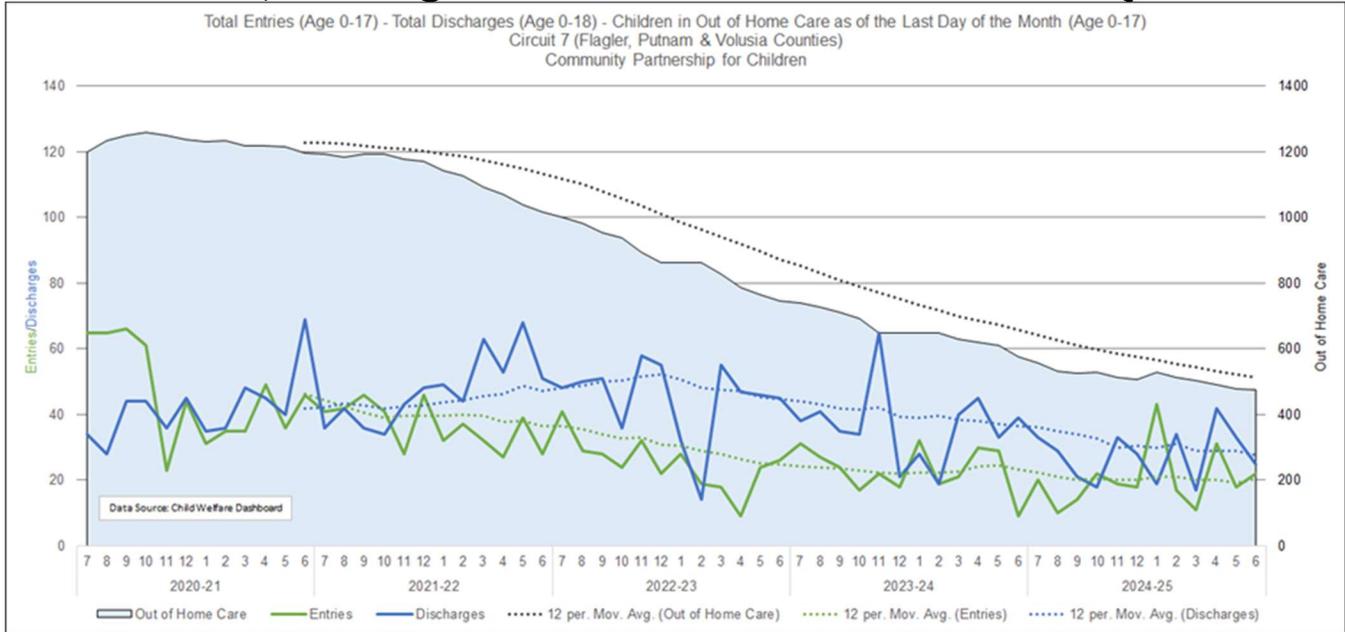
Counties	Flagler, Putnam, Volusia	Case Management The Lead Agency and Neighbor to Family
Judicial Circuit	Part of 7	
DCF Region	Northeast	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$29,127,892	\$30,423,856	\$43,359,511	\$43,522,159	\$43,562,462	\$43,590,810
Risk Pool Funding	\$0	\$0	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$29,127,892	\$30,423,856	\$43,359,511	\$43,522,159	\$43,562,462	\$43,590,810
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$1,397,951	\$1,397,951	\$1,941,057	\$1,941,057	\$2,118,411	\$3,198,869
Children's Mental Health Services (Cat 100800/100806)	\$299,699	\$299,699	\$299,699	\$299,699	\$299,699	\$299,699
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$1,076,484	\$3,384,115	\$1,975,115	\$1,297,257	\$1,501,989
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$30,825,542	\$33,197,990	\$48,984,382	\$47,738,030	\$47,277,829	\$48,591,367
Maintenance Adoption Subsidy (MAS)	\$12,351,351	\$12,831,157	\$13,976,459	\$14,722,202	\$15,926,737	\$16,414,148
Guardianship Assistance Payments (GAP)	\$124,140	\$159,594	\$539,557	\$959,290	\$1,218,917	\$1,743,354
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$1,947,775	\$3,475,720	\$4,667,166	\$12,894,647	\$15,491,392	\$16,190,876
Total Funds Available	\$45,248,808	\$49,664,461	\$68,167,564	\$76,314,169	\$79,914,875	\$82,939,745

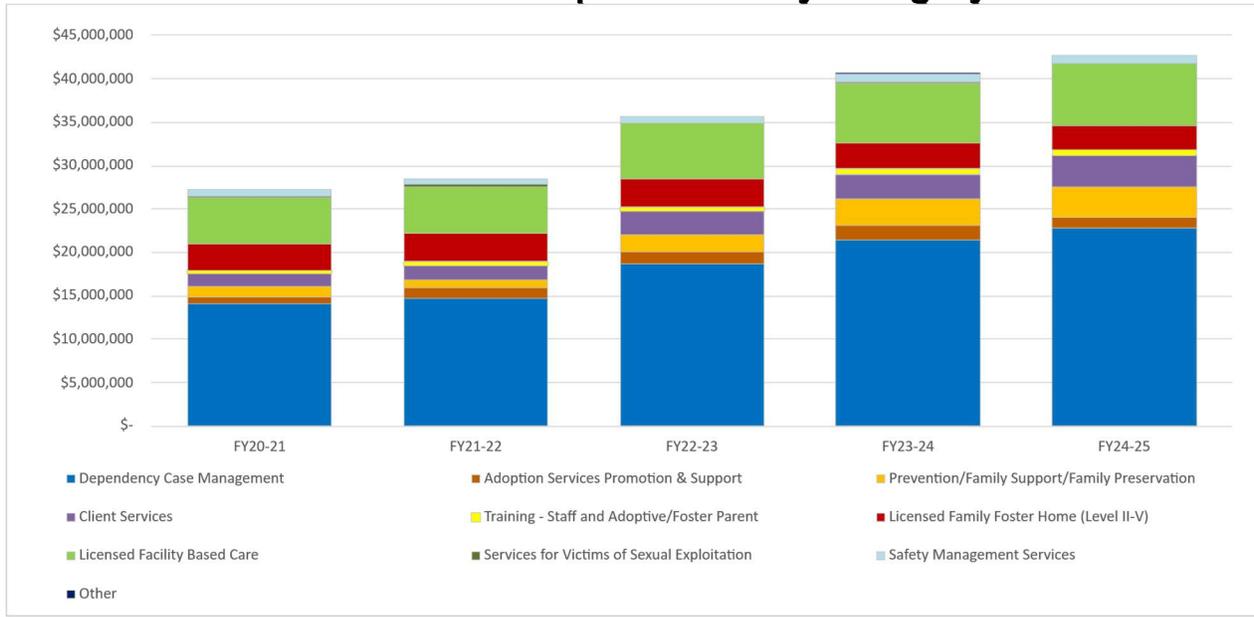
Removals, Discharges and Children in Out of Home Care by Month



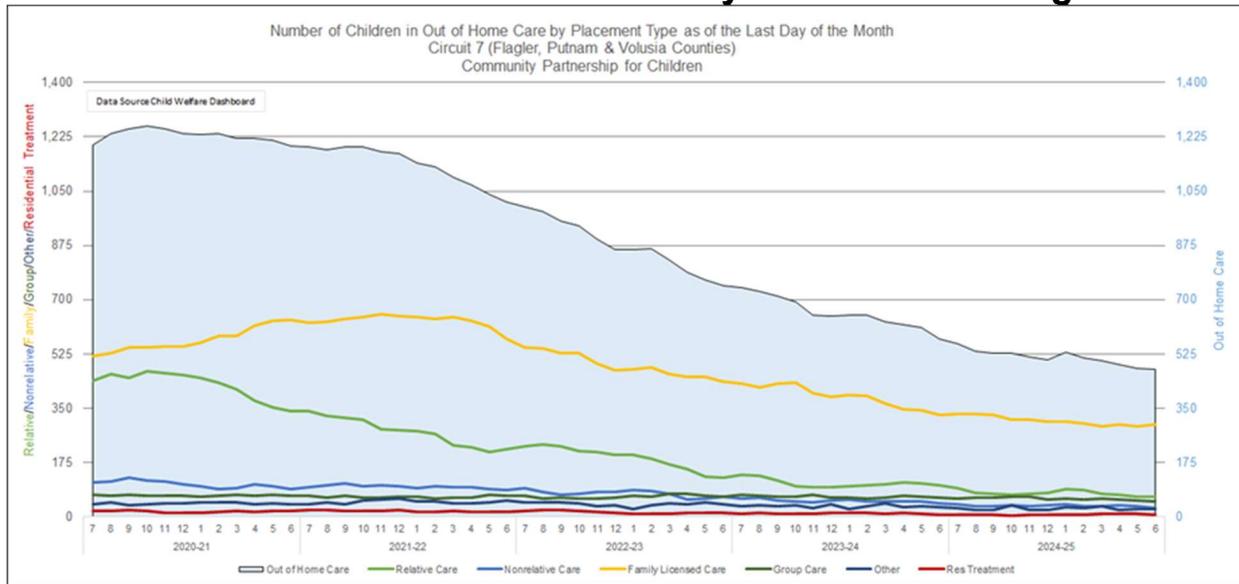
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,064,900	\$1,129,350	\$1,626,566	\$2,143,817	\$2,024,023
Admin Cost Rate (Exp as % of Total Allocations)	2.5%	2.4%	2.6%	3.4%	3.1%
Core Services Expenditures					
Dependency Case Management	\$14,039,464	\$14,741,268	\$18,768,713	\$21,410,647	\$22,769,559
Adoption Services Promotion & Support	\$831,414	\$1,177,257	\$1,347,149	\$1,682,847	\$1,345,271
Prevention/Family Support/Family Preservation	\$1,215,917	\$958,358	\$2,011,249	\$3,156,740	\$3,386,323
Client Services	\$1,496,221	\$1,635,553	\$2,610,026	\$2,755,739	\$3,662,444
Training - Staff and Adoptive/Foster Parent	\$419,270	\$438,143	\$478,418	\$679,281	\$716,918
Licensed Family Foster Home (Level II-V)	\$3,063,300	\$3,308,096	\$3,217,251	\$2,974,536	\$2,712,741
Licensed Facility Based Care	\$5,262,553	\$5,366,395	\$6,430,457	\$6,796,763	\$7,148,390
Services for Victims of Sexual Exploitation	\$227,365	\$201,150	\$16,900	\$125,290	\$31,388
Safety Management Services	\$677,420	\$657,637	\$749,256	\$919,983	\$985,381
Other	\$0	\$0	\$0	\$246,440	\$0
Core Services Expenditures	27,232,922	\$28,483,857	\$35,629,419	\$40,748,266	\$42,758,415

Core Services Expenditures by Category



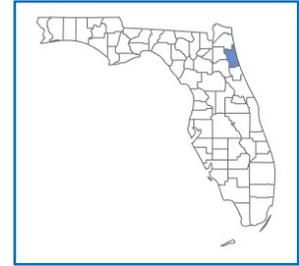
Children in Out of Home Care by Placement Setting



St. Johns County Commission – Family Integrity Program

Lead Agency since 3/1/2004

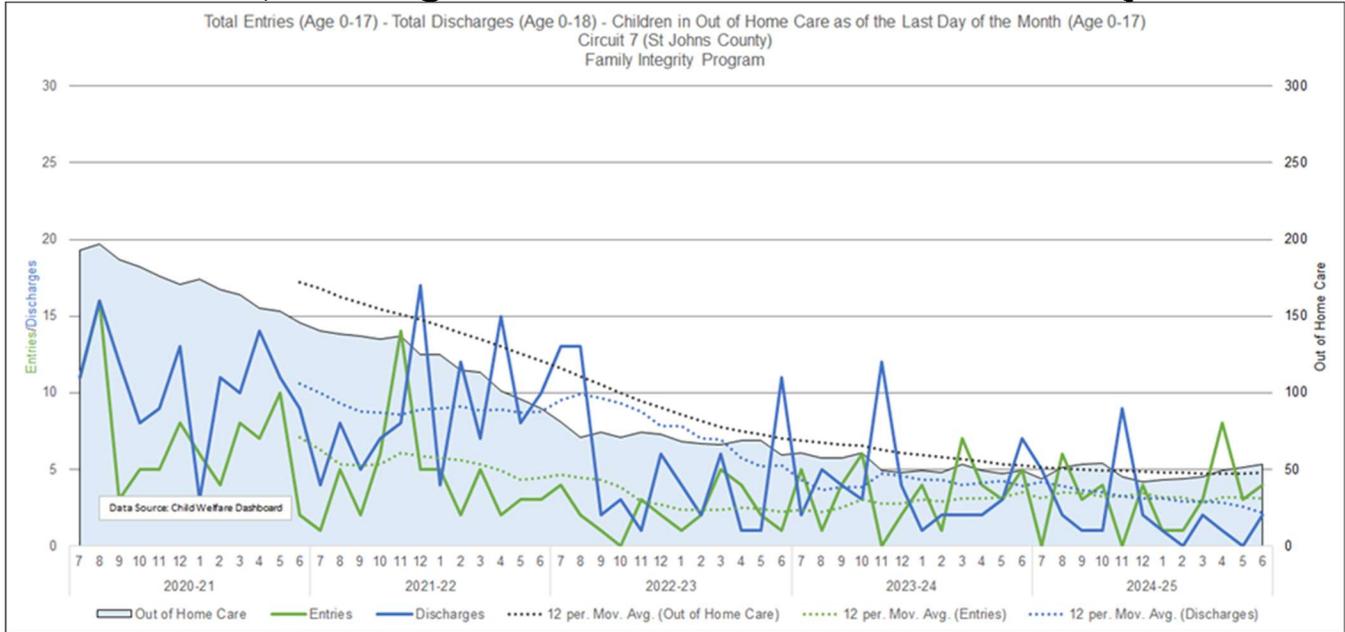
Counties	St. Johns	Case Management
Judicial Circuit	Part of 7	The Lead Agency performs the case management function.
DCF Region	Northeast	
Protective Investigations Entity	DCF	
Children’s Legal Services Entity	DCF	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$5,257,495	\$6,117,734	\$7,602,739	\$7,699,906	\$7,707,469	\$7,749,757
Risk Pool Funding	\$0	\$0	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$5,257,495	\$6,117,734	\$7,602,739	\$7,699,906	\$7,707,469	\$7,749,757
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$287,691	\$287,691	\$499,125	\$499,125	\$543,173	\$429,628
Children's Mental Health Services (Cat 100800/100806)	\$66,259	\$66,259	\$66,259	\$66,259	\$66,259	\$66,259
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$261,099	\$410,776	\$160,170	\$115,019	\$503,190
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$5,611,445	\$6,732,783	\$8,578,899	\$8,425,460	\$8,431,920	\$8,748,834
Maintenance Adoption Subsidy (MAS)	\$1,960,271	\$2,086,131	\$2,288,342	\$2,465,439	\$2,546,182	\$2,752,836
Guardianship Assistance Payments (GAP)	\$13,384	\$36,958	\$88,788	\$157,296	\$178,780	\$331,103
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$401,057	\$440,902	\$1,861,120	\$4,646,647	\$6,404,194	\$7,663,789
Total Funds Available	\$7,986,157	\$9,296,774	\$12,817,149	\$15,694,842	\$17,561,076	\$19,496,562

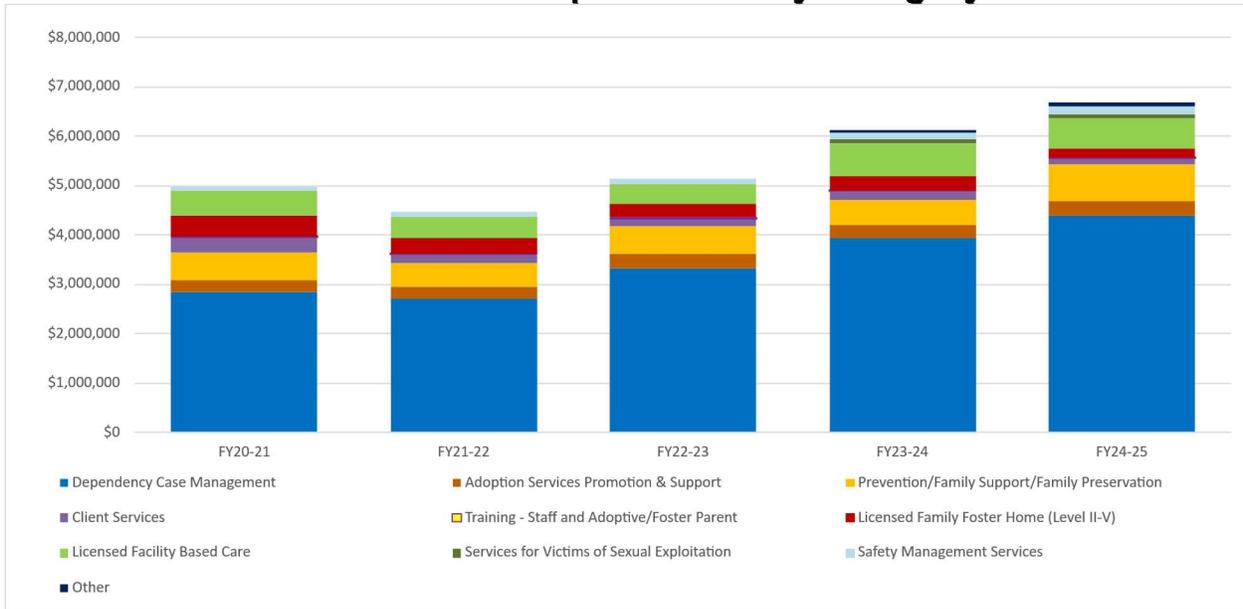
Removals, Discharges and Children in Out of Home Care by Month



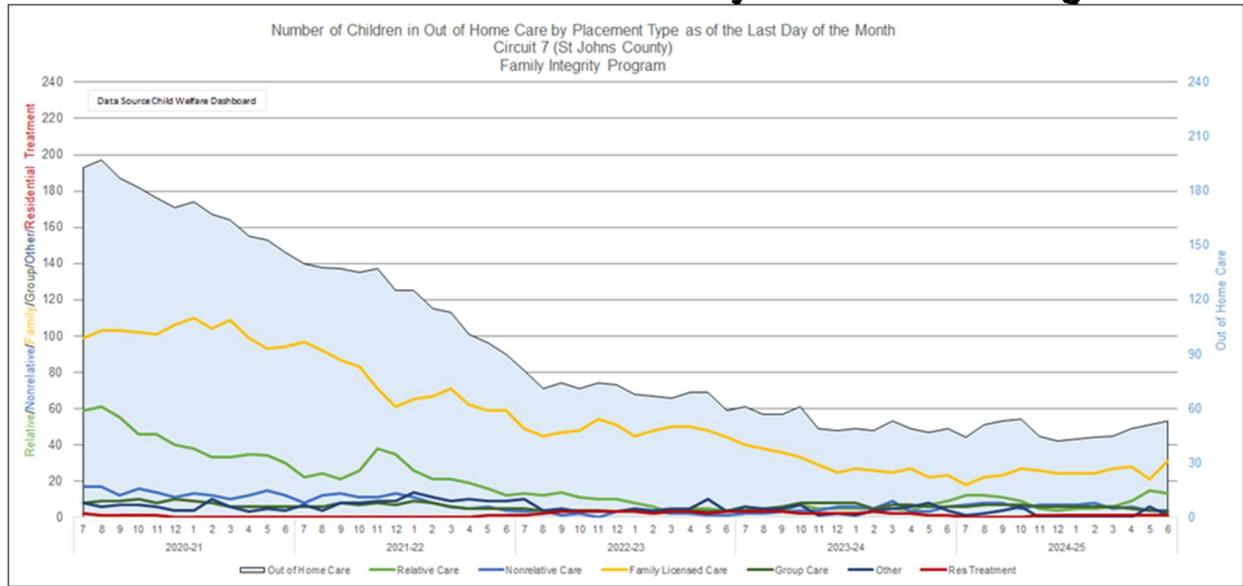
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$408,650	\$425,760	\$467,240	\$563,481	\$595,809
Admin Cost Rate (Exp as % of Total Allocations)	5.4%	4.8%	4.3%	5.1%	5.3%
Core Services Expenditures					
Dependency Case Management	\$2,840,606	\$2,709,318	\$3,326,569	\$3,939,291	\$4,391,578
Adoption Services Promotion & Support	\$239,249	\$251,738	\$281,351	\$274,938	\$291,591
Prevention/Family Support/Family Preservation	\$577,730	\$477,345	\$562,142	\$507,199	\$747,214
Client Services	\$284,132	\$163,539	\$158,214	\$161,100	\$126,112
Training - Staff and Adoptive/Foster Parent	\$15,186	\$24,934	\$26,629	\$25,179	\$16,165
Licensed Family Foster Home (Level II-V)	\$441,711	\$323,075	\$288,850	\$276,008	\$174,661
Licensed Facility Based Care	\$500,727	\$427,256	\$387,738	\$673,667	\$620,933
Services for Victims of Sexual Exploitation	\$0	\$0	\$0	\$74,536	\$76,550
Safety Management Services	\$76,969	\$100,621	\$118,860	\$141,405	\$151,723
Other	\$0	\$0	\$0	\$62,905	\$91,337
Core Services Expenditures	4,976,309	\$4,477,826	\$5,150,353	\$6,136,228	\$6,687,865

Core Services Expenditures by Category



Children in Out of Home Care by Placement Setting



Family Partnerships of Central Florida

Formerly Embrace Families for Orange, Osceola, & Seminole Counties

Formerly Brevard Family Partnership for Brevard County

Lead agency in Seminole County since August 1, 2004

On April 1, 2011, Embrace Families took over as Lead Agency from Family Services of Metro Orlando

On May 1, 2024, Community Based Care of Brevard, dba Family Partnerships of Central Florida took over as Lead Agency from Embrace Families

On July 1, 2024, Brevard Family Partnership's service area merged with Family Partnerships of Central Florida {Beginning FY24-25, Funding and Expenditures are for the merged contracts' service areas – Family Partnerships of Central Florida}

Counties	Orange, Osceola, Seminole, and Brevard (beginning FY24-25)	Case Management
Judicial Circuit	9 and part of 18	Gulf Coast Jewish Family & Community Services and Camelot Community Care
DCF Region	Central	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	



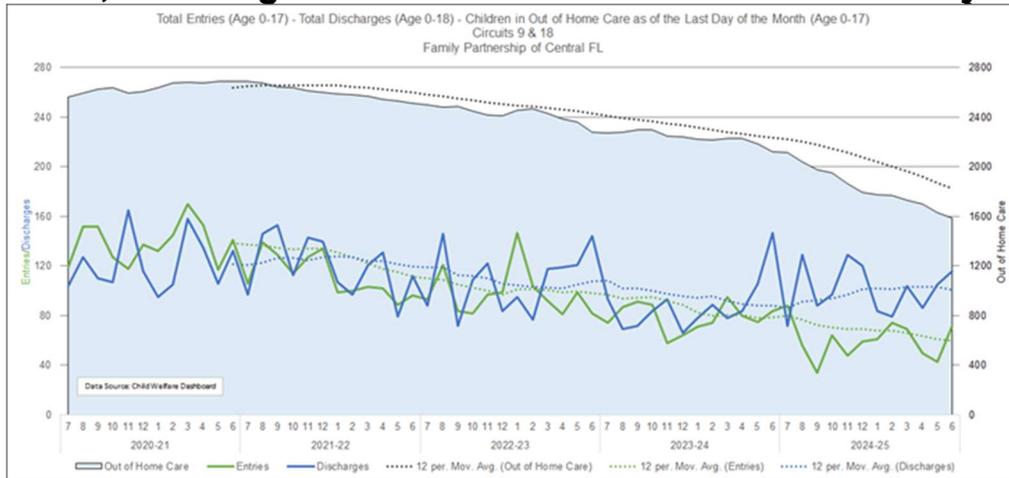
Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$58,909,304	\$60,218,306	\$60,983,429	\$61,131,448	\$90,707,731	\$90,816,162
Risk Pool Funding	\$0	\$0	\$3,054,312	\$0	\$651,624	\$0
CBC Operations "Back of the Bill" Funding	\$6,331,222	\$913,525	\$0	\$9,036,160	\$4,169,602	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$65,240,526	\$61,131,831	\$64,037,741	\$70,167,608	\$95,528,957	\$90,816,162
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$2,491,226	\$2,491,226	\$4,241,457	\$4,241,457	\$6,047,799	\$7,225,968
Children's Mental Health Services (Cat 100800/100806)	\$705,916	\$705,916	\$705,916	\$705,916	\$959,256	\$959,256
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$2,461,566	\$5,403,541	\$7,427,171	\$6,199,560	\$6,464,293
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$68,437,668	\$66,790,539	\$74,388,655	\$82,542,152	\$108,735,572	\$105,465,679
Maintenance Adoption Subsidy (MAS)	\$14,817,490	\$15,502,161	\$16,493,320	\$17,428,363	\$29,161,266	\$30,048,225
Guardianship Assistance Payments (GAP)	\$180,535	\$608,691	\$995,517	\$1,444,440	\$3,160,120	\$3,613,919
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	-\$2,083,655	-\$1,886,397	-\$2,660,573	-\$12,512,124	-\$1,141,994	\$0
Total Funds Available	\$81,352,038	\$81,014,994	\$89,216,919	\$88,902,831	\$139,914,964	\$139,127,823

Lead Agency Operations "Back of the Bill" Funding in FY 23-24 was for FY 22-23 operational deficits.

The funding was reverted in FY 22-23 and reappropriated in FY 23-24.

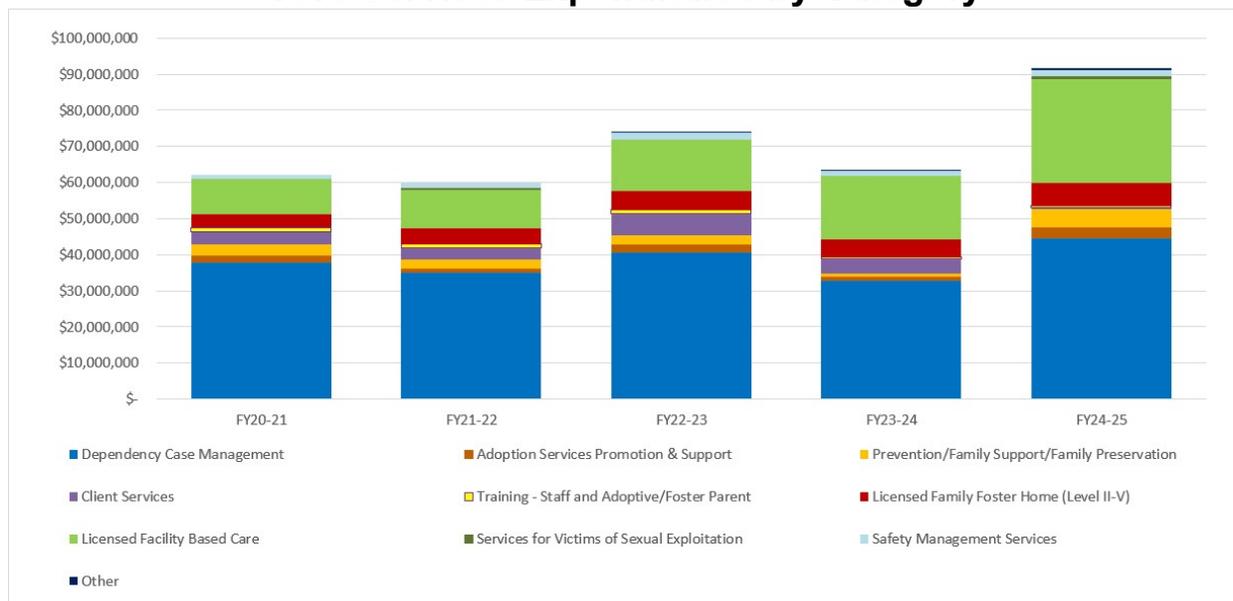
Removals, Discharges and Children in Out of Home Care by Month



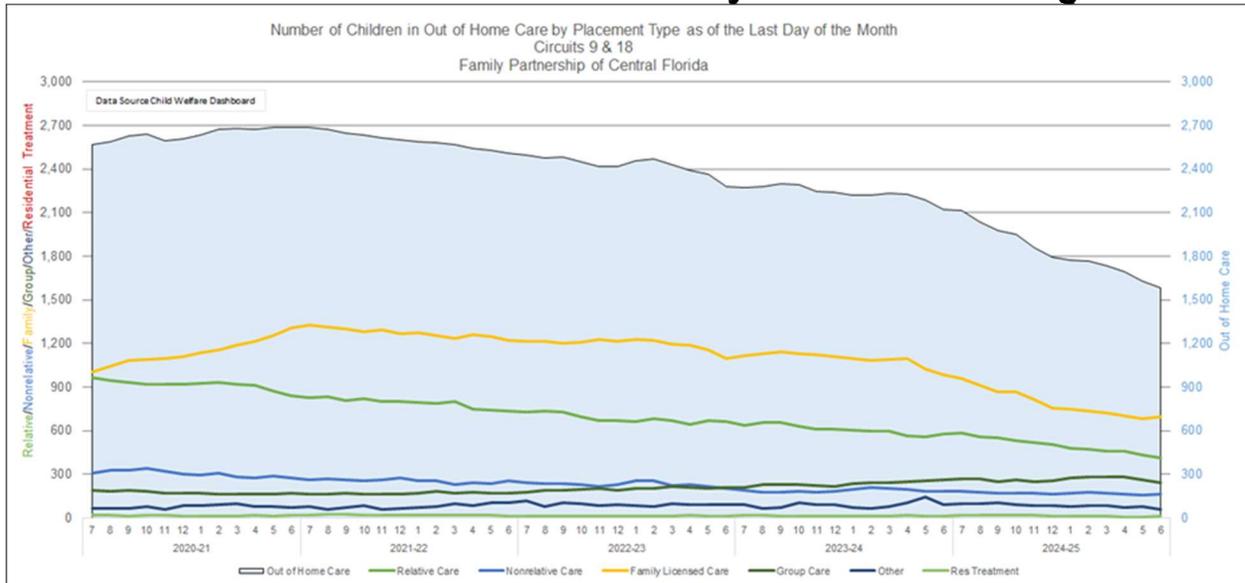
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$2,968,929	\$3,004,495	\$2,697,864	\$2,244,269	\$5,766,409
Admin Cost Rate (Exp as % of Total Allocations)	3.6%	3.6%	2.9%	2.2%	4.1%
Core Services Expenditures					
Dependency Case Management	\$37,966,361	\$35,001,991	\$40,737,507	\$32,817,765	\$44,496,508
Adoption Services Promotion & Support	\$1,886,501	\$1,180,571	\$2,005,501	\$1,239,489	\$3,171,737
Prevention/Family Support/Family Preservation	\$3,040,430	\$2,546,347	\$2,554,082	\$809,620	\$4,957,326
Client Services	\$3,557,985	\$3,118,362	\$5,939,008	\$3,907,427	\$535,466
Training - Staff and Adoptive/Foster Parent	\$1,051,500	\$1,018,155	\$1,189,182	\$549,103	\$358,688
Licensed Family Foster Home (Level II-V)	\$3,831,712	\$4,364,043	\$5,266,128	\$4,802,355	\$6,261,641
Licensed Facility Based Care	\$9,529,809	\$10,802,133	\$14,151,150	\$17,714,823	\$28,861,734
Services for Victims of Sexual Exploitation	\$159,890	\$458,381	\$66,975	\$53,006	\$822,265
Safety Management Services	\$965,967	\$1,265,663	\$1,806,146	\$1,411,240	\$1,693,974
Other	\$0	\$0	\$131,728	\$119,052	\$475,452
Core Services Expenditures	61,990,154	59,755,645	73,847,407	63,423,879	91,634,792

Core Services Expenditures by Category



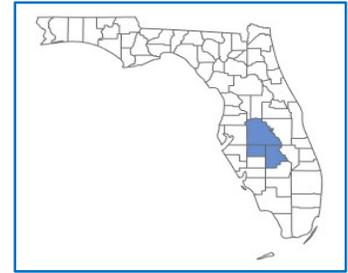
Children in Out of Home Care by Placement Setting



Heartland for Children

Lead Agency since January 1, 2004

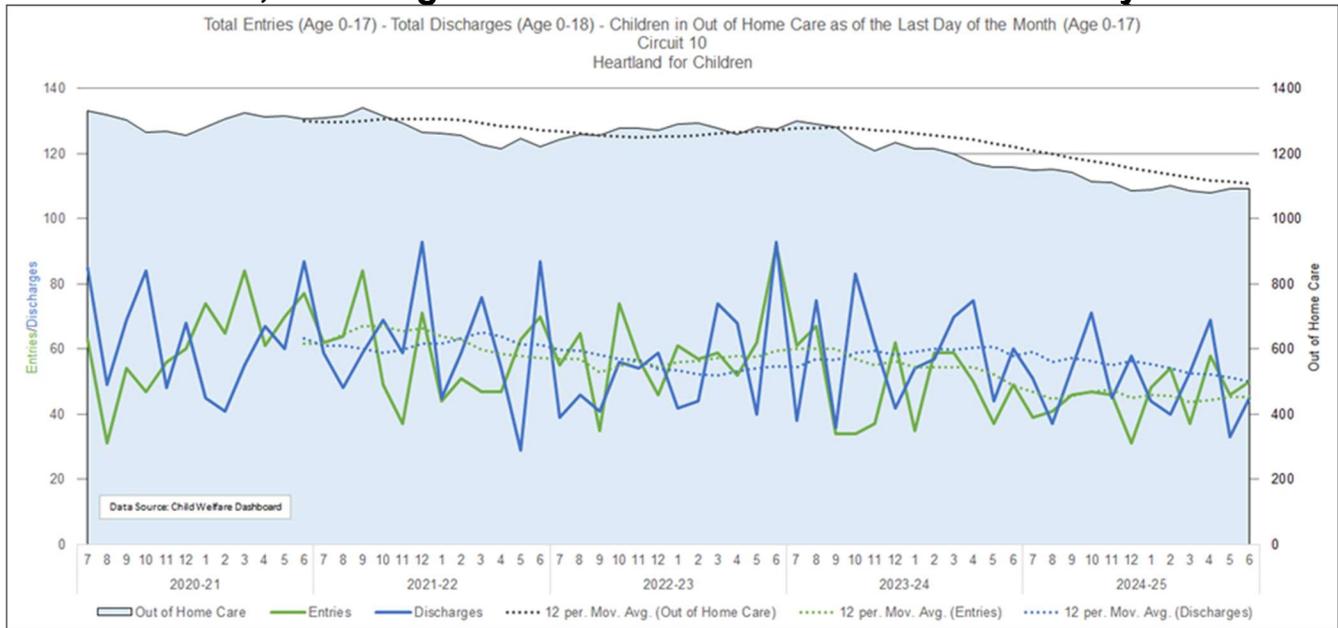
Counties	Polk, Highlands, Hardee	Case Management Children's Home Society of Florida, Lutheran Services of Florida, Inc., Neighbor To Family, Inc., and One Hope United
Judicial Circuit	10	
DCF Region	Central	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$36,714,019	\$37,868,138	\$46,640,076	\$46,910,312	\$47,032,228	\$47,089,514
Risk Pool Funding	\$0	\$0	\$0	\$327,662	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$36,714,019	\$37,868,138	\$46,640,076	\$47,237,974	\$47,032,228	\$47,089,514
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$1,469,319	\$1,469,319	\$2,516,391	\$2,516,391	\$2,742,496	\$3,514,545
Children's Mental Health Services (Cat 100800/100806)	\$428,810	\$428,810	\$428,810	\$428,810	\$428,810	\$428,810
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$1,309,495	\$5,184,394	\$4,907,547	\$4,189,227	\$4,261,977
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$38,612,148	\$41,075,762	\$54,769,671	\$55,090,722	\$54,392,761	\$55,294,846
Maintenance Adoption Subsidy (MAS)	\$9,190,478	\$9,489,363	\$9,659,746	\$9,973,963	\$10,873,297	\$11,370,453
Guardianship Assistance Payments (GAP)	\$121,977	\$459,530	\$1,207,917	\$1,934,579	\$2,421,355	\$2,872,527
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$965,263	\$2,029,206	\$1,765,480	\$1,139,000	\$674,747	\$2,548,642
Total Funds Available	\$48,889,866	\$53,053,861	\$67,402,814	\$68,138,264	\$68,362,160	\$72,086,468

Removals, Discharges and Children in Out of Home Care by Month



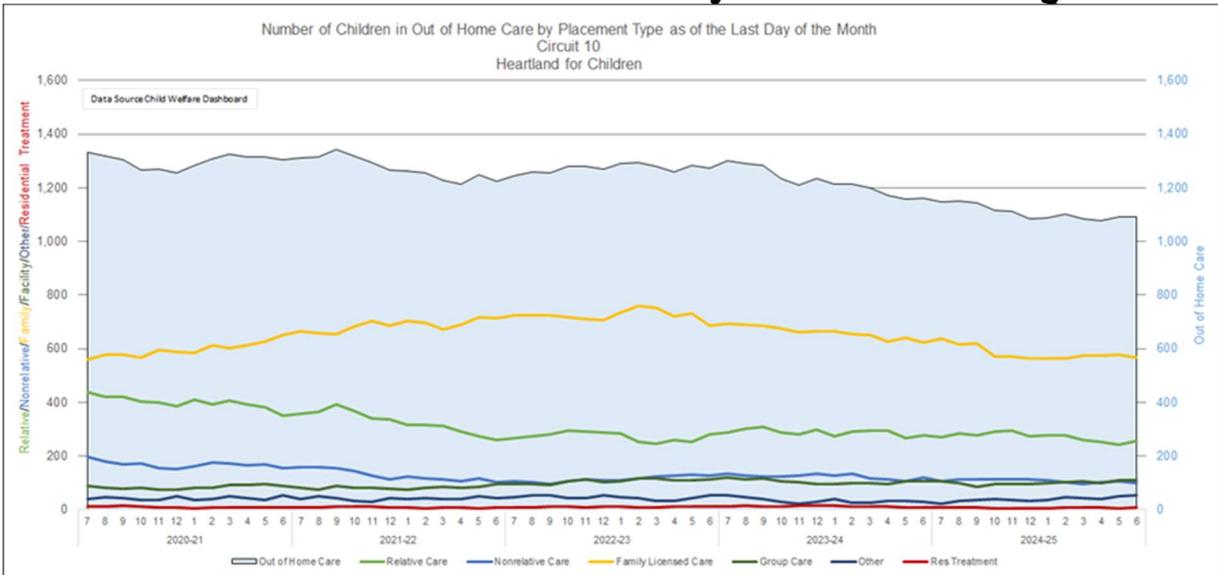
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,619,504	\$1,867,750	\$1,821,956	\$1,658,741	\$1,942,493
Admin Cost Rate (Exp as % of Total Allocations)	3.4%	3.7%	2.8%	2.5%	2.9%
Core Services Expenditures					
Dependency Case Management	\$18,690,377	\$20,278,422	\$24,356,964	\$24,347,691	\$23,713,422
Adoption Services Promotion & Support	\$1,833,887	\$1,800,062	\$2,386,884	\$2,144,675	\$2,269,074
Prevention/Family Support/Family Preservation	\$1,498,104	\$1,381,558	\$1,991,788	\$2,346,145	\$2,163,164
Client Services	\$2,109,937	\$1,836,701	\$3,519,846	\$2,057,542	\$2,135,790
Training - Staff and Adoptive/Foster Parent	\$533,052	\$619,731	\$768,859	\$769,330	\$812,900
Licensed Family Foster Home (Level II-V)	\$2,348,697	\$2,607,117	\$2,405,962	\$3,070,837	\$2,516,281
Licensed Facility Based Care	\$5,630,200	\$6,301,644	\$10,696,342	\$12,184,732	\$11,416,893
Services for Victims of Sexual Exploitation	\$113,137	\$214,300	\$423,976	\$367,623	\$74,023
Safety Management Services	\$1,773,694	\$1,618,272	\$1,710,701	\$777,428	\$578,201
Other	\$0	\$0	\$109,040	\$332,469	\$247,745
Core Services Expenditures	34,531,085	\$36,657,807	\$48,370,363	\$48,398,472	\$45,927,494

Core Services Expenditures by Category



Children in Out of Home Care by Placement Setting



Citrus Health Network

Lead Agency since July 1, 2019

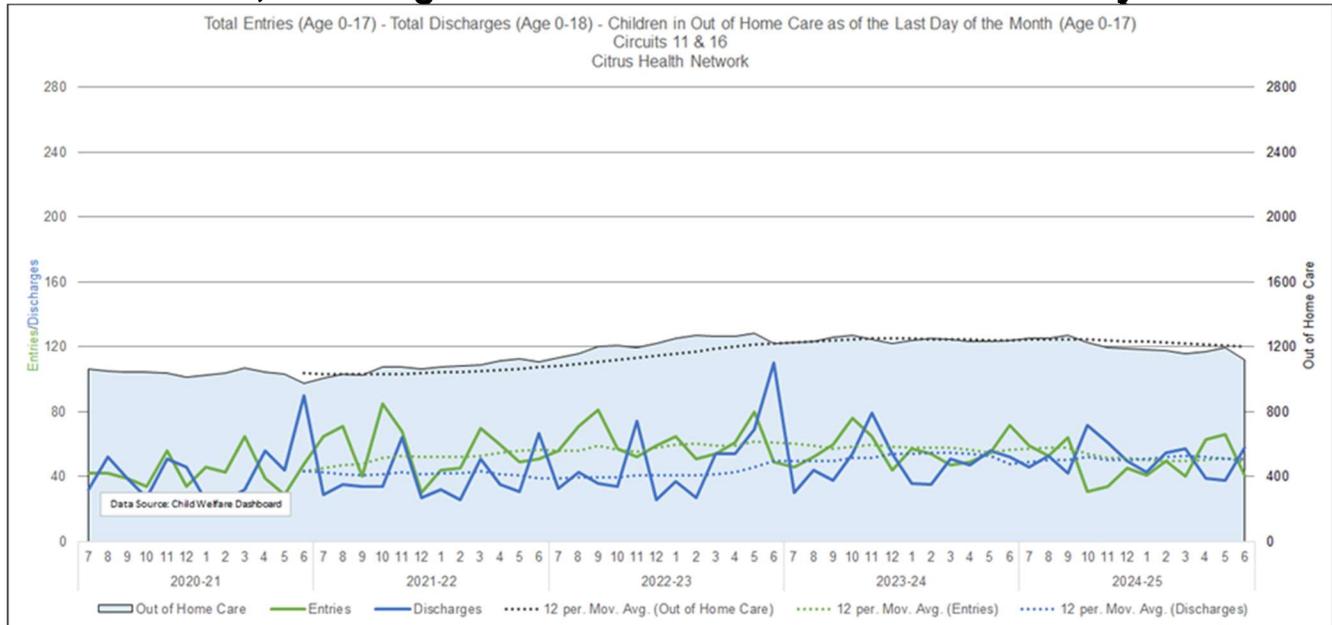
Counties	Miami-Dade, Monroe	Case Management Family Resource Center of South Florida, The Village South, and Wesley House Family Services
Judicial Circuit	11 and 16	
DCF Region	Southern	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$75,945,983	\$76,947,956	\$76,359,546	\$76,560,755	\$76,627,048	\$76,667,179
Risk Pool Funding	\$0	\$0	\$0	\$2,591,401	\$772,443	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$3,600,000	\$5,227,557	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$75,945,983	\$76,947,956	\$76,359,546	\$82,752,156	\$82,627,048	\$76,667,179
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$7,086,288	\$7,086,288	\$11,539,947	\$11,539,947	\$12,188,903	\$9,795,656
Children's Mental Health Services (Cat 100800/100806)	\$1,559,624	\$1,559,624	\$1,559,624	\$1,559,624	\$1,559,624	\$1,559,624
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$4,740,642	\$4,127,728	\$3,761,023	\$2,887,570	\$3,701,543
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$84,591,895	\$90,334,510	\$93,586,845	\$99,612,750	\$99,263,145	\$91,724,002
Maintenance Adoption Subsidy (MAS)	\$22,860,845	\$22,702,870	\$22,906,072	\$23,497,880	\$24,399,194	\$24,961,404
Guardianship Assistance Payments (GAP)	\$248,853	\$394,173	\$608,151	\$1,089,305	\$1,681,365	\$2,012,823
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$3,456,833	\$7,172,598	\$6,303,769	-\$999,653	-\$1,483,121	-\$2,372,934
Total Funds Available	\$111,158,426	\$120,604,151	\$123,404,837	\$123,200,282	\$123,860,583	\$116,325,295

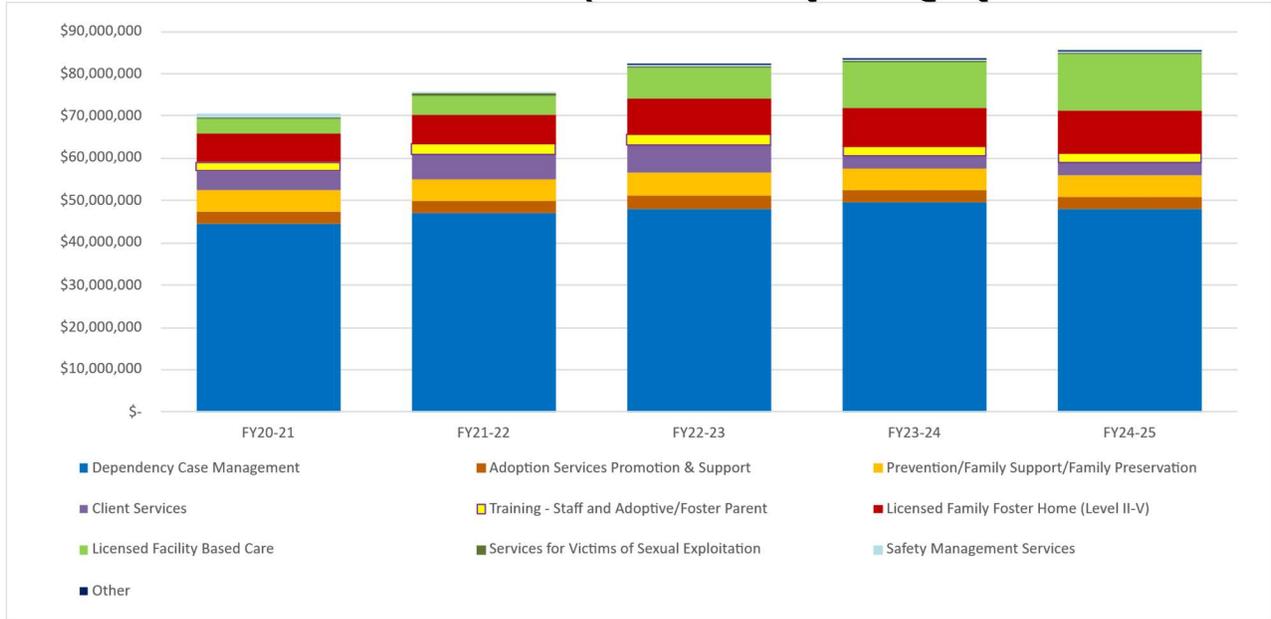
Removals, Discharges and Children in Out of Home Care by Month



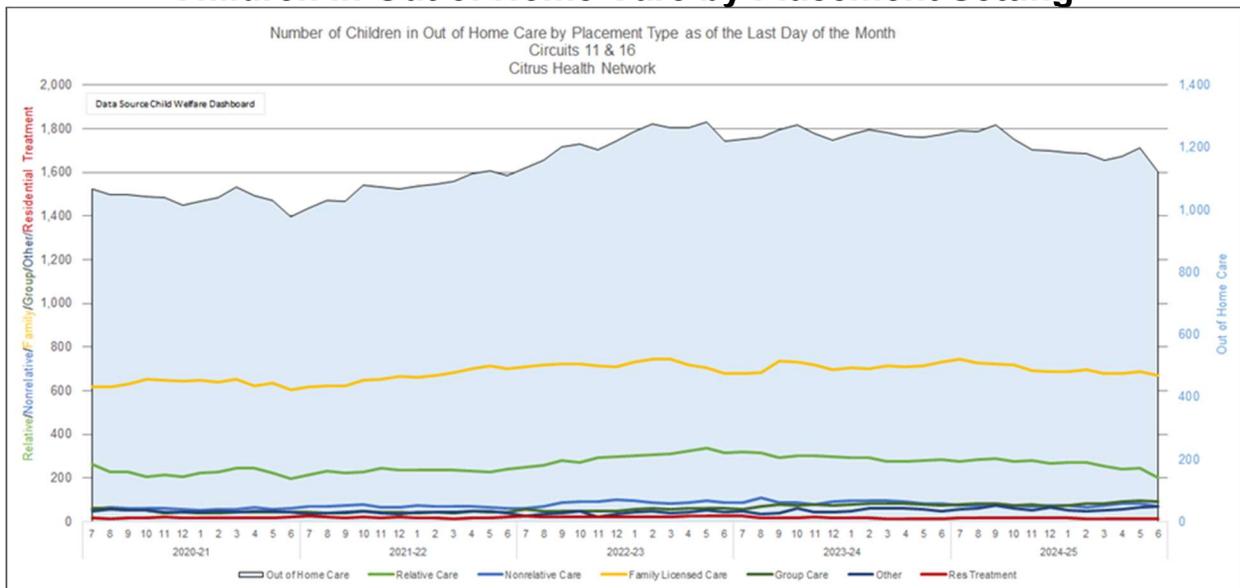
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$3,240,657	\$3,616,962	\$3,594,810	\$3,102,079	\$3,301,696
Admin Cost Rate (Exp as % of Total Allocations)	3.0%	3.2%	3.1%	2.5%	2.6%
Core Services Expenditures					
Dependency Case Management	\$44,547,442	\$47,228,902	\$47,971,652	\$49,691,149	\$47,911,453
Adoption Services Promotion & Support	\$2,875,797	\$2,704,290	\$3,122,091	\$2,932,898	\$2,824,143
Prevention/Family Support/Family Preservation	\$5,146,317	\$5,151,434	\$5,590,901	\$4,900,754	\$5,279,853
Client Services	\$4,473,873	\$5,929,993	\$6,491,988	\$3,210,443	\$3,026,702
Training - Staff and Adoptive/Foster Parent	\$2,097,211	\$2,330,770	\$2,458,698	\$2,029,707	\$2,043,878
Licensed Family Foster Home (Level II-V)	\$6,611,610	\$6,818,399	\$8,412,814	\$9,228,964	\$10,232,461
Licensed Facility Based Care	\$3,517,488	\$4,759,855	\$7,550,343	\$10,682,222	\$13,181,061
Services for Victims of Sexual Exploitation	\$472,368	\$320,532	\$223,109	\$311,570	\$491,133
Safety Management Services	\$987,377	\$288,290	\$322,115	\$320,306	\$375,807
Other	\$0	\$0	\$213,382	\$290,004	\$331,650
Core Services Expenditures	70,729,483	75,532,465	82,357,092	83,598,016	85,698,142

Core Services Expenditures by Category



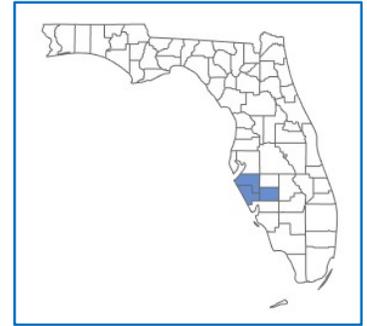
Children in Out of Home Care by Placement Setting



Safe Children Coalition

Lead Agency since October 1, 1999

Counties	Manatee, Sarasota, DeSoto	Case Management
Judicial Circuit	12	The Lead Agency, Lutheran Services of Florida, Inc.
DCF Region	Suncoast	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	

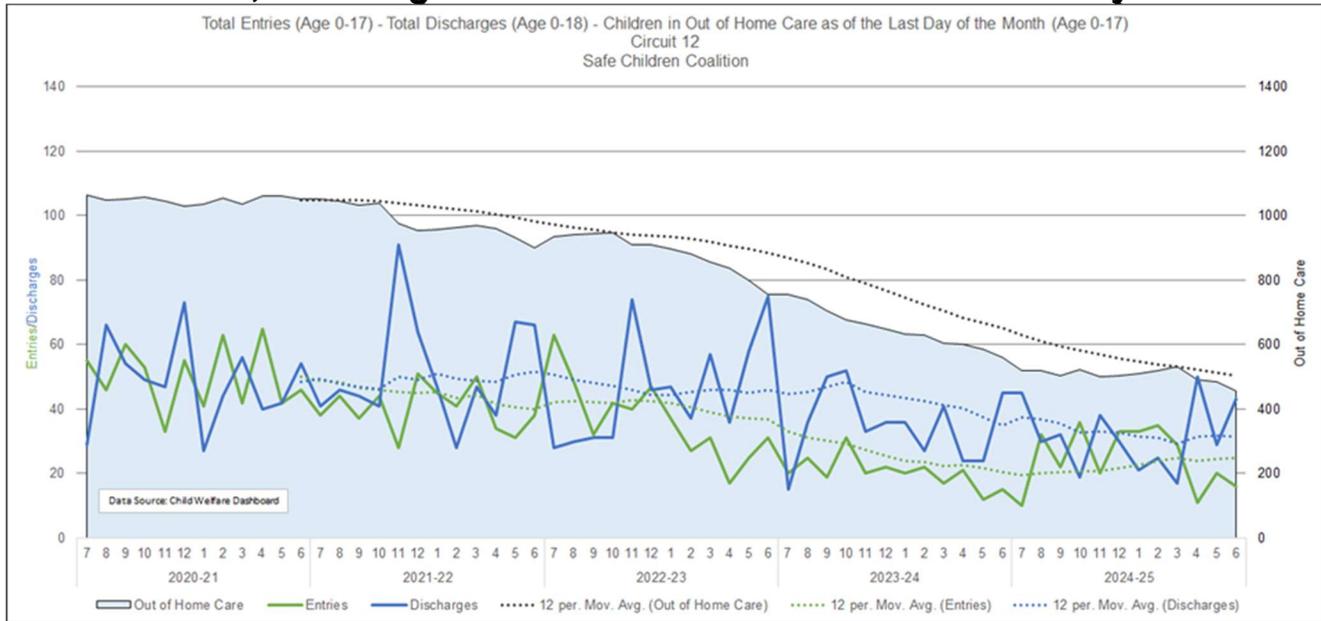


Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$25,604,517	\$29,463,444	\$34,780,493	\$35,001,619	\$35,040,842	\$35,065,069
Risk Pool Funding	\$879,352	\$1,600,534	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$11,975	\$2,462,000	\$0	\$426,443	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$26,495,844	\$33,525,978	\$34,780,493	\$35,428,062	\$35,040,842	\$35,065,069
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$860,855	\$860,855	\$1,187,210	\$1,187,210	\$1,371,718	\$2,416,006
Children's Mental Health Services (Cat 100800/100806)	\$300,158	\$300,158	\$300,158	\$300,158	\$300,158	\$300,158
PI Training, Casey Foundation or Other Non-Core Services	\$1,000,000	\$887,656	\$3,216,522	\$2,133,665	\$1,374,321	\$1,636,060
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$28,656,857	\$35,574,647	\$39,484,383	\$39,049,095	\$38,087,039	\$39,417,293
Maintenance Adoption Subsidy (MAS)	\$9,586,190	\$9,845,055	\$10,839,645	\$12,010,739	\$13,272,226	\$13,579,898
Guardianship Assistance Payments (GAP)	\$56,562	\$234,325	\$563,298	\$1,067,242	\$1,749,413	\$2,242,994
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$422,967	\$382,054	-\$388,996	-\$507,760	\$245,369	\$1,441,288
Total Funds Available	\$38,722,576	\$46,036,081	\$50,498,330	\$51,619,316	\$53,354,047	\$56,681,473

Lead Agency Operations "Back of the Bill" Funding in FY 23-24 was for FY 22-23 operational deficits. The funding was reverted in FY 22-23 and reappropriated in FY 23-24.

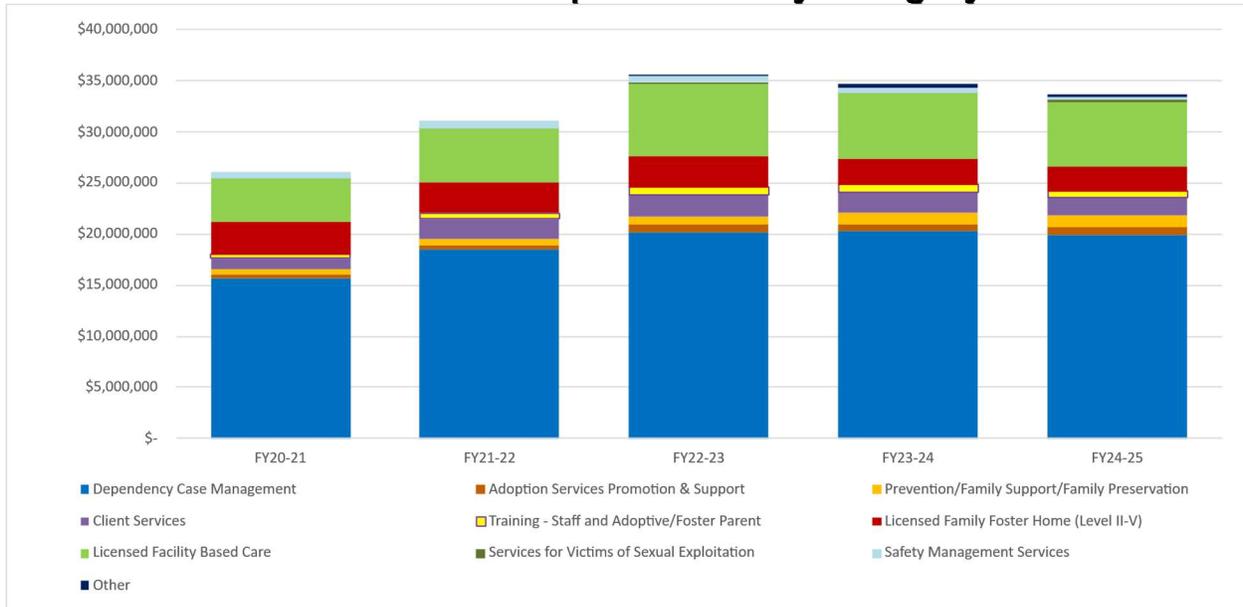
Removals, Discharges and Children in Out of Home Care by Month



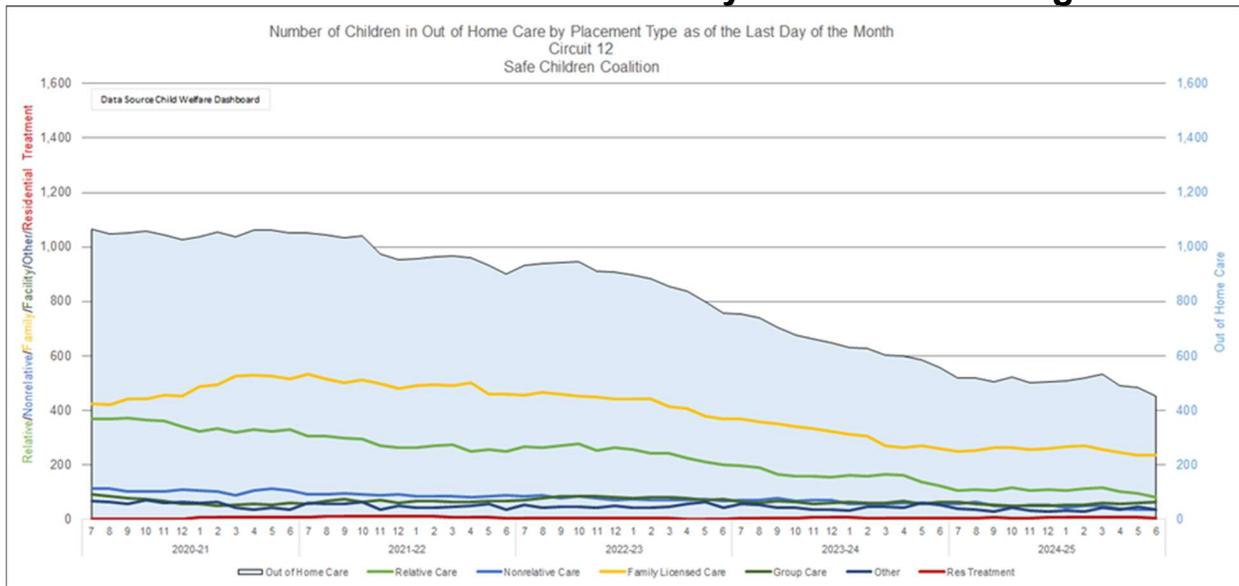
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,059,720	\$1,265,036	\$1,626,228	\$1,567,627	\$1,940,312
Admin Cost Rate (Exp as % of Total Allocations)	2.8%	2.8%	3.2%	3.0%	3.7%
Core Services Expenditures					
Dependency Case Management	\$15,700,599	\$18,539,987	\$20,157,589	\$20,250,134	\$19,862,894
Adoption Services Promotion & Support	\$360,036	\$391,480	\$790,803	\$700,724	\$831,113
Prevention/Family Support/Family Preservation	\$566,426	\$587,140	\$783,480	\$1,178,428	\$1,153,155
Client Services	\$984,761	\$1,951,739	\$2,121,756	\$2,021,049	\$1,788,830
Training - Staff and Adoptive/Foster Parent	\$381,671	\$581,412	\$734,624	\$670,594	\$567,806
Licensed Family Foster Home (Level II-V)	\$3,154,048	\$3,008,913	\$3,001,591	\$2,529,969	\$2,365,631
Licensed Facility Based Care	\$4,257,031	\$5,199,355	\$7,158,505	\$6,401,492	\$6,359,529
Services for Victims of Sexual Exploitation	\$79,425	\$51,172	\$69,487	\$41,200	\$191,801
Safety Management Services	\$595,044	\$737,652	\$646,697	\$467,942	\$278,755
Other	\$0	\$0	\$34,810	\$408,967	\$307,225
Core Services Expenditures	26,079,042	31,048,849	35,499,342	34,670,499	33,706,738

Core Services Expenditures by Category



Children in Out of Home Care by Placement Setting



Children's Network of Hillsborough

Note: Children's Network of Hillsborough assumed the contract 7/1/2022, Lead Agency formerly Eckerd Connects.

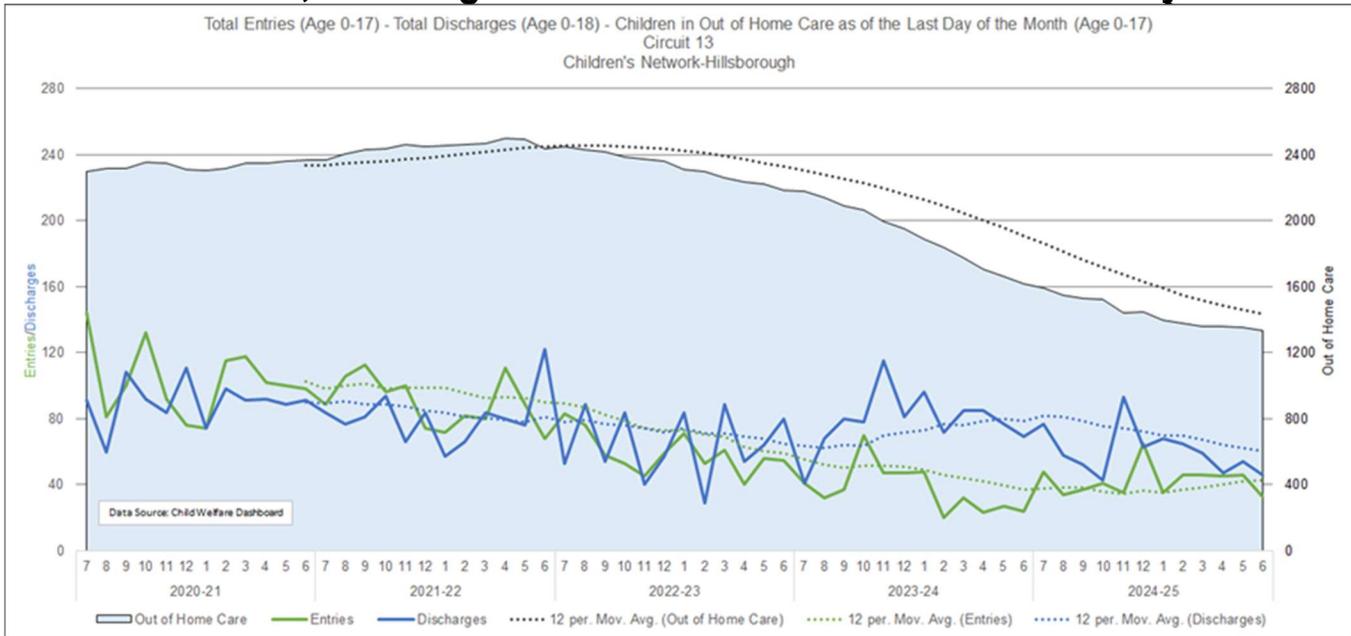
Counties	Hillsborough	Case Management Camelot Community Care, Gulf Coast Jewish Family and Community Services, One Hope United, Lutheran Services of Florida, Inc., and Thompson Child and Family Focus
Judicial Circuit	13	
Department Region	Suncoast	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	State Attorney	
CPA Audit Exceptions –	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$61,862,147	\$66,379,664	\$75,676,640	\$75,618,236	\$75,699,474	\$75,747,146
Risk Pool Funding	\$0	\$0	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$467,628	\$0	\$0
Amended Core Services Funding	\$61,862,147	\$66,379,664	\$75,676,640	\$76,085,864	\$75,699,474	\$75,747,146
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$2,642,628	\$2,642,628	\$2,907,493	\$2,907,493	\$3,280,293	\$4,159,415
Children's Mental Health Services (Cat 100800/100806)	\$728,973	\$728,973	\$728,973	\$728,973	\$728,973	\$728,973
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$2,254,713	\$10,652,943	\$11,129,945	\$8,358,957	\$9,115,636
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$65,233,748	\$72,005,978	\$89,966,049	\$90,852,275	\$88,067,697	\$89,751,170
Maintenance Adoption Subsidy (MAS)	\$22,106,441	\$22,268,514	\$22,310,385	\$24,230,041	\$25,976,371	\$26,639,531
Guardianship Assistance Payments (GAP)	\$181,502	\$398,521	\$669,864	\$1,028,242	\$1,492,745	\$1,815,646
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$230,031	\$3,567,940	\$0	\$3,433,650	\$5,420,480	\$9,295,919
Total Funds Available	\$87,751,722	\$98,240,953	\$112,946,298	\$119,544,208	\$120,957,293	\$127,502,266

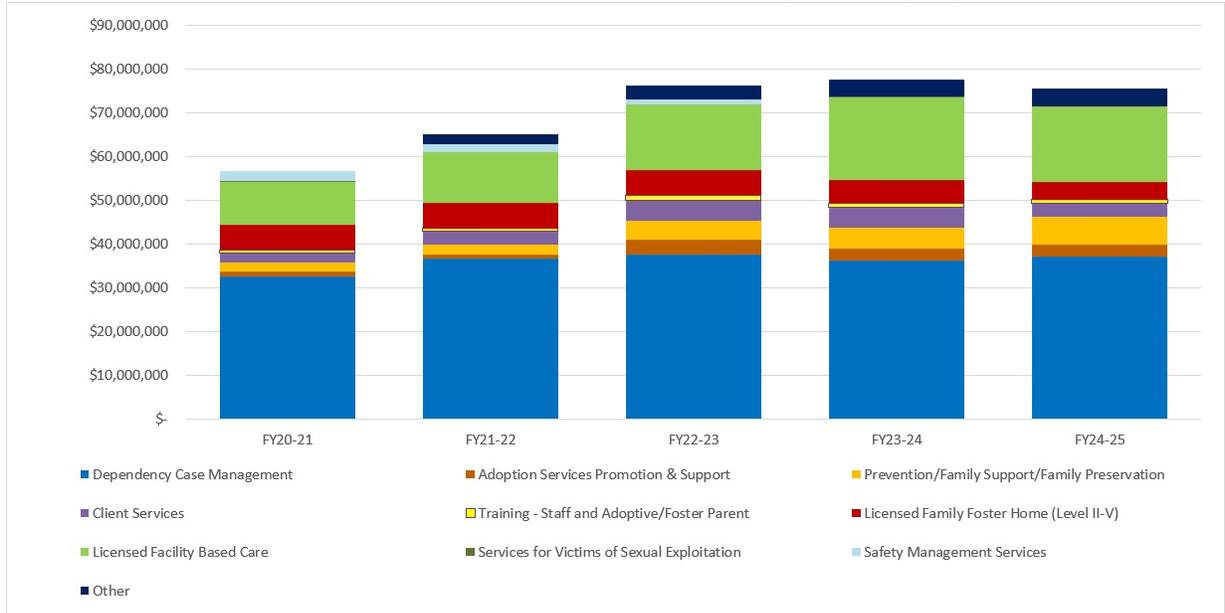
Removals, Discharges and Children in Out of Home Care by Month



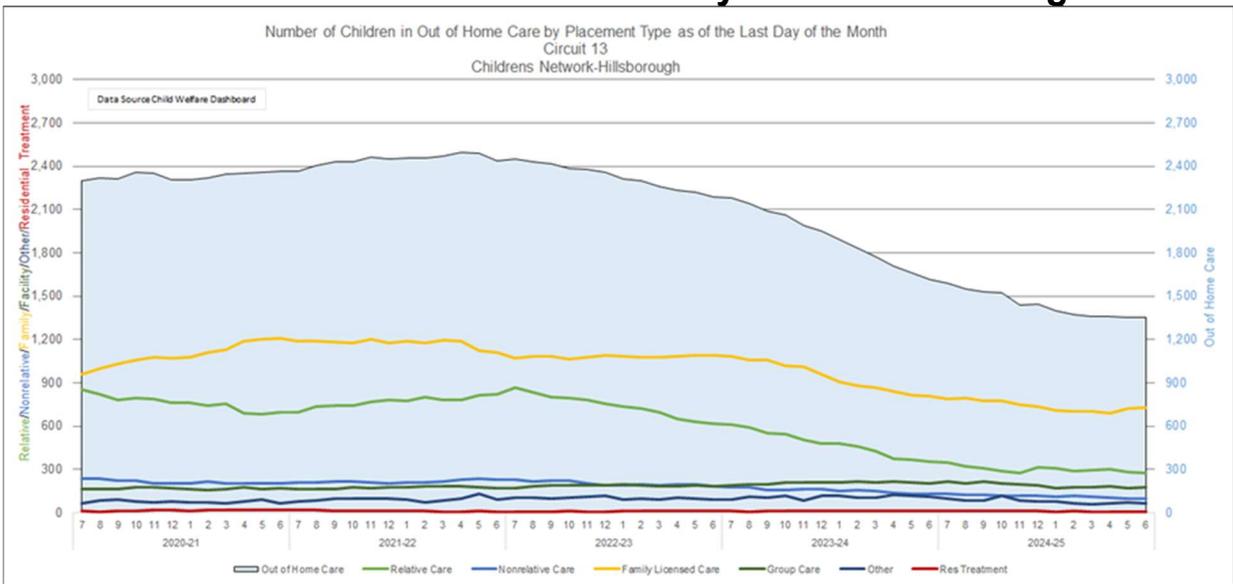
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$2,642,866	\$4,309,300	\$3,883,654	\$2,967,003	\$3,080,416
Admin Cost Rate (Exp as % of Total Allocations)	3.0%	4.6%	3.4%	2.6%	2.7%
Core Services Expenditures					
Dependency Case Management	\$32,762,054	\$36,837,837	\$37,742,435	\$36,317,787	\$37,116,664
Adoption Services Promotion & Support	\$989,184	\$877,463	\$3,366,444	\$2,637,253	\$2,941,520
Prevention/Family Support/Family Preservation	\$2,045,401	\$2,168,131	\$4,255,622	\$4,827,036	\$6,295,442
Client Services	\$2,284,740	\$3,102,836	\$4,720,307	\$4,602,541	\$3,063,602
Training - Staff and Adoptive/Foster Parent	\$646,183	\$700,477	\$1,147,161	\$1,064,402	\$767,450
Licensed Family Foster Home (Level II-V)	\$5,795,681	\$5,808,688	\$5,847,676	\$5,203,257	\$4,022,165
Licensed Facility Based Care	\$9,823,320	\$11,589,597	\$14,795,036	\$18,972,358	\$17,250,422
Services for Victims of Sexual Exploitation	\$24,858	\$13,500	\$84,093	\$56,682	\$65,419
Safety Management Services	\$2,276,652	\$1,866,179	\$1,100,401	\$0	\$0
Other	\$0	\$2,295,031	\$3,288,424	\$4,029,694	\$4,137,140
Core Services Expenditures	56,648,073	\$65,259,739	\$76,347,598	\$77,711,010	\$75,659,822

Core Services Expenditures by Category



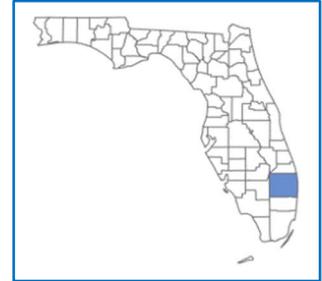
Children in Out of Home Care by Placement Setting



ChildNet – Palm Beach

Note: ChildNet Assumed Contract 10/1/2012, Lead Agency formerly Child and Family Connections

Counties	Palm Beach	Case Management
Judicial Circuit	15	
DCF Region	Southeast	The Lead Agency performs the case management function.
Protective Investigations Entity	DCF	
Children’s Legal Services Entity	DCF	
CPA Audit Exception	No	

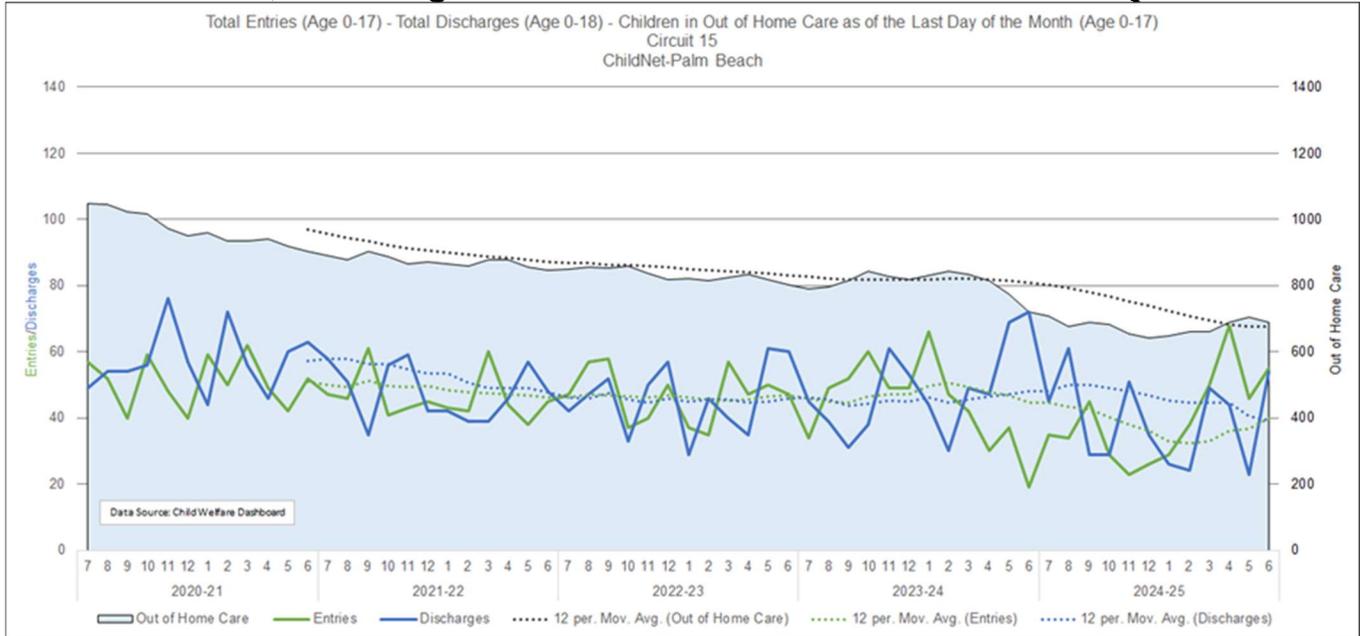


Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$34,817,033	\$36,192,657	\$38,005,728	\$38,309,416	\$38,406,090	\$38,481,867
Risk Pool Funding	\$0	\$0	\$0	\$0	\$646,180	\$0
CBC Operations "Back of the Bill" Funding	\$513,725	\$0	\$0	\$724,183	\$3,986,498	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$35,330,758	\$36,192,657	\$38,005,728	\$39,033,599	\$43,038,768	\$38,481,867
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$3,156,154	\$3,156,154	\$4,452,967	\$4,452,967	\$4,789,824	\$4,348,776
Children's Mental Health Services (Cat 100800/100806)	\$454,289	\$454,289	\$454,289	\$454,289	\$454,289	\$454,289
PI Training, Casey Foundation or Other Non-Core Services	\$73,500	\$2,454,733	\$3,166,461	\$2,204,045	\$1,509,957	\$1,714,546
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$39,014,701	\$42,257,833	\$46,079,445	\$46,144,900	\$49,792,838	\$44,999,478
Maintenance Adoption Subsidy (MAS)	\$11,383,228	\$12,001,251	\$12,180,165	\$12,575,109	\$12,830,544	\$13,135,927
Guardianship Assistance Payments (GAP)	\$81,338	\$428,992	\$1,297,442	\$1,947,984	\$2,787,293	\$3,366,530
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	-\$280,412	\$833,487	\$174,212	-\$1,173,004	-\$2,375,515	\$0
Total Funds Available	\$50,198,855	\$55,521,563	\$59,731,264	\$59,494,989	\$63,035,160	\$61,501,935

Lead Agency Operations "Back of the Bill" Funding in FY 23-24 was for FY 22-23 operational deficits. The funding was reverted in FY 22-23 and reappropriated in FY 23-24.

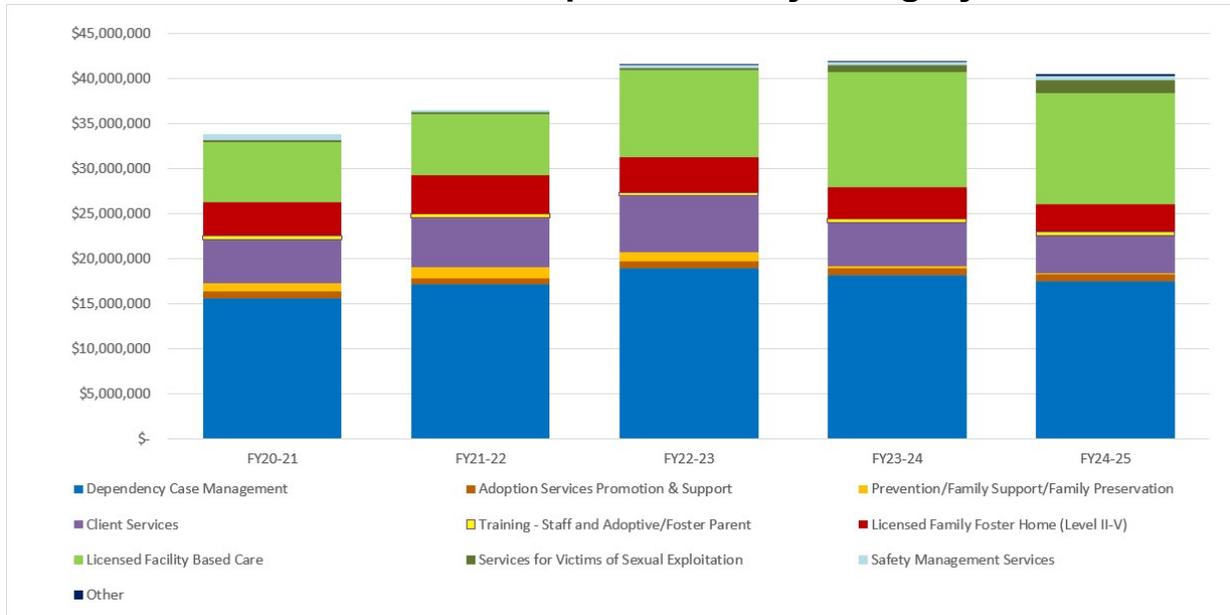
Removals, Discharges and Children in Out of Home Care by Month



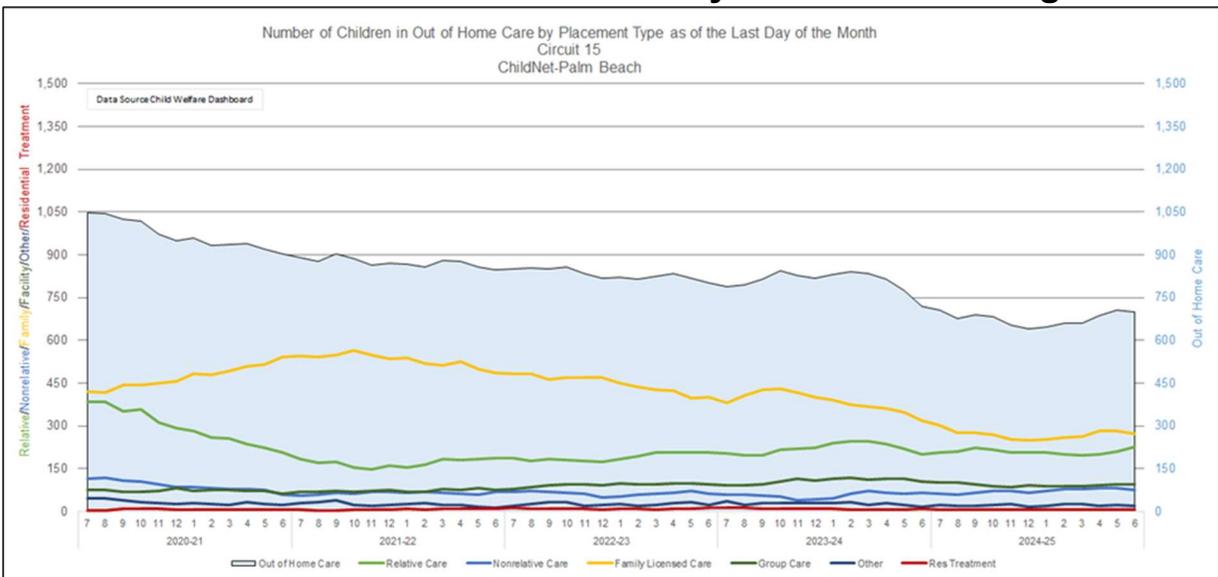
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,052,210	\$1,220,926	\$1,234,624	\$1,221,819	\$1,201,283
Admin Cost Rate (Exp as % of Total Allocations)	2.1%	2.2%	2.1%	2.0%	1.8%
Core Services Expenditures					
Dependency Case Management	\$15,605,306	\$17,097,774	\$18,896,602	\$18,102,074	\$17,509,857
Adoption Services Promotion & Support	\$791,244	\$739,555	\$807,374	\$838,635	\$769,820
Prevention/Family Support/Family Preservation	\$873,366	\$1,153,533	\$1,001,271	\$185,206	\$130,059
Client Services	\$4,805,588	\$5,508,170	\$6,229,165	\$4,896,761	\$4,152,205
Training - Staff and Adoptive/Foster Parent	\$487,637	\$434,160	\$386,733	\$356,643	\$440,871
Licensed Family Foster Home (Level II-V)	\$3,685,386	\$4,276,928	\$3,867,263	\$3,512,199	\$3,044,487
Licensed Facility Based Care	\$6,714,200	\$6,855,607	\$9,692,504	\$12,764,836	\$12,318,079
Services for Victims of Sexual Exploitation	\$210,941	\$139,710	\$267,640	\$785,701	\$1,455,936
Safety Management Services	\$658,870	\$274,258	\$362,311	\$325,176	\$389,149
Other	\$0	\$0	\$42,547	\$121,928	\$266,804
Core Services Expenditures	33,832,537	\$36,479,695	\$41,553,410	\$41,889,158	\$40,477,266

Core Services Expenditures by Category



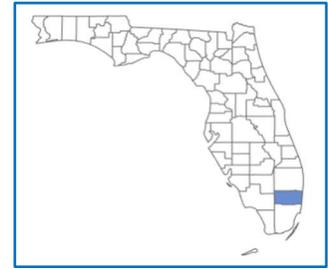
Children in Out of Home Care by Placement Setting



ChildNet – Broward

Lead Agency since April 1, 2003

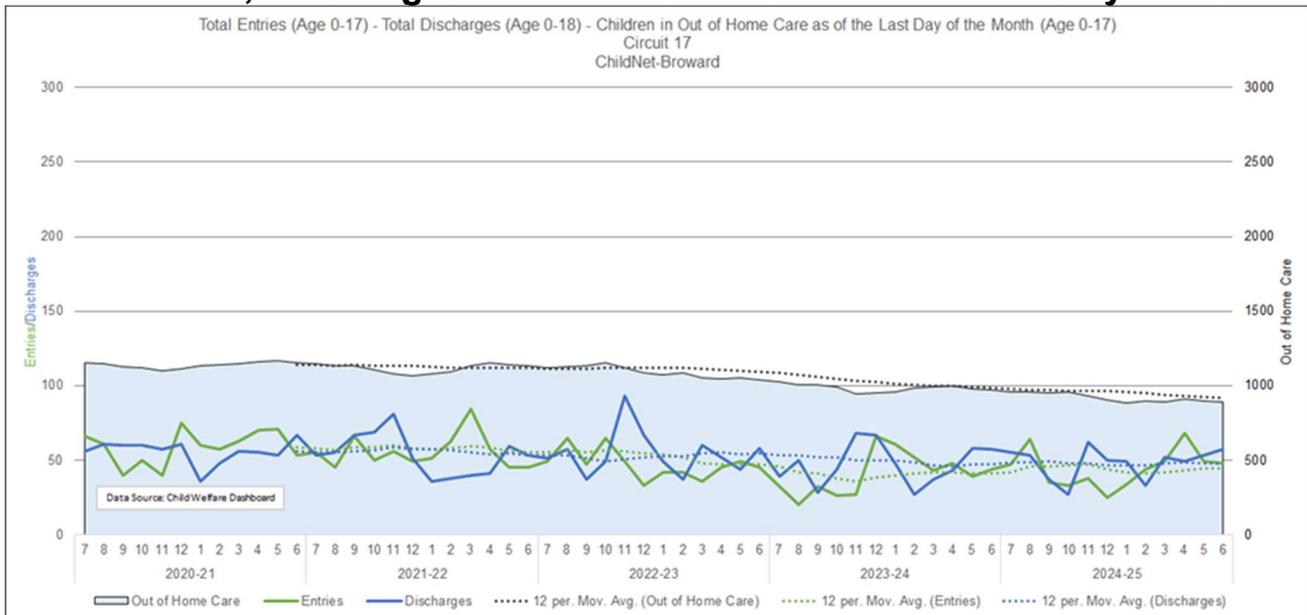
Counties	Broward	Case Management
Judicial Circuit	17	
DCF Region	Southeast	The Lead Agency performs the case management function.
Protective Investigations Entity	DCF	
Children’s Legal Services Entity	State Attorney	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$60,663,760	\$61,801,207	\$60,871,428	\$61,075,051	\$61,133,941	\$61,174,917
Risk Pool Funding	\$0	\$0	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$60,663,760	\$61,801,207	\$60,871,428	\$61,075,051	\$61,133,941	\$61,174,917
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$4,603,135	\$4,603,135	\$5,985,199	\$5,985,199	\$6,416,258	\$6,379,069
Children's Mental Health Services (Cat 100800/100806)	\$651,227	\$651,227	\$651,227	\$651,227	\$651,227	\$651,227
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$2,909,443	\$3,493,563	\$2,449,699	\$1,709,210	\$1,993,760
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$65,918,122	\$69,965,012	\$71,001,417	\$70,161,176	\$69,910,636	\$70,198,973
Maintenance Adoption Subsidy (MAS)	\$18,283,920	\$19,257,058	\$19,534,959	\$20,445,405	\$21,271,674	\$21,523,796
Guardianship Assistance Payments (GAP)	\$70,847	\$152,344	\$402,974	\$723,706	\$1,113,034	\$1,393,823
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$11,591,410	\$14,833,201	\$14,107,922	\$6,623,616	\$818,774	-\$608,133
Total Funds Available	\$95,864,299	\$104,207,615	\$105,047,272	\$97,953,903	\$93,114,118	\$92,508,459

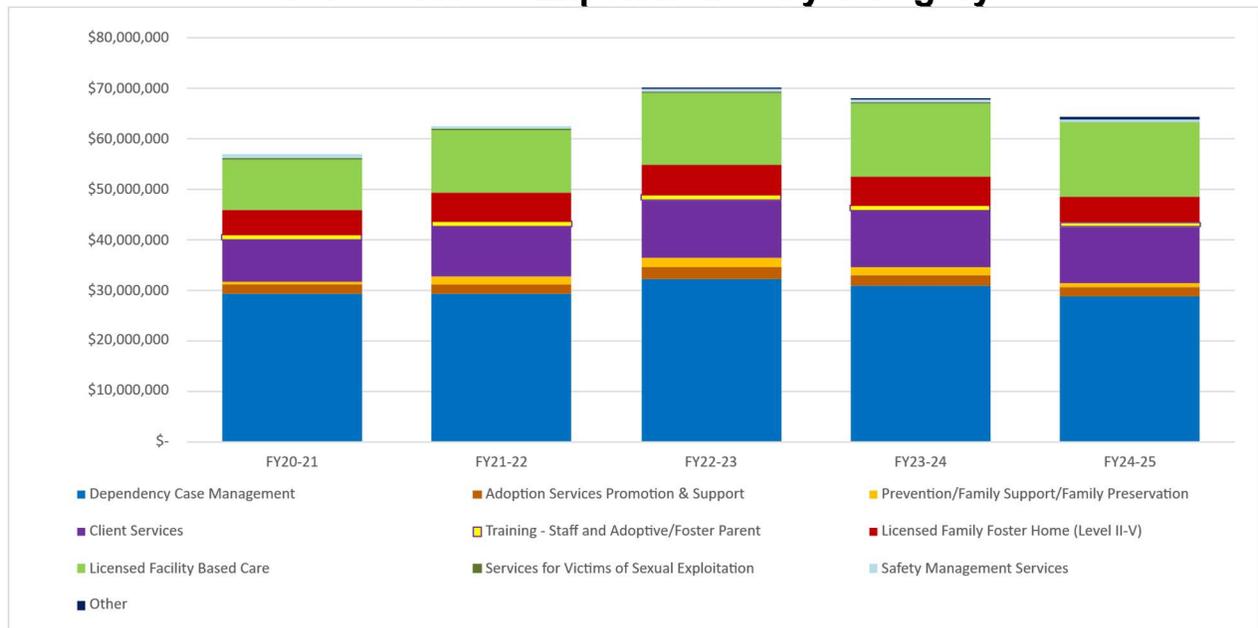
Removals, Discharges and Children in Out of Home Care by Month



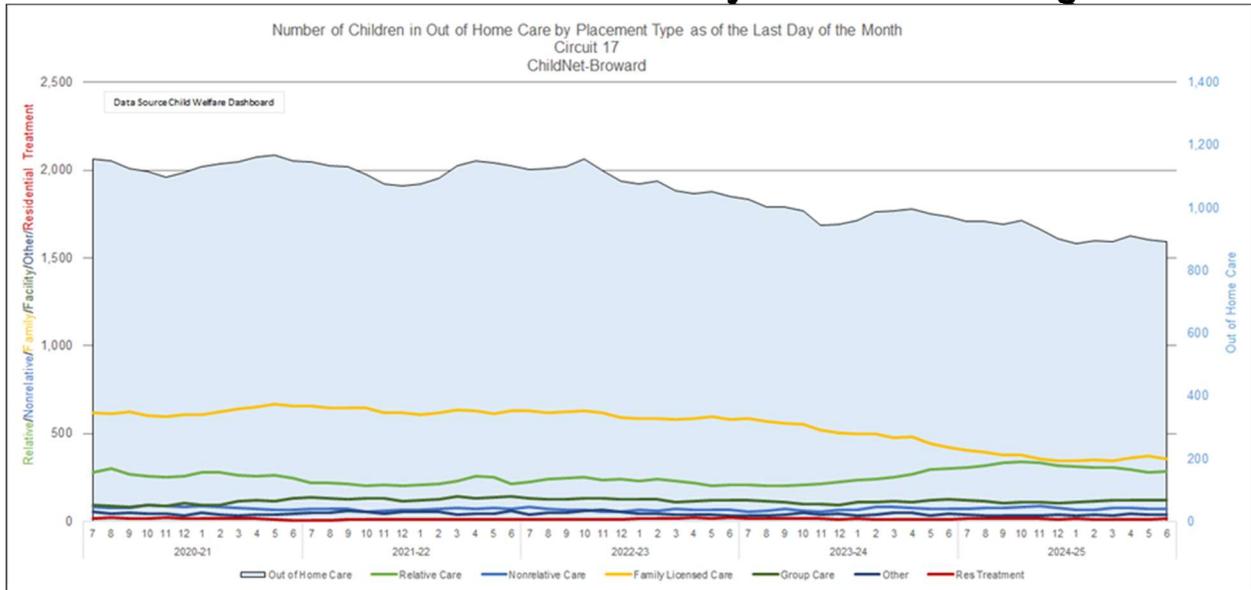
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$2,192,228	\$2,272,780	\$2,265,116	\$2,471,537	\$2,098,848
Admin Cost Rate (Exp as % of Total Allocations)	2.6%	2.5%	2.5%	2.7%	2.3%
Core Services Expenditures					
Dependency Case Management	\$29,268,345	\$29,283,207	\$32,328,386	\$30,816,580	\$28,728,818
Adoption Services Promotion & Support	\$1,946,921	\$1,950,801	\$2,415,020	\$2,227,908	\$2,008,461
Prevention/Family Support/Family Preservation	\$511,597	\$1,513,927	\$1,678,272	\$1,553,611	\$642,732
Client Services	\$8,384,403	\$9,994,909	\$11,505,355	\$11,279,916	\$11,198,547
Training - Staff and Adoptive/Foster Parent	\$934,283	\$961,023	\$961,248	\$877,046	\$926,590
Licensed Family Foster Home (Level II-V)	\$4,952,500	\$5,557,815	\$5,977,295	\$5,805,841	\$4,987,431
Licensed Facility Based Care	\$9,995,288	\$12,444,372	\$14,305,501	\$14,596,574	\$14,876,842
Services for Victims of Sexual Exploitation	\$323,546	\$256,880	\$161,600	\$123,672	\$21,181
Safety Management Services	\$651,926	\$623,292	\$548,964	\$533,539	\$605,321
Other	\$0	\$0	\$260,842	\$316,168	\$539,677
Core Services Expenditures	56,968,809	62,586,226	70,142,483	68,130,856	64,535,602

Core Services Expenditures by Category



Children in Out of Home Care by Placement Setting



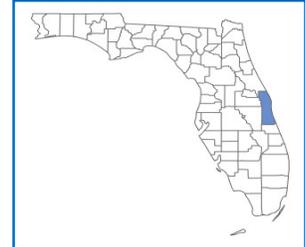
Brevard Family Partnership

Lead Agency since February 1, 2005

Beginning July 1, 2024, Brevard Family Partnership's service area merged with Community Based Care of Brevard, dba Family Partnerships of Central Florida

On July 1, 2024, Brevard Family Partnership's service area merged with Family Partnerships of Central Florida {Beginning FY24-25, Funding and Expenditures are for the merged contracts' service areas – Family Partnerships of Central Florida}

Counties	Brevard	Case Management
Judicial Circuit	Part of 18	
DCF Region	Central	Family Allies (affiliate of the Lead Agency)
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	

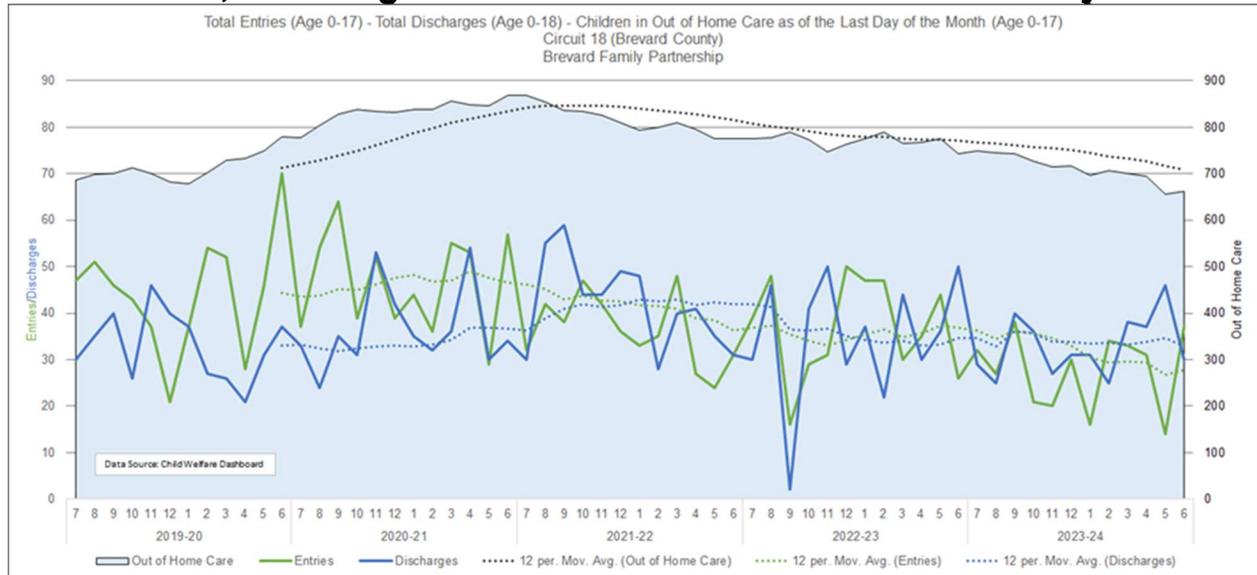


Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$21,223,064	\$22,278,542	\$29,211,110	\$29,408,457	\$0	\$0
Risk Pool Funding	\$0	\$528,962	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$500,000	\$0	\$1,570,137	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$1,346,210	\$0	\$0
Amended Core Services Funding	\$21,223,064	\$23,307,504	\$29,211,110	\$32,324,804	\$0	\$0
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$1,211,923	\$1,211,923	\$1,211,923	\$1,211,923	\$0	\$0
Children's Mental Health Services (Cat 100800/100806)	\$253,340	\$253,340	\$253,340	\$253,340	\$0	\$0
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$882,176	\$2,283,192	\$2,454,921	\$0	\$0
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$22,688,327	\$25,654,943	\$32,959,565	\$36,244,988	\$0	\$0
Maintenance Adoption Subsidy (MAS)	\$6,354,703	\$7,000,133	\$7,629,905	\$8,719,732	\$0	\$0
Guardianship Assistance Payments (GAP)	\$66,518	\$248,068	\$418,561	\$618,061	\$0	\$0
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$839,660	-\$169,133	-\$957,415	-\$2,538,837	-\$2,642,765	\$0
Total Funds Available	\$29,949,208	\$32,734,011	\$40,050,616	\$43,043,944	-\$2,642,765	\$0

Lead Agency Operations "Back of the Bill" Funding in FY 23-24 was for FY 22-23 operational deficits. The funding was reverted in FY 22-23 and reappropriated in FY 23-24.

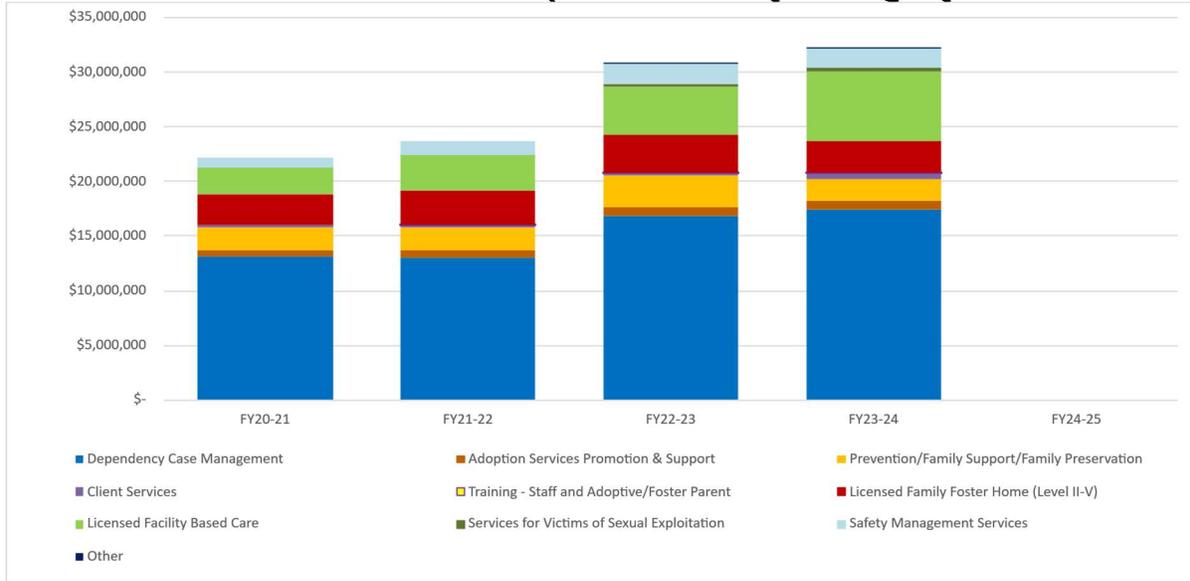
Removals, Discharges and Children in Out of Home Care by Month



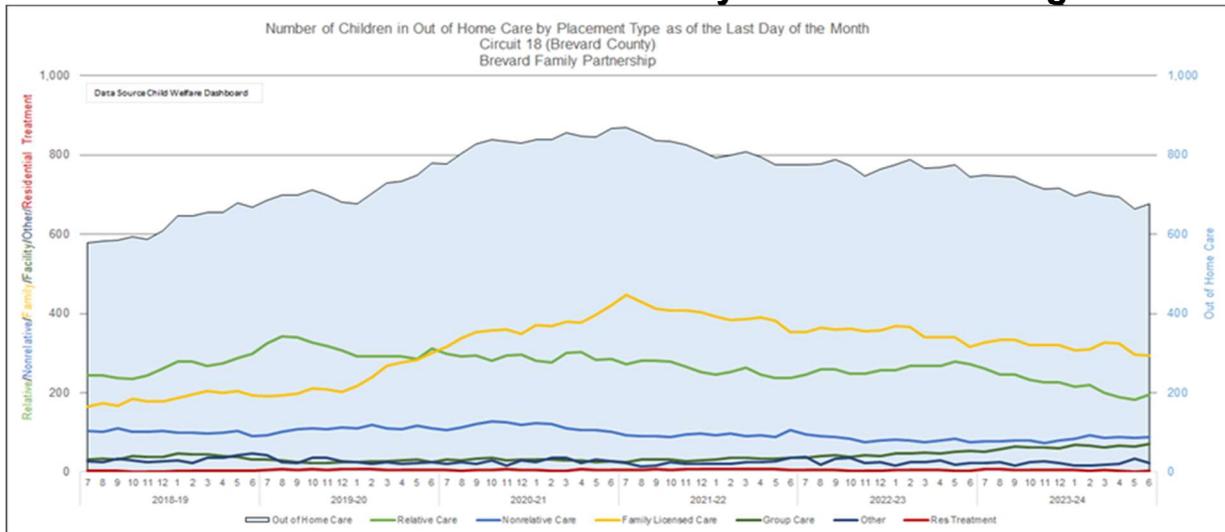
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,564,231	\$1,511,038	\$1,607,295	\$2,604,325	\$0
Admin Cost Rate (Exp as % of Total Allocations)	5.4%	4.6%	3.9%	5.7%	0.0%
Core Services Expenditures					
Dependency Case Management	\$13,162,560	\$13,039,326	\$16,893,406	\$17,466,631	\$0
Adoption Services Promotion & Support	\$605,569	\$640,996	\$767,702	\$785,739	\$0
Prevention/Family Support/Family Preservation	\$2,030,477	\$2,087,334	\$2,870,684	\$1,984,004	\$0
Client Services	\$238,556	\$234,463	\$164,877	\$437,971	\$0
Training - Staff and Adoptive/Foster Parent	\$53,179	\$41,559	\$42,417	\$69,843	\$0
Licensed Family Foster Home (Level II-V)	\$2,777,392	\$3,153,192	\$3,502,340	\$2,915,573	\$0
Licensed Facility Based Care	\$2,329,424	\$3,214,121	\$4,432,343	\$6,414,763	\$0
Services for Victims of Sexual Exploitation	\$900	\$25,925	\$229,624	\$331,859	\$0
Safety Management Services	\$942,088	\$1,270,797	\$1,845,423	\$1,698,612	\$0
Other	\$0	\$0	\$95,378	\$194,534	\$0
Core Services Expenditures	22,140,145	23,707,714	30,844,193	32,299,528	\$0

Core Services Expenditures by Category



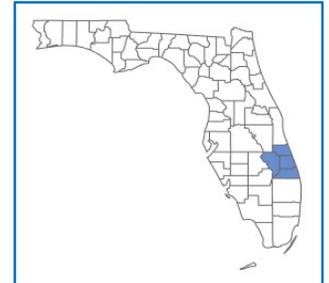
Children in Out of Home Care by Placement Setting



Communities Connected for Kids

Devereux CBC assumed contract November 1, 2013. Devereux CBC name changed to Communities Connected on July 1, 2018 – previous Lead Agency was United for Families

Counties	Indian River, Martin, Okeechobee, St. Lucie	Case Management
Judicial Circuit	19	St. Lucie: The Lead Agency Remaining Counties: Children's Home Society
DCF Region	Southeast	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	

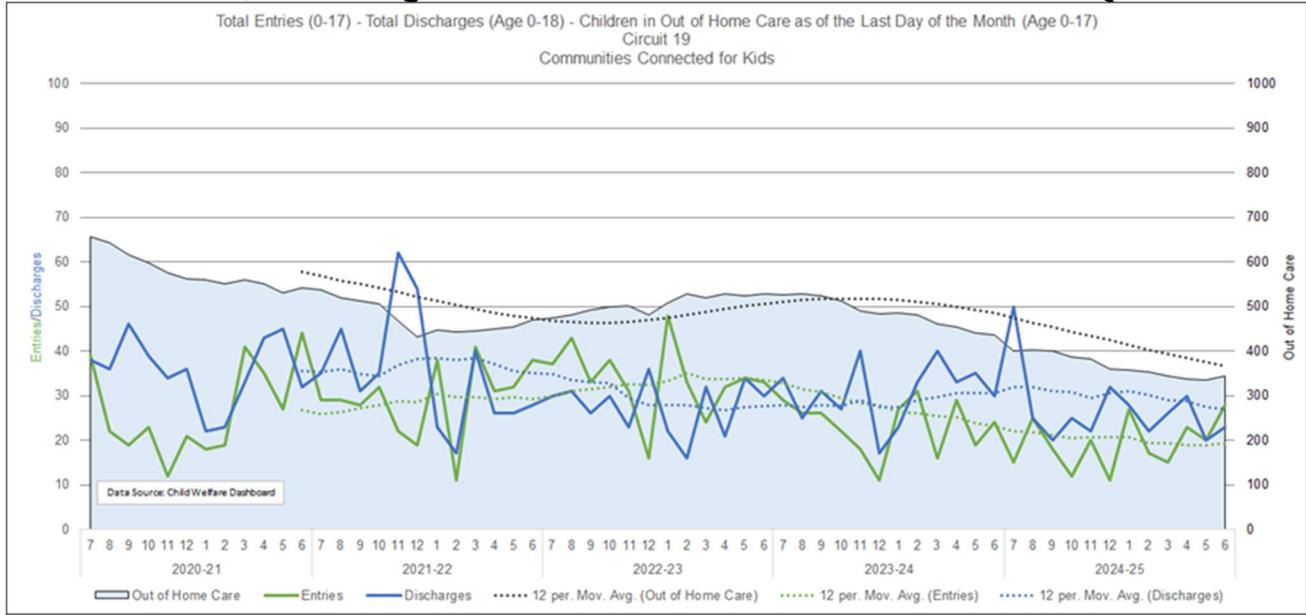


Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$23,664,353	\$24,638,256	\$24,166,000	\$24,428,710	\$24,553,776	\$24,582,489
Risk Pool Funding	\$0	\$0	\$0	\$135,249	\$225,042	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$2,796,129	\$1,529,258	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$558,000	\$0	\$0
Amended Core Services Funding	\$23,664,353	\$24,638,256	\$24,166,000	\$27,918,088	\$26,308,076	\$24,582,489
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$1,086,695	\$1,086,695	\$1,086,695	\$1,086,695	\$1,222,642	\$1,259,779
Children's Mental Health Services (Cat 100800/100806)	\$253,301	\$253,301	\$253,301	\$253,301	\$253,301	\$253,301
PI Training, Casey Foundation or Other Non-Core Services	\$50,000	\$944,354	\$2,059,897	\$1,916,007	\$1,586,392	\$1,572,279
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$25,054,349	\$26,922,606	\$27,565,893	\$31,174,091	\$29,370,411	\$27,667,848
Maintenance Adoption Subsidy (MAS)	\$8,896,817	\$9,998,797	\$10,043,625	\$9,907,117	\$10,324,948	\$10,556,628
Guardianship Assistance Payments (GAP)	\$31,128	\$205,631	\$263,865	\$508,109	\$881,759	\$1,176,335
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$1,359,221	\$2,140,202	\$2,505,887	-\$735,549	-\$661,083	-\$189,764
Total Funds Available	\$35,341,515	\$39,267,236	\$40,379,270	\$40,853,768	\$39,916,035	\$39,211,047

Lead Agency Operations "Back of the Bill" Funding in FY 23-24 was for FY 22-23 operational deficits. The funding was reverted in FY 22-23 and reappropriated in FY 23-24.

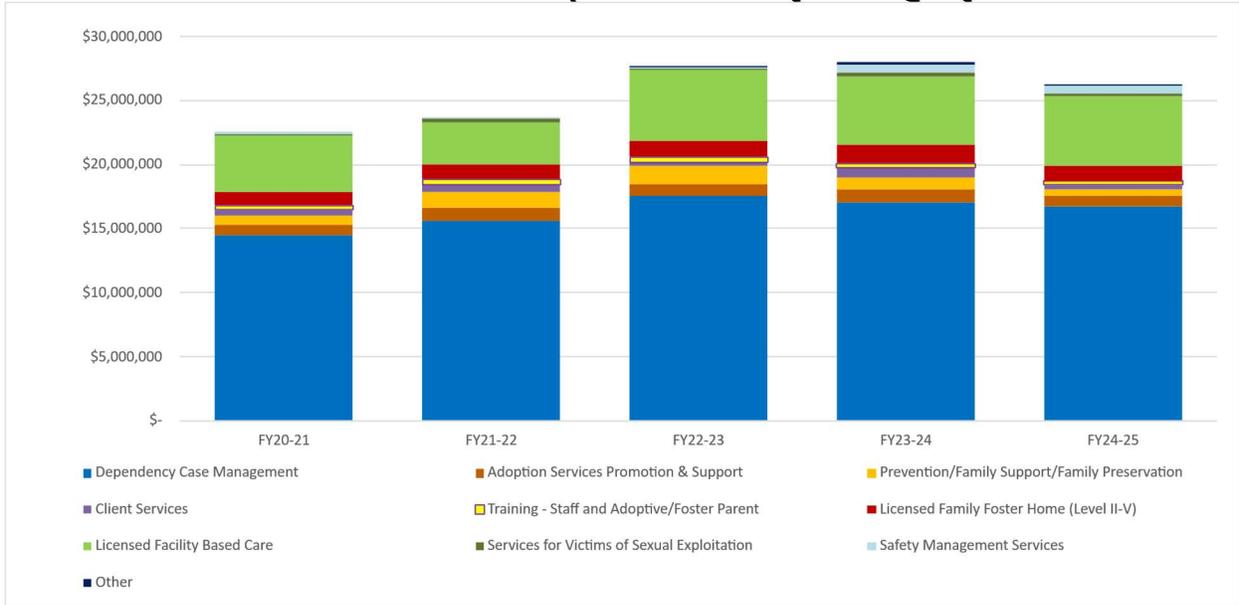
Removals, Discharges and Children in Out of Home Care by Month



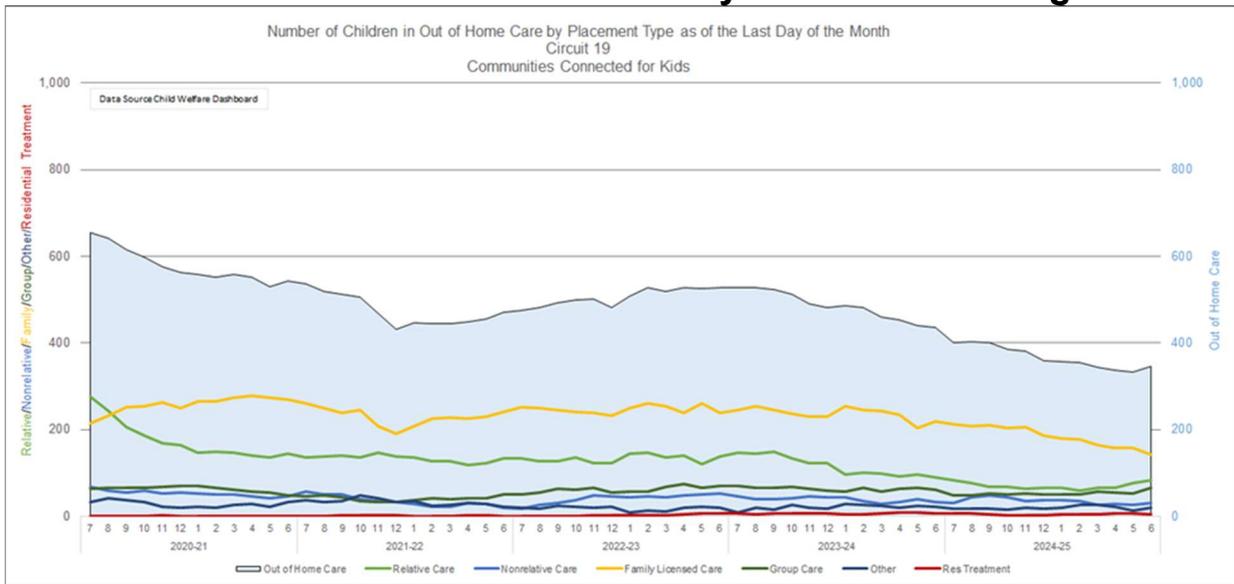
Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,502,957	\$1,569,575	\$1,584,395	\$1,685,863	\$1,783,657
Admin Cost Rate (Exp as % of Total Allocations)	4.4%	4.2%	4.2%	4.1%	4.4%
Core Services Expenditures					
Dependency Case Management	\$14,482,165	\$15,573,183	\$17,510,368	\$17,045,982	\$16,691,937
Adoption Services Promotion & Support	\$873,085	\$1,060,253	\$1,000,178	\$1,007,833	\$864,676
Prevention/Family Support/Family Preservation	\$628,916	\$1,284,195	\$1,412,249	\$987,862	\$549,872
Client Services	\$450,128	\$560,438	\$271,046	\$748,254	\$283,583
Training - Staff and Adoptive/Foster Parent	\$387,134	\$382,668	\$409,494	\$299,543	\$340,995
Licensed Family Foster Home (Level II-V)	\$1,073,431	\$1,158,466	\$1,262,767	\$1,456,688	\$1,195,308
Licensed Facility Based Care	\$4,422,790	\$3,329,322	\$5,535,382	\$5,348,849	\$5,454,906
Services for Victims of Sexual Exploitation	\$20,367	\$289,275	\$146,775	\$291,739	\$126,392
Safety Management Services	\$222,645	\$120,777	\$68,864	\$616,800	\$649,296
Other	\$0	\$0	\$21,837	\$166,266	\$116,465
Core Services Expenditures	22,560,661	23,758,577	27,638,960	27,969,817	26,273,430

Core Services Expenditures by Category



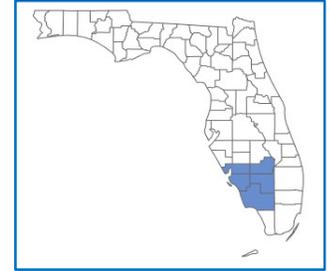
Children in Out of Home Care by Placement Setting



Children's Network of Southwest Florida, L.L.C.

Lead Agency since February 1, 2004

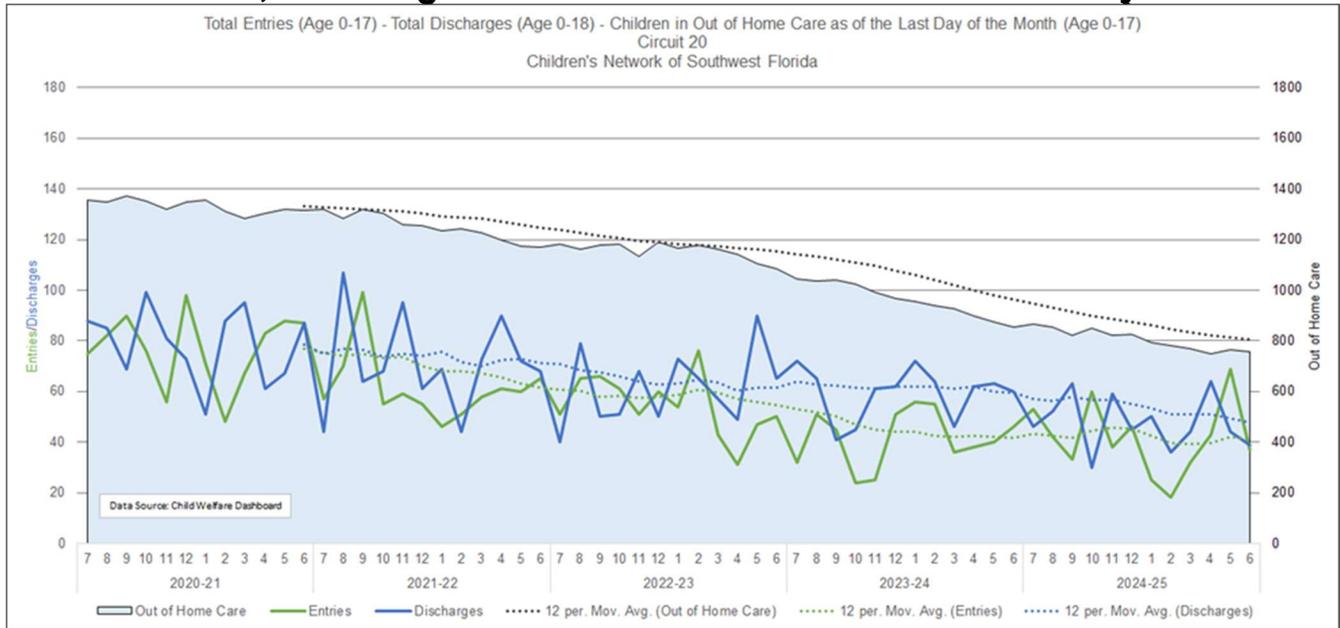
Counties	Charlotte, Collier, Glades, Hendry, Lee	Case Management The Lead Agency, Lutheran Services Florida, and Camelot Community Care.
Judicial Circuit	20	
DCF Region	Suncoast	
Protective Investigations Entity	DCF	
Children's Legal Services Entity	DCF	
CPA Audit Exception	No	



Total Funding

DCF Contract Funds Available at Year End (by Fiscal Year)	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
Core Services Funding	\$39,644,119	\$40,911,209	\$53,665,134	\$53,975,790	\$54,054,861	\$54,106,412
Risk Pool Funding	\$0	\$0	\$0	\$0	\$0	\$0
CBC Operations "Back of the Bill" Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Amendments to Initial Allocations	\$0	\$0	\$0	\$0	\$0	\$0
Amended Core Services Funding	\$39,644,119	\$40,911,209	\$53,665,134	\$53,975,790	\$54,054,861	\$54,106,412
Funding not defined as Core Services Funding						
Independent Living (IL and Extended Foster Care)	\$1,921,536	\$1,921,536	\$2,224,199	\$2,224,199	\$2,539,058	\$3,284,170
Children's Mental Health Services (Cat 100800/100806)	\$424,428	\$424,428	\$424,428	\$424,428	\$424,428	\$424,428
PI Training, Casey Foundation or Other Non-Core Services	\$0	\$1,180,267	\$4,423,136	\$3,691,120	\$2,964,371	\$3,252,893
Safety Management Services (Nonrecurring)	\$0	\$0	\$0	\$0	\$0	\$0
Total at Year End	\$41,990,083	\$44,437,440	\$60,736,897	\$60,315,537	\$59,982,718	\$61,067,903
Maintenance Adoption Subsidy (MAS)	\$10,700,332	\$11,652,931	\$12,200,582	\$13,510,285	\$14,848,140	\$15,314,721
Guardianship Assistance Payments (GAP)	\$175,292	\$598,633	\$907,536	\$1,737,179	\$2,640,755	\$3,332,150
MAS Prior Year Deficit						
Carry Forward Balance from Previous Years	\$1,307,789	\$6,288,805	\$8,055,943	\$17,253,294	\$19,095,767	\$17,834,317
Total Funds Available	\$54,173,496	\$62,977,809	\$81,900,958	\$92,816,295	\$96,567,380	\$97,549,091

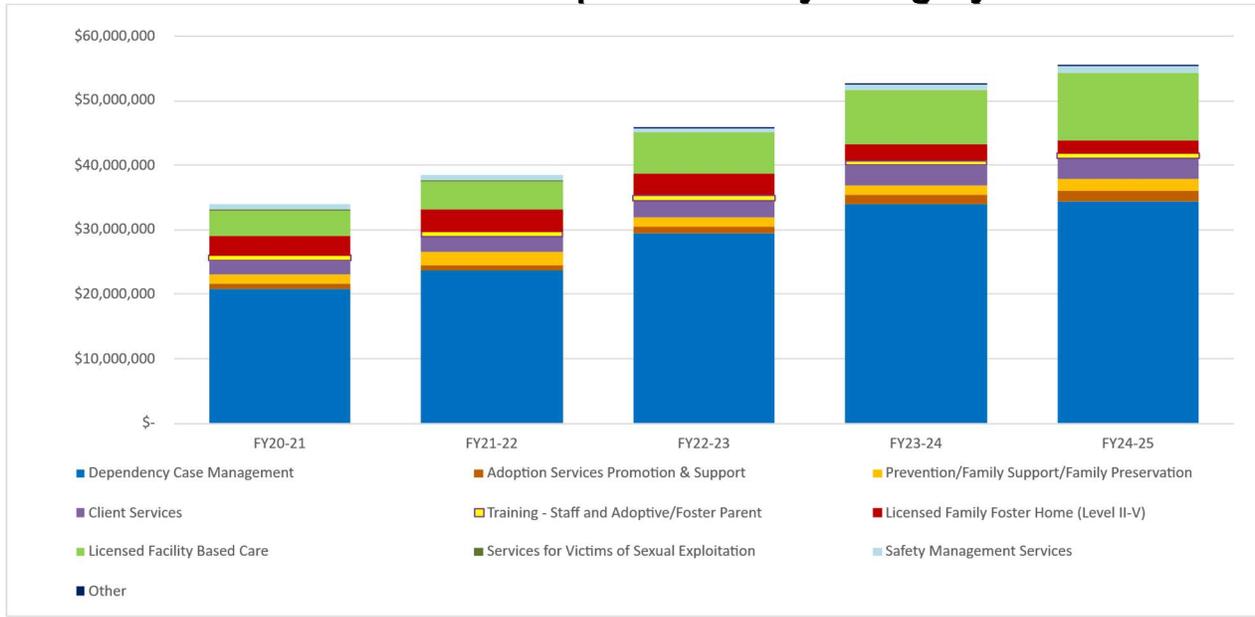
Removals, Discharges and Children in Out of Home Care by Month



Expenditures on Core Services and Administration

Reported Expenditures by Fiscal Year	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
Administrative Costs	\$1,005,204	\$1,053,943	\$1,439,854	\$1,746,653	\$2,078,408
Admin Cost Rate (Exp as % of Total Allocations)	1.9%	1.9%	1.9%	2.3%	2.7%
Core Services Expenditures					
Dependency Case Management	\$20,819,043	\$23,794,163	\$29,407,198	\$34,043,913	\$34,307,056
Adoption Services Promotion & Support	\$802,314	\$826,543	\$1,054,509	\$1,303,127	\$1,698,757
Prevention/Family Support/Family Preservation	\$1,387,278	\$1,885,300	\$1,375,629	\$1,591,242	\$1,957,043
Client Services	\$2,176,083	\$2,483,105	\$2,703,884	\$3,050,083	\$3,221,611
Training - Staff and Adoptive/Foster Parent	\$782,091	\$759,926	\$812,586	\$790,778	\$672,987
Licensed Family Foster Home (Level II-V)	\$3,055,915	\$3,395,458	\$3,453,970	\$2,518,589	\$2,073,642
Licensed Facility Based Care	\$3,945,805	\$4,439,567	\$6,353,376	\$8,311,006	\$10,400,638
Services for Victims of Sexual Exploitation	\$264,250	\$168,186	\$20,250	\$0	\$0
Safety Management Services	\$772,512	\$846,822	\$598,232	\$888,920	\$1,087,525
Other	\$0	\$0	\$27,259	\$153,243	\$168,367
Core Services Expenditures	34,005,292	\$38,599,070	\$45,806,892	\$52,650,899	\$55,587,627

Core Services Expenditures by Category



Children in Out of Home Care by Placement Setting

